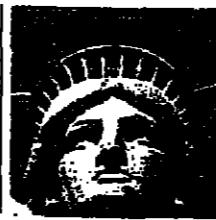


# FINANCIAL TIMES

## Andersen Consulting

The key is which P&L is shown to partners

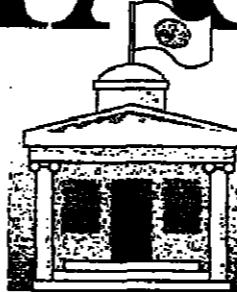
Management, Page 18



## A French obsession

How to defy and win the respect of the US

Europa, Page 20



## Japanese banking

Prospects of a Wimbledon scenario'

Page 21



## FT WEEKEND

The Nazis and their insurers

TOMORROW

World Business Newspaper <http://www.FT.com>

FRIDAY JULY 25 1997

## Russian PM calls for crackdown on state monopolies

Russian prime minister Victor Chernomyrdin, often viewed as the grey patron of the Soviet-era industrial giants, urged his cabinet to restrict the power of Russia's mighty natural monopolies, force insolvent companies into bankruptcy, and create a more favourable environment for small business development. Page 22

**WTO urged to take up competition role:** Sir Leon Brittan, the European trade commissioner, called on the World Trade Organisation to examine co-operation on competition issues in the wake of the row over regulatory approval of the planned Boeing-McDonnell Douglas merger, which almost triggered a trade war between the European Union and the US. "I have long believed that we need an international agreement," he said. Page 4

**Imperial Chemical Industries** became the latest victim of sterling's strength as it predicted a £150m (\$250m) loss this year from adverse currency movements. Page 23

**Israels strike over telecom sales** Israel's trade union federation staged public sector strikes to protest against the government's decision to sell a 12.5 per cent stake in Bezeq, the state telecommunications company, to Merrill Lynch, the US bankers. The strikes shut the international airport and paralysed trains, ports and utilities. Page 4

**LVMH**, French luxury goods group, said its plan for a three-way drinks merger with Guinness and Grand Metropolitan would add £130m (\$215m) to combined profits of the new group. Page 23; Lex, Page 22

**Call for genetic labelling:** The European Commission will propose mandatory labels to identify foods, seeds and animal feeds which contain genetically modified ingredients. The proposal requires members' approval. Page 2

**Free-range is no hen party, report says**

Battery hens may be cramped but free-range chickens face pecking and cannibalism, says a UK report by Sir Colin Spedding, a professor, and chairman of the Farm Animal Welfare Council. "Hens respond to total freedom no better than humans," he said. The Compensation in World Farming group called his report "a meaty-mouthed let-down for the hens". Page 22

**SAP**, the German business software company, was on course for a US share listing next year after latest figures confirmed it was enjoying the fastest growth in its 25 years. Page 23

**Nazi names on Swiss bank accounts** Holocaust investigators said they had found names of several Nazi war criminals in a list of 1,872 holders of dormant bank accounts published by the Swiss Bank Association. Page 2

**Philips** revealed a surge in profits in the second quarter, reinforcing investors' confidence in the tough approach of Cor Boonstra, the new chairman of the Dutch electronics group. The rise was much higher than predicted. Philips stressed that it reflected improvements across nearly all its activities. Page 23

**S Africa acts to halt murders:** South African army units and police were drafted into KwaZulu-Natal province after an upsurge of political violence in which five African National Congress members were murdered. Page 22

**Malaysian Airline System**, the flag-carrier, was one of the first Malaysian companies to signal that the past weeks of currency depreciation might affect earnings, saying the fall of the ringgit would increase the cost of fuel, purchased in US dollars. Currencies weaken again. Page 6; Editorial Comment, Page 21

**Cricket:** England were 106 for three at the end of a rain-shortened first day of the fourth test against the Australians at Headingley. The six-match series is level at 1-1.

**US jurist dies:** Retired US Supreme Court Justice William Brennan, one of the most influential jurists in American history and architect of the individual-rights revolution in the law during the 1960s, died yesterday. He was 91.

**FT.com:** The FT web site provides online news, comment and analysis at <http://www.FT.com>

**STOCK MARKET INDICES**

New York Amex: 8,031.45 (-5.91)  
NASDAQ Composite: 1,561.87 (-5.78)

Europe and Far East:  
CAC 40: 2,973.53 (-30.00)  
DAX: 4,235.74 (-20.39)  
FTSE 100: 4,062.9 (-11.6)

Nikkei: 20,268.22 (+15.72)

**US LUNCHTIME RATES**

Federal Funds: 5.1% (5.1%)  
3-mth Treasury Bills: 10% 5.22% (5.17%)  
Long Bond: 10.21% (10.21%)  
Yield: 8.49% (8.42%)

**OTHER RATES**

UK 10 yr bond: 10.2% (10.2%)  
France: 10 yr OAT: 10.08% (10.08%)  
Germany: 10 yr Bund: 10.34% (10.31%)  
Japan: 10 yr JGB: 10.59% (10.57%)

**NORTH SEA OIL (Argus)**

Spot: \$18.70 (18.69) DM: 3,063.2 (3,072.0)

**STOCK MARKET INDICES**

Open 01.05.97: 10,000.00  
Close 01.05.97: 10,000.00  
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**CONTENTS**

Market 21.05.97: 10,000.00  
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**STOCK MARKET INDICES**

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**STOCK MARKET INDICES**

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**STOCK MARKET INDICES**

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**STOCK MARKET INDICES**

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**STOCK MARKET INDICES**

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**STOCK MARKET INDICES**

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**STOCK MARKET INDICES**

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**STOCK MARKET INDICES**

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**STOCK MARKET INDICES**

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**STOCK MARKET INDICES**

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**STOCK MARKET INDICES**

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**STOCK MARKET INDICES**

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**STOCK MARKET INDICES**

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**STOCK MARKET INDICES**

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**STOCK MARKET INDICES**

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**STOCK MARKET INDICES**

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Vol 13.06.97: 1,000,000

## NEWS: EUROPE

Dealer in stolen Jewish art and Hitler's photographer among names found by investigators

# Swiss bank account list includes Nazi criminals

By John Authors  
in New York

Holocaust investigators announced yesterday that they had found the names of several prominent Nazi war criminals in the list of 1,872 holders of dormant bank accounts published by the Swiss Bank Association earlier this week.

The association later responded that there was a possibility that at least six criminals named by the Los Angeles-based Simon Wiesenthal Center, which has led international hunts for Nazi war criminals, were among the dormant account holders. The association has already contacted the federal authorities over the issue.

The Wiesenthal centre is also demanding that the banks start an inquiry into the assets of individual Nazi criminals and collaborators. This significantly widens the

scope of inquiries, which have previously focused on victims' assets, and on reserves looted by the Nazi government.

Rabbi Marvin Hier, dean of the Wiesenthal centre, said: "Nobody wants to bring out these skeletons. They would be much more embarrassing for the banks than the accounts of the victims. But the Swiss have to take the perpetrators' accounts much more seriously than they have done so far."

Six names on the list also appear on the list of 334 Holocaust "perpetrators" published by the centre earlier this year. These include Heinrich Hoffmann, Adolf Hitler's personal photographer; Willi Bauer, an alias used by an aide to Adolf Eichmann; Vojtech Tuka, the prime minister of the Nazi puppet state of Slovakia during the war, who was executed there in 1946;

Herman Esser, a former vice-president of the German parliament; Herman Schmitz, chairman of an industrial corporation with factories in concentration camps, and Karl Jager, who put Lithuanian Jews to their deaths.

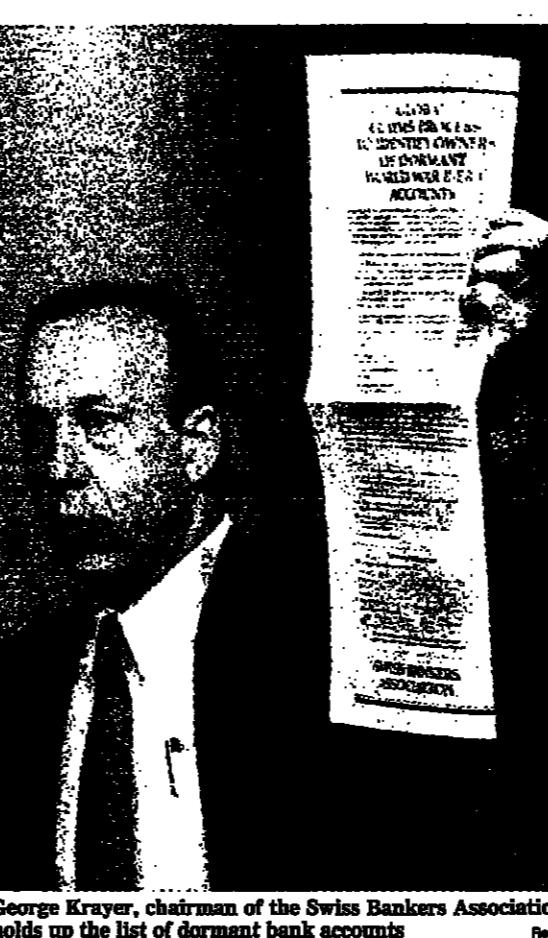
The New York-based World Jewish Congress said it had also found the name of a notorious trader in looted Jewish art on the list. It said the banks should examine their holdings of art and other valuables, as well as dormant accounts, in a search for stolen goods. He added that any assets proved to belong to Nazis should be contributed towards appropriate Jewish and Holocaust memorial charities.

Swiss bankers also face the probability of public hearings by the US Senate once the congressional recess has ended in September. An aide to Mr Alfonse

d'Amato, the chair of the Senate banking committee, who has led a strong campaign against the Swiss banks, said the revelation "calls into question what the Swiss banks did in 1945", when they told US officials they would look for prominent Nazis' accounts.

He said: "Every time they've gone looking over the past 50 years they've found more money and more accounts. What else is there, and how much has been shredded?"

Most Jewish organisations welcomed the decision to publish the list, however, saying it was a move in the right direction. According to Mr Elian Steinberg, executive director of the World Jewish Congress: "I think it's fair to say we've turned a corner. If we continue along this road, this impediment to Swiss-Jewish relations will be removed."



George Krämer, chairman of the Swiss Bankers Association, holds up the list of dormant bank accounts.

# Kremlin stakes claim in oil company battle

By Chrystia Freeland  
in Moscow

The battle for Rosneft, Russia's largest remaining wholly state-owned oil company, intensified yesterday when government officials said the Kremlin would seek to retain a controlling stake in the coveted enterprise.

This contradicted reports earlier in the week that up to 50 per cent of the company would be privatised this year, a possibility which has delighted the powerful Russian financial groups that are already locked in a covert struggle for Rosneft.

"The position of the state is that a controlling stake should remain with the government," an official

at the ministry of fuel and energy said.

Mr Alexander Putilov, the embattled chairman of Rosneft, seemed to confirm the ministry's position, saying that the government was not willing to surrender a controlling stake in the company. Mr Boris Nemtsov, the first deputy prime minister charged with overseeing the energy sector, is also believed to be in favour of retaining a significant state share in Rosneft.

The comments fly in the face of an announcement by Rosneft officials earlier this week, who said a government decree had been prepared authorising the sale of up to 50 per cent of the oil company this year. The contradictions are a

mark of the political and financial passions aroused by plans to at least partially privatisate Rosneft, which accounts for some 5 per cent of Russia's crude oil production.

The struggle for the company has already led to a purge of many of Rosneft's top executives, victims of the jousting between leading Russian financial groups seeking to acquire the company.

One of the top contenders for Rosneft is believed to be Mr Boris Berezovsky, a Russian financier and politician who controls the oil company Sibneft, among other holdings. His leading rival is thought to be Mr Vladimir Potanin, head of the Oneximbank business group, which runs Sibneft, another leading Russian oil com-

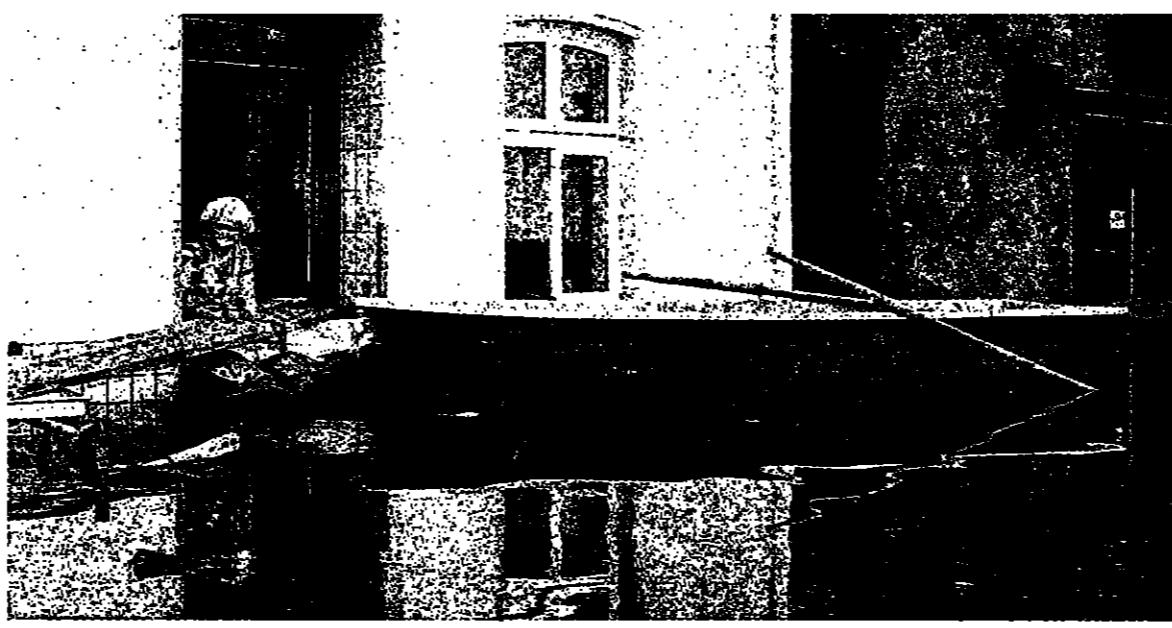
pany. On the personnel front, Mr Berezovsky appears to have the upper hand. Mr Yuri Bespalov, a former government minister who was appointed as Rosneft president this spring, is believed to be allied with Mr Berezovsky. Analysts in Moscow said a recent exodus of senior Rosneft officials appeared to be part of Mr Berezovsky's efforts to install more of his loyalists in the company.

But Mr Potanin's position has been strengthened by a legal fight between Sibneft, the oil company his group controls, and Rosneft. Sibneft is laying claim to Purneftegaz, a well-managed oil-producer in western Siberia which accounts for two-thirds of Rosneft's production. In addition to Purneftegaz, Ros-

neft is prized for its status as the state's representative in production-sharing deals and its stake in vast oil ventures in the Russian far east and the Caspian.

"It's a very sexy asset, it's Russia's last diamond in the rough. That is why the fight over Rosneft is being waged so aggressively," a New York trader said.

Another western analyst pointed out that Rosneft could be worth less than the sum of its parts. "If they lose Purneftegaz, I really have doubts about the future of Rosneft as an independent oil company," said Mr Stephen O'Sullivan, oil analyst at MC Securities. "There's a lot of uncertainty over Rosneft's future and that may make it quite hard to sell."



When the boat came in: a woman barricades her house against the flood in Eisenhüttenstadt, Germany.

# Poles assess economic damage

OECD says fiscal discipline needed to keep head above water

By Anatol Lieven in London

The Organisation for Economic Co-operation and Development warned yesterday that Poland's catastrophic floods had made it even more important for the authorities to maintain fiscal discipline.

Experts say that the floods, the greatest natural disaster to hit Poland this century, have inflicted more than \$1bn in damage to the economy.

According to the Polish government, more than 500 towns and villages yesterday remained under water - 55 people are known to have drowned.

Mr Val Koromzay, deputy head of the OECD's economic department, told a news conference in Warsaw that the floods would probably "go in the direction of

widening the current account deficit, possibly slowing GDP growth".

Pointing out that Poland already has an imbalance between domestic demand and production, he said: "We recommend fiscal tightening in an appropriate way to take some pressure from domestic demand."

Experts say that the floods, the greatest natural disaster to hit Poland this century, have inflicted more than \$1bn in damage to the economy.

Other western analysts have warned that the floods, on top of a growing current account deficit, could push Poland into the same difficulties which beset the Czech Republic earlier this year.

Polish opposition representatives have suggested that the threat of an economic downturn and spending cuts later in the year account for the governing coalition's determination to hold parliamentary elections as scheduled on September 21,

despite the disruption caused by the floods.

The main opposition parties in Poland called for a state of emergency to be declared so that the elections could be postponed until November. President Aleksander Kwasniewski refused, saying that there would be time to clean up the affected areas sufficiently for the polls to be held.

The prime minister, Mr Wlodek Cimoszewicz, of the ruling Democratic Left Alliance (SLD), argued that holding the elections in November "would be a sign that Poland is a stable country, which even in the face of serious difficulties, respects democratic rules".

The SLD, the former Communists, have benefited politically from strong economic growth over the past

year. The Market Economic Research Institute said yesterday that GDP grew by 8.2 per cent in the second quarter, and should grow by 6.1 per cent in the third, despite the floods.

Dr Miroslaw Gronicki, chief analyst at the Institute, warned that the economy is definitely overheating" and called for a special flood tax to pay for reconstruction without putting more pressure on the budget.

No significant public opinion polls have been held since the floods struck, so their possible consequences for the elections are not yet clear. The last polls, held by the private Demoskop institute in June, showed the SLD and the main opposition grouping, the Solidarity Election Action alliance (AWE), neck and neck at 21 per cent each.

Dr Gronicki said yesterday that GDP grew by 8.2 per cent in the second quarter, and should grow by 6.1 per cent in the third, despite the floods.

The latest figures are based on results from four federal states. Updated pan-German figures will be published in mid-August. Between June and July the consumer price index rose by 0.5 per cent. Among the biggest upward influences were higher prescription charges and car taxes.

Ralph Atkins, Bonn

# Call for labelling of gene-modified food

By Neil Buckley in Brussels

The European Commission is set to call for all seeds, animal feeds and consumer foods to carry labels stating whether they do, do not, or "may" contain genetically modified materials.

The plans are an attempt to defuse mounting consumer concern over food safety and technology after the crisis over "mad-cow" disease and disputes over products such as Novartis's gene-modified maize. The maize was banned by Austria, Italy and Luxembourg because of safety concerns,

despite being approved by the European Commission for sale.

The 20 commissioners agreed this week to adopt a new umbrella approach to labelling, spanning the food chain.

They will propose legislation in the autumn to replace the current piece-meal approach, whereby only genetically modified seeds and animal feeds, and certain consumer products, require labelling.

"We want to give consumers information they can use, so that they can make a real choice when they go to

the supermarket," said one official.

Industry, retailers and farmers are following the proposals carefully, anxious that the need to inform consumers should be balanced with the need to avoid extra cost burdens for business.

But the plans now seem less likely to trigger a trade dispute with the US, since officials said they would not necessarily require genetically modified foods to be segregated from non-modified foods right from the planting stage. US farmers had signalled stiff opposition to such a move.

Brussels wants "seeds, feeds and foods" labelled in one of three categories, according to whether they do or do not contain genetically modified organisms, or "may" contain them.

Mr Franz Fischler, farm commissioner, has already put forward proposals for labelling seeds and they are under discussion by EU ministers.

He will follow these in the autumn with proposals on animal feeds.

Mr Martin Bangemann, responsible for consumer product labelling, will examine whether new legislation is necessary, or whether the

recently adopted "novel foods" directive, requiring certain types of products to be labelled, can be revised.

On top of these "sectoral" pieces of legislation, Brussels may propose a "horizontal" framework law establishing general rules for the whole food chain.

Consumer groups welcomed the proposals, and they are under discussion by EU ministers.

Brussels officials made clear this category was only intended for genuine "grey areas", where information was not available.

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## NEWS: EUROPE



President Slobodan Milošević (left) may have moved his power base but administration is still in great need of money

Workers to gain free stakes in 5,000 businesses before shares are sold for cash

## Serbia plans privatisations

By Matej Viputnik in London

The Serbian parliament has voted to adopt a privatisation law which could lead to the partial transfer of ownership of 5,000 small and medium-sized businesses. The initiative suggests that Serbia, one of the two republics which form rump Yugoslavia, is cautiously moving on the path of market reforms, the last country in eastern Europe to do so.

The first stage of the privatisation is scheduled to begin on October 31 after Serbian parliamentary elections. The current and

retired employees of small and medium-sized industries will be granted priority in subscribing to a free minority stock offering in their company, up to a value of DM400 (£220) for each year of service. The government is understood to be intending to retain majority ownership in all enterprises.

In the second round, which begins within 120 days of the conclusion of the first, shares in companies up for privatisation will be on sale to employees at a discount of 20 per cent, with an additional discount of 1 per cent for each year of service.

Privatisation has to be approved by the management board of the companies which will be privatised. The opposition has criticised the government for making the privatisation voluntary. Mr Miroslav Labus, professor of economics at Belgrade University and a former senior figure in Zajedno, the coalition of opposition parties, said that the confusing Ownership Transformation Bill which passed on Monday was nothing more than "an effort to improve the image of the government abroad".

The government has also come in for criticism for deciding to allow privatisation by voucher and offering stocks for cash, a method with no precedent in eastern Europe.

The privatisation procedures have been criticised for being murky. While government ministries are supposed to prepare a list of enterprises for privatisation, the list will not be published until October 31.

Half of the proceeds of the privatisation will be placed in a development fund. A quarter of the remainder will be paid into a pension and disability fund, and the

remaining money will go to an unemployment fund. No proceeds will be allocated toward the restructuring of the partially privatised enterprises.

There is widespread scepticism among foreign observers about the goals of the privatisation, which is viewed as a government attempt to generate some much-needed cash - but little more. Some DM500m of the proceeds from the sale of a 49 per cent stake in Serb Telekom last month have already been extended in credit to various ailing state industries.

## Senior staff at Danish bank found guilty of fraud

By Charles Ferro in Copenhagen

The former managing director of the Gibraltar subsidiary of Denmark's Jyske Bank has been found guilty with three others of defrauding the bank of 256m (£93m).

Mr Jan-Henning Spjeldnaes, Mr Michael Metcalfe, Mr Rolf Jacobsen and Mr Wolfgang Herbert Heiml were ordered following a trial in London to repay a £46m.

The bank has already recouped the rest of the money.

Two other defendants, Mr Pablo Zoltan-Frank and Mr Metcalfe's wife, Mrs Julie Gould, were acquitted owing to insufficient evidence. However, the bank will receive the value of a property owned by Mrs Gould. In addition, Jyske Bank will appeal against the part of the decision concerning Mr Zoltan-Frank.

Jyske Bank, Denmark's fourth

largest, acquired the family-owned Galliano Bank in 1987, and Mr Spjeldnaes took the top seat in the new Jyske Bank (Gibraltar). A year later, he began systematically embezzling money through lending schemes with Mr Metcalfe and Mr Jacobsen, according to Mr Peter Stig Hansen, head of Jyske Bank's legal department.

Mr Heiml, who operated from Ireland, came into the picture

later to help launder the money, Mr Hansen said. The cash was placed primarily in Spain, but also in England, and it is believed that some smaller amounts went to other places including Norway, Ireland and Africa.

The transactions involved transfers of cash and the issuance of bearers' cheques, as well as some property deals. Irregularities came to the surface in 1990 when Jyske Bank discovered that

Mr Spjeldnaes was lending amounts far above his limits.

He resigned in 1992 and in August of that year Jyske Bank filed a suit against him and his associates. The trial began in London last year.

Mr Hansen said that Jyske Bank had asked authorities in Spain to place an embargo on assets being discovered in order to secure them. At this stage the bank had estimated that there

was Dkr180m-Dkr200m (£26m-£29m) in assets not invested in land that could be traced and possibly recouped. A 4m square metre tract of land in Spain owned by the group would be sold, and the proceeds handed over to Jyske Bank. The bank said that it believed the court decision had secured Dkr60-80m.

Mr Spjeldnaes may now face criminal charges.

## NEWS: THE AMERICAS

## Anti-smoking lobby woos Clinton

By Bruce Clark in Washington

Health campaigners and scientists are lobbying to convince US President Bill Clinton that the terms of the tobacco settlement are not tough enough to deliver the promised reduction in cancer deaths and childhood smoking.

However, the continuing power of the pro-tobacco camp in the US legislature has been highlighted by a Senate vote to retain subsidies for tobacco farmers - and the reluctance of the House of Representatives to

increase cigarette taxes. The American Lung Association (ALA), a lobby group whose legal action forced the administration to accelerate the introduction of controversial air pollution standards, said yesterday that curbs on advertising were not sufficient to prevent tobacco companies from appealing to children. The curbs are part of a settlement under which the tobacco industry will restrict sales practices and pay out \$368bn over 25 years in return for some curbs on liability.

In a detailed analysis of

some recently published cigarette advertisements, the association said it was possible to appeal directly to teenagers while conforming to restrictions on the use of colour and the depiction of human beings or cartoon characters.

Ms Penelope Queen, a marketing expert who works for the ALA, described a newly published advertisement for Camel Lights as very attractive to youngsters. "The symbols used - a motorcycle, the wings of an eagle, a camel and the colour black - create powerful visual images that appeal directly

to adolescents," said Ms Queen, a former strategic development director at the advertising company Saatchi and Saatchi.

The administration received another sceptical message about the settlement from a group of scientists consulted on Wednesday by a White House task force which is considering the deal.

The authority granted to the Food and Drug Administration to regulate the use of nicotine and other noxious substances in cigarettes might have unintended results, the scientists said.

Professor Saul Shiffman of Pittsburgh University said if the FDA insisted on reducing the nicotine content in cigarettes that could induce people to smoke more and expose themselves to even greater health risks.

The ALA's concerns about the loopholes in advertising restrictions are shared by several anti-tobacco campaigners on Capitol Hill. But the Senate voted 53-47 against an amendment to stop crop insurance for tobacco growers, and 52-48 against moves to appropriate extra money to combat teen-age smoking.

## Colombia growth doubts surface

By Santos Kendall in Bogotá

A significant gap has opened up between government and private sector growth forecasts for the Colombian economy, reflecting disagreement on how soon recovery will take hold and whether it will last.

There are signs that the construction sector is at last beginning to pick up, but industry apparently performed badly in the first half and business surveys continue to show high stocks and low demand.

Mr Jose Antonio Ocampo, finance minister, has shifted Colombia's 1997 growth forecast down to about 3.5 per cent, but two leading economic institutions, Fedesarrollo and Anif, argue the government is still too optimistic and the real figure may be nearer 2.3 per cent.

"Investors have realised the public finance situation is unsustainable," Mr Mauricio Cardenas, director of Fedesarrollo, said at a seminar on Colombia's economic prospects.

Mr Cardenas warned the country could be heading for a Mexican-style crisis in the next two years if corrective measures were not taken. He quoted figures putting the consolidated budget deficit in July at 3.8 per cent of gross domestic product.

Mr Ocampo insisted the budget deficit was manageable and that gradual adjustments would bring it down. The minister's economic growth projection of between 4.5 per cent and 5 per cent for 1998 is at least one point higher than Anif and Fedesarrollo estimates.

The Colombian private sector is especially concerned about the medium and long-term growth outlook.

Mr Sebastian Edwards, formerly responsible for Latin America at the World Bank, argued that liberalisation had stalled and the country was in danger of being left behind.

## Chinese funds 'plot' thickens

By Bruce Clark in Washington

If China did hatch a plot to buy influence in US elections - as the Federal Bureau of Investigation, and an increasing number of US politicians think - it seems to have been knocking on a half-open door.

The latest hearings of a Senate probe into campaign finance abuses have highlighted the eagerness with which Republicans and Democrats alike pursued donations from wealthy ethnic Chinese entrepreneurs - without asking too many questions about their links with Beijing.

The panel has gathered fresh details of a \$21m loan guarantee supplied by Mr Ambrose Young, a Hong Kong businessman, to a Republican "think-tank" and promptly transferred to the party's electoral war chest.

Mr Haley Barbour, the Republican National Committee chairman who obtained the contribution, was warned by advisers that in return, he might be expected to lobby for Mr Young's business interests in China, according to documents obtained by the Associated Press.

Meanwhile, Sen Joseph Lieberman, one of the party's leading Democrats, has

## Top jobs marks to vibrant US 'Sun Belt'

By Gerard Baker in Washington

The "Sun Belt" of the southern and western US will continue to be the main source of job growth for the next five years, according to an influential economic forecasting group.

But there was not enough evidence Beijing plotted to influence the presidential race, or even that it carried out its plan to sway the congressional election.

The prospect of further startling revelations has been enhanced by the panel's decision to override the Justice Department's advice and grant immunity to five witnesses in exchange for testimony. They include four Buddhist nuns, now expected to testify about a 1996 fundraising event at their temple attended by vice-president Al Gore and arranged by the controversial business-lobbyist Mr John Huang.

Other rapidly growing

## Where the work is... and isn't

Annual % change in employment growth (1987-2002)

Top 10	Bottom 10
1 Las Vegas, NV	105 New York, NY
2 Raleigh-Durham-Chapel Hill, NC	106 Passaic, NJ
3 Austin, TX	107 Cleveland, OH
4 Riverside-San Bernardino, CA	108 Toledo, OH
5 Boise, ID	109 Newark, NJ
6 Orlando, FL	110 Scranton, PA
7 Phoenix, AZ	111 Springfield, MA
8 West Palm Beach-Boca Raton, FL	112 Youngstown, OH
9 Sacramento, CA	113 Buffalo, NY
10 Atlanta, GA	114 Jersey City, NJ

## ...and isn't

Source: DRI/McGraw-Hill

cities are Raleigh-Durham, North Carolina, and Austin, Texas. Of the leading locations for employment growth only Omaha, Nebraska is north of the Mason-Dixon line and east of the Rockies.

The fastest growing areas are expected to maintain recent trends of job gains. In Las Vegas, the labour force is projected to grow at an annual rate of 3.7 per cent for the next five years.

"A steady influx of new residents, clusters of rapidly growing high technology industries, expanding export markets and competitive business costs are the primary reasons these particular regions will experience the strongest percentage gains," said Ms Sara Johnson, chief regional economist for DRI/McGraw-Hill.

At the bottom of the list, the weakest growth is expected to be concentrated in three states - industrial New York, New Jersey and Ohio. Jersey City, across the Hudson river from New York, is the metropolitan

area forecast to experience the weakest growth in the US, at 0.2 per cent a year until 2002.

The number of Americans claiming first-time jobless benefits dropped last week to the lowest level in nearly a year, in the latest sign of a strong jobs market, Reuter reports from Washington. Weekly jobless claims fell to 299,000 in the week to July 19 from a revised 341,000 the week before. That was far below the 383,000 level economists had forecast. The drop pushed weekly claims to their lowest level since the week to July 27 1996, when they were 297,000.

The four-week moving average, which helps to smooth out week-to-week swings in the data, also fell. The average of claims stood at 340,750 last week, down from 349,000 the week before. The number continuing to claim benefits rose slightly to 2.3m in the week ended July 12, the latest for which data were available.

## Spanish battle over digital TV intensifies

By Tom Burns in Madrid

The battle for control of Spain's digital television market has intensified after the purchase by Telefónica, the privatised telecoms operator, of a big stake in a TV company that helped launch a rival digital network.

Telefónica has bought a 25 per cent stake in Antena 3, which helped launch Canal Plus Digital, a network managed by Grupo Prisa, Spain's biggest media group.

Prisa claimed yesterday that Telefónica's acquisition had been inspired by the government, and it branded the move an blatant "political intervention".

Telefónica, which says the purchase forms part of its digital TV strategy, paid Mr Antonio Asensio, a Barcelona-based media baron, Pta400m (£225m) for his 51 per cent stake in Gestora Audiovisual de Medios, which has the rights to broadcast large number of domestic football matches and which formed part of Prisa's television venture.

Mr Asensio's agreement with Telefónica turns the tables once again on a long drawn-out domestic war prompted by the onset of what could be a lucrative pay-TV business. Having originally backed Via Digital, the service favoured by the government, he switched sides at the end of last year

to join Prisa's Canal Plus Digital venture.

Earlier this year he caused a political storm by claiming the government had threatened him when he abandoned Via Digital. The football transmission rights that he controls are viewed as vital to the start up of satellite services.

Prisa, which broadly supports the opposition Socialist party, claims that it has been the object of continual harassment by the government.

The European Commission has upheld the media group's complaint that legislation introduced by the government runs contrary to EU directives.

Earlier this week *El País*, Prisa's flagship newspaper, reported that a sophisticated bugging device had been discovered in the offices of Mr Jesús de Polanco, the group's chairman.

Telefónica became a principal shareholder in Via Digital last year when it was controlled by the government. This satellite service, which is also backed by the state-controlled and heavily subsidised national TV broadcaster, plans to start up after the summer.

The likelihood is Telefónica will now broker a joint venture between Canal Plus Digital and Via Digital through its presence in the equity of both companies.

The Russian gas giant, Gazprom, forced by the Moscow government last month to pay \$3bn in tax arrears, has been looking to settle up with its own non-paying customers.

Its chairman, Mr Rem Vyakhirev, met President Leonid Kuchma of Ukraine on Wednesday as the Kiev government acted as a go-between in negotiations between Gazprom and two Ukrainian trading companies, Intergas and United Energy Systems, which buy about 40 per cent of the country's natural gas requirements. They each owe Gazprom about \$150m.

Both Ukraine and Belarus are well acquainted with Gazprom's strong-arm tactics. As soon as supplies were cut, both immediately agreed to begin paying up. Belarus must liquidate its debt of more than \$100m by December, according to a Gazprom spokesman. Details of Ukraine's schedule for paying more than \$300m were unavailable.

According to one analyst, Ukraine's chronic payments arrears to Gazprom all but disappeared after the marketing of Gazprom's gas in Ukraine was taken over by private trading companies. The arrears began to recur when the marketing companies themselves began to have trouble collecting from their customers.

## AMERICAS NEWS DIGEST

## Cunanan found dead in Miami

The discovery of the body of Mr Andrew Cunanan, the alleged serial killer, in a Miami Beach houseboat has ended a nationwide manhunt set off by the murder on July 15 of Mr Gianni Versace, the Italian fashion designer.

Mr Cunanan is believed to have shot himself, using the same weapon that killed Mr Versace and at least one of four other victims of a cross-country murder spree.

His body was found late on Wednesday after a lengthy stand-off with police and Federal Bureau of Investigation agents at the houseboat, about two miles from the Versace murder scene.

The houseboat is owned by a German businessman who is the proprietor of a Las Vegas health spa catering for homosexuals. The owner, said to be on holiday, had hired a caretaker, who summoned police after hearing a gunshot and seeing a man in the residence.

The Miami Beach neighbourhood where Mr Versace had a house is the centre of a large and open homosexual community. Mr Cunanan, 27, was described by his own mother as a male prostitute. Mr Versace was also homosexual, and in the immediate aftermath of the killing, there was speculation the two might have met, but no link between the two or motive for the murder has been established.

Henry Hamman, Miami

## GLOBAL WARMING

## Clinton seeks a strategy

## NEWS: INTERNATIONAL

# UN issues ultimatum to Angola's rebels

By Barnaby Phillips  
in Luanda

The United Nations Security Council has threatened Angola's armed Unita movement with sanctions unless it complies with the terms of the 1991 Lusaka Peace Accords, which ended the 19-year war between Unita and the MPLA government.

The Security Council warned that economic and travel restrictions would be

imposed on Unita if the movement did not take "irreversible and concrete steps to immediately fulfil its obligations".

A spokesman for the UN Observer Mission to Angola (MONUA) said the UN was exasperated by Unita's failure to say how many armed men it still retained, and refusal to relinquish control of its territory. A UN official said: "Unita have told us this week that they still have an army of about 3,000 men, but

frankly, our intelligence tells us that they have many more than that."

The UN's increasingly public exasperation with Unita comes at a time when some members of the Angolan government are openly calling for a return to hostilities. Angolan President Jose Eduardo dos Santos warned that the country was "in a situation when an armed conflict is imminent". However he appeared reluctant to bow to international pres-

sure to hold another face-to-face meeting with the Unita leader, Mr Jonas Savimbi.

Diplomats in the capital Luanda said they doubted whether sanctions would have more than a psychological impact on Mr Savimbi, who refuses to leave his headquarters in Angola's central highlands. "There has been an arms and fuel embargo on Unita since 1993, but even the UN now admits that this is being flouted

with impunity," said one diplomat.

The UN noted that Unita's control of Angola's enormous diamond resources would soften the impact of any economic sanctions. "Diamonds are the easiest commodity in the world to smuggle," he said, "and although Unita has run out of friendly governments, there will always be individuals who will do business with them." Analysts estimate that Unita earned \$500m from its dia-

mond sales in 1996.

The Security Council will probably wait until August 15 before deciding whether to impose sanctions. On that date the UN's special representative to Angola, Alfonso Blondin Boen, is due to report on the situation in the country.

A UN spokesman in Luanda said: "The ball is now in Unita's court; they know what they have to do and when they have to do it by."

- UK 'reviewing' donations
- More protests tomorrow

# Kenya under pressure from aid donors

By Michael Wong in Nairobi

A UK official said Britain would monitor the situation in Kenya until the elections took place.

The British threat, which follows similar warnings from Germany and the European Union, puts at stake only £20m in annual aid. But Kenya simultaneously faces possible suspension of its International Monetary Fund loan programme, a move which would do its international credibility enormous damage.

Diplomats and business leaders said the authorities' handling of an unlicensed pro-reform rally due tomorrow in the port of Mombasa, a tourist hub with a tradition of political volatility, would be under close scrutiny.

A repeat of the incidents seen in Nairobi on July 7, when riot police clubbed and shot unarmed demonstrators at a similar protest and at least nine people died, would cast the worst possible message to the outside world, they said.

The international airport, trains, ports and utilities were shut, even though some of Bazeq's employees had gone back to work following a court order earlier this week.

If the authorities do the same thing in Mombasa it would be very, very silly," said a western aid official. "You can't ignore human rights abuses and it would definitely hit donor sentiment."

But the suspicion has now grown that Mr Moi is simply playing for time and any substantive changes will not be introduced long enough before the polls to affect the outcome.

In a fresh sign of instability, the ruling KANU party yesterday rejected involving the umbrella body that has spearheaded the constitutional reform campaign in discussions, saying the grouping of church leaders, lawyers and human rights activists had no electoral mandate.

Mr Moi has refused to meet the National Constitutional Development Council, opting instead for talks with individual opposition leaders.

The approach at one point threatened to split the pro-reform lobby apart but it ironed out its differences on Tuesday and agreed all dialogue should take place through the NCDC.

# Israelis strike over sell-off

By Judy Dempsey  
in Jerusalem

Israel's trade union federation yesterday staged a public sector strike to protest against the government's decision to sell a 12.5 per cent stake in Bazeq, the state telecommunications company, to Merrill Lynch.

The international airport, trains, ports and utilities were shut, even though some of Bazeq's employees had gone back to work following a court order earlier this week.

The Histadrut labour union is demanding that workers be informed about future privatisation plans.

Experts agree that Russia's aim in Afghanistan is two-fold, to protect the central Asian states of the CIS from the Taliban, and to preserve central Asia's dependence on Russia by discouraging southern transportation routes for central Asian exports, primarily oil and gas.

US company Unocal and Saudi company Delta are negotiating for the right to build oil and gas pipelines from Turkmenistan to Pakistan, which would cross Afghanistan.

Pakistan has officially recognised the Taliban, and is believed by many observers to be actively supporting the movement, explaining its recent diplomatic interest.

Meanwhile, Russia and Iran continue to recognise the government of Burhanuddin Rabbani, the former president of Afghanistan who heads the Jamiat-e-Islami along with Mr Masoud, opposing the Taliban. The Jamiat is supplied from an airbase in Kulyab, Tajikistan, and most experts con-

Aircraft at the airbase in Kulyab, Tajikistan, supplying arms to anti-Taliban forces

# Defector's double cross turns tide on Taliban

By Charles Clover  
in Moscow

the streets of Mazar-i-Sharif, routing the Taliban from the north.

This week, anti-Taliban forces commanded by Ahmed Shah Masoud, who many observers believe to be aided by Russia and Iran, took the villages of Karabag and Istalif just to the north of Kabul, which has been held since last September by the Taliban.

Pakistan has officially recognised the Taliban, and is believed by many observers to be actively supporting the movement, explaining its recent diplomatic interest.

The IMF and World Bank are unlikely to be happy with a budget in which interest costs account for 22 per cent of total spending and the wage bill 39 per cent, leaving very little for capital and other essential public spending.

The most plausible interpretation is that a mini-budget - or new taxes - will be imposed in the first half of

the source of the aid to Russia.

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## NEWS: WORLD TRADE

# WTO urged to act on competition rules

By Emma Tucker in Brussels

Sir Leon Brittan, the European trade commissioner, yesterday called on the World Trade Organisation to examine co-operation on competition issues in the wake of the row over regulatory approval of the planned Boeing-McDonnell Douglas merger which almost triggered a trade war.

"I have long believed that we need an international

agreement on competition rules and smoother co-operation between national competition jurisdictions," said Sir Leon. "Otherwise there are bound to be more and more clashes when powerful competition authorities seek to deal with the same case, applying different rules."

The commissioner said that although a crisis had been narrowly avoided in the Boeing case, similar problems would continue to

arise until an effective international agreement on the application of competition rules is in place.

The EU and the US came to blows over the merger after the Commission threatened to block the deal unless Boeing made substantial changes to it. By contrast, the US Federal Trade Commission nodded through the deal with no conditions.

The Commission's tough stance angered politicians in

the US, who accused Brussels of defending the interests of Airbus Industrie, the European consortium that competes against Boeing.

After a last-minute concession by Boeing, the Commission granted regulatory approval on Wednesday. But Boeing said it would have preferred a joint approach by the two regulatory authorities.

"From a company standpoint it would have been far preferable if whatever remedies were sought, were sought jointly," said Mr Richard Albrecht, the executive vice president of Boeing.

Sir Leon, with Mr Karel Van Miert, the competition commissioner, has proposed a blueprint for competition co-operation to the Council of Ministers which was fully endorsed by the member states. This led to the setting up of a working group in the WTO, about which the US

was less enthusiastic than the EU.

"In the light of the Boeing case, this WTO activity needs to be given high-level attention," said Sir Leon.

"We must explore all the implications of competition policy for the world trading system, so that WTO members can take a fully considered decision on how best to deal with these implications in the next major round of WTO talks."

# Contest hots up for huge Yangtze power contracts

- Six consortia vie for \$2bn turbine and generator sales
- Three Gorges winners to be announced next month

France; a Japanese group led by Mitsubishi Heavy Industries, Voith and Siemens of Germany and General Electric of Canada; and ABB Power Gen and Kvaerner of Norway.

But so intense is the competition that tenders have continued to improve their bids as the selection process reaches its climax. In the past few days Mr Boris Nemtsov, Russia's first deputy prime minister, relayed a fresh offer of lower prices and more generous financing to support the bid by Energomachexport.

"We are very close to making decisions. This is the last round of technical negotiations," said Mr Li Yongan, deputy general manager of the Three Gorges Project Corporation.

China had planned to announce the successful bidders by June, but bid evaluation has proved more complicated than expected.

Mr Li is coy about the likely successful tenders, but he indicated that although a Russian-led group was striving to stay in the race, front-runners were the Europeans, Japanese and North Americans.

These consortia include GEC-Alsthom and Neyricp of

France; a Japanese group led by Mitsubishi Heavy Industries, Voith and Siemens of Germany and General Electric of Canada; and ABB Power Gen and Kvaerner of Norway.

As Mr Paul Chan, senior vice president of ABB China, says: "Success will provide a worldwide entry ticket for the next two decades to large-scale hydropower projects."

On completion in 2003 the Three Gorges dam will produce 84.7m kWh of electricity, one ninth of the national total. China, which regards the project as a symbol of its modernisation, shuns off criticism from environmental and human rights groups, who oppose the resettlement of about one million people whose homes will be inundated.

Mr Li indicated China would select two or possibly three consortia to supply the 14 power units on the grounds that such a large engineering task would be beyond the capacity of even the world's biggest engineering companies.

"From our point of view it would be more desirable to have just one consortium because it would be simpler," he said. "But it would be impossible for any one company to supply more than four units a year."

Mr Li discounted "political interference" in the final selection. "Our number one criterion is to select the best and most efficient set of turbines," he said.

Plans to raise funds on international capital markets have been set aside for the time being because adequate sources of financing are available domestically, but preparations have been made for a listing in Hong Kong when the "time is ripe."

(\$12.3bn), from the central budget, with the balance being raised through commercial bank loans, issue of corporate bonds and a stock market listing. Three Gorges dam was listed on the Shanghai bourse this month.

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Mr Li said the project, which began in 1994, was "on budget" and "on schedule." Beijing is providing half the funding. Yiliduon

bines and generators," he said. "We have five criteria and not a single political criterion among them."

He said China had been very frank in its discussions with Russia, which has most visibly sought to use political leverage to support its bid. He described the Russian price as "relatively high", adding that its equipment "technologically speaking is not the most advanced".

Mr Li said the project, which began in 1994, was "on budget" and "on schedule." Beijing is providing half the funding. Yiliduon

is negotiating a two-year fishing rights treaty to replace one that expired in 1998.

The Andean Pact is made up of Venezuela, Colombia, Ecuador, Bolivia and Peru.

# China in new offers to WTO

By Frances Williams

in Geneva

China's decade-old application to join the World Trade Organisation appears to have made headway in intensive bilateral talks with trading partners in Geneva this week.

However, there is still no sign of the hoped-for comprehensive offer by Beijing to open China's market to industrial and farm goods from abroad. This is expected to be a focus of the planned autumn summit between US President Bill Clinton and Chinese President Jiang Zemin.

Beijing was expected to bring forward the first instalment of this offer by the end of July, ahead of the August 1 meeting of the WTO's working party drafting China's membership terms. China's most recent tariff offer was tabled last December when the Beijing government undertook to cut tariffs after WTO entry to an average of 15 per cent from the current 23 per cent.

In bilateral talks this week and next before the August 1 meeting, China's trading partners are pushing for further big reductions in tariff and non-tariff obstacles to industrial and farm trade as the price for Chinese WTO entry next year. China is also being pressed to allow the entry of more foreign banks, insurance companies and other service suppliers.

Trade officials said yesterday that Beijing had already submitted revised offers on a number of rules-based issues including a reduction in the scope of state trading companies, measures concerning statutory inspection of imports and a phase-out of certain state subsidies to industry.

Tony Walker

# Andean Pact in talks with Caricom

By Raymond Collit

in Caracas

The Andean Pact and the Caribbean Community (Caricom), today begin negotiations towards a free trade agreement.

"The first technical meeting between the two groups takes place in the context of the 1995 Miami Summit and our efforts to reach a hemispheric free trade area by the year 2005," said Mr Freddy Rojas Parra, industry and commerce minister of Venezuela, a member of the Andean Pact.

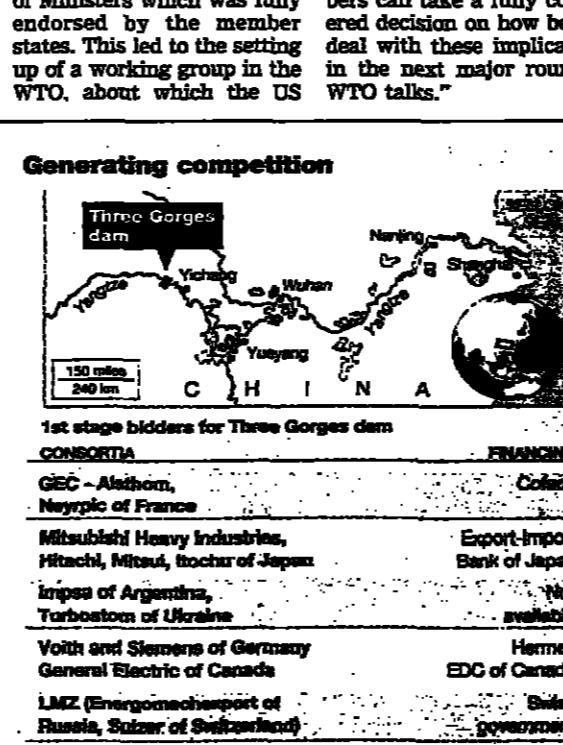
In 1993 Venezuela began reducing or liberalising its tariffs to Caricom members but does not enjoy similar access to Caribbean markets. Government officials see large potential to boost the limited trade between the two blocs, while many entrepreneurs remain optimistic.

Caricom's goal is to match the Andean Pact's common external tariff of between 5 and 20 per cent by 1998. Caricom has also signed a trade agreement with Colombia.

According to Uruguay's president, Mr Julio Maria Sanguinetti, Venezuela is seen by members of the South American common market, Mercosur, as a potential "bridge" to Caricom and Central America.

Relations between Venezuela and its closest Caricom neighbour, Trinidad and Tobago, were overshadowed in recent months by a fisheries dispute. Several fishing vessels have been detained by Venezuela's coastguard, which says they have infringed its maritime sovereignty. The two countries are negotiating a two-year fishing rights treaty to replace one that expired in 1998.

The Andean Pact is made up of Venezuela, Colombia, Ecuador, Bolivia and Peru.



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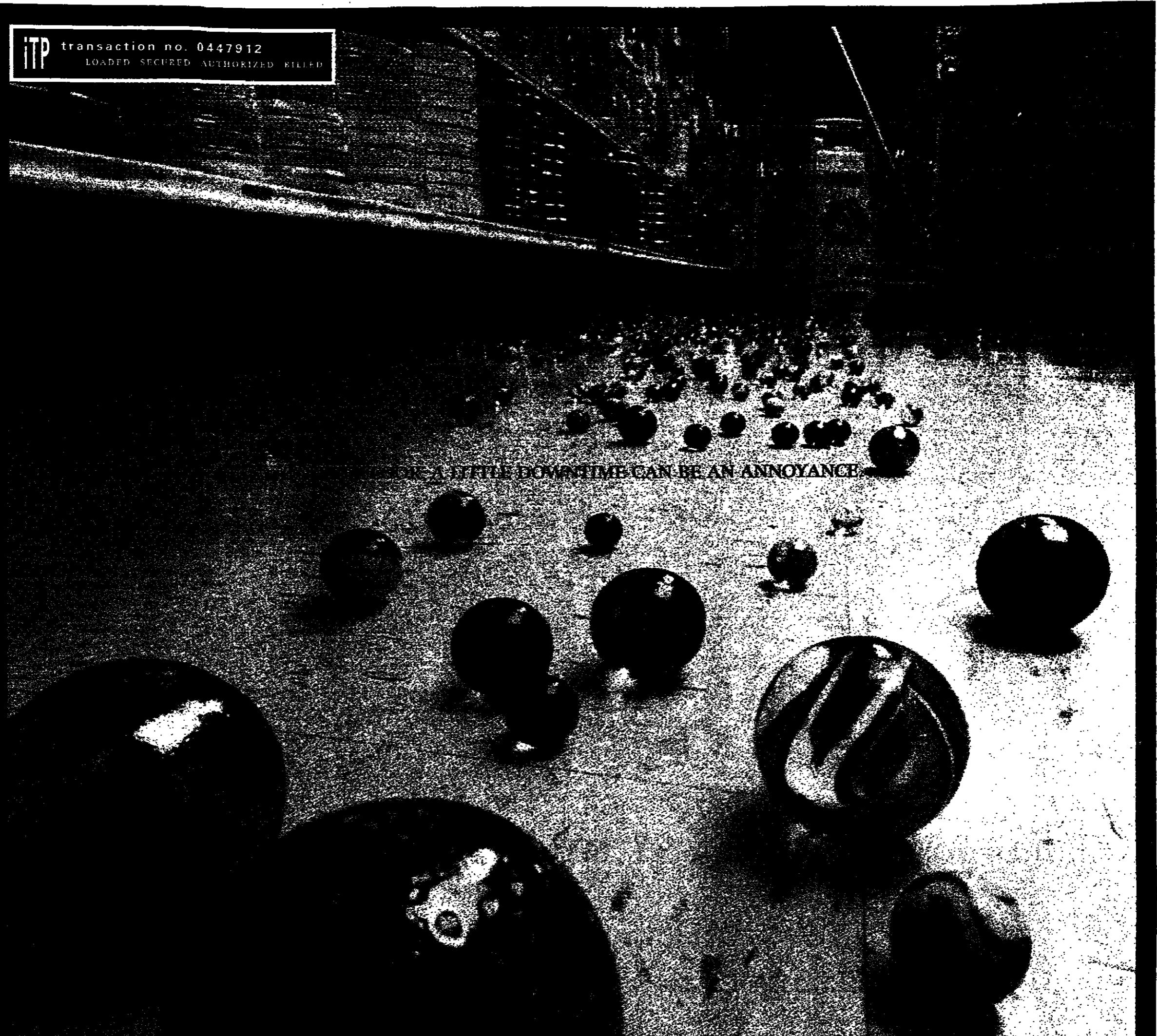
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Tony Walker

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CONTRACTS & TENDERS



Prequalification of Firms  
for Lahore City  
Solid Waste Collection & Disposal

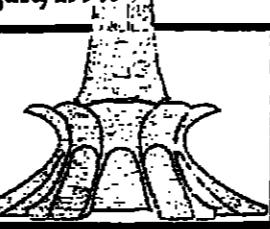
The Metropolitan Corporation of Lahore (MCL)

Invites reputed and experienced Firms  
TO SCAVENGE, COLLECT AND DISPOSE OFF  
OVER 3000 TONS OF SOLID WASTE

Generated daily by 6 million inhabitants of Lahore,  
the second largest city of Pakistan and the capital of Punjab.  
The MCL intends to enter into contract with a reputed firm for the purpose.  
The Solid Waste is of municipal nature. It comprises of various categories  
which can generate revenues locally.  
At least 500-1000 Tons of above- said Solid Waste is estimated to produce  
manure etc. for the rural surroundings of Lahore.  
Prequalified firms will be requested to forward their Technical and Financial  
proposals including financial investments if desired.

**Government Support is Assured.**  
The plant which may produce gases, energy and manure  
etc. will be given preference. Interested International/Local Firms  
engaged in similar Projects/Works or having similar experience  
are requested to forward their credentials etc.  
to the undersigned latest by 10th August, 1997.

ADMINISTRATOR  
Lahore Metropolitan Corporation  
Jinnah Hall, Shahrah-i-Quaid-e-Azam Lahore,  
Pakistan  
Tel No. 92-42-7325494 / 7353159 Fax. No. 7237118



BRAZILIAN NAVAL COMMISSION  
IN EUROPE - BNCE

NOTICE OF PUBLIC TENDER NR. 065/97

Notice is hereby given that the BNCE with offices at: 170 Upper Richmond Road, London SW15 2SH, is accepting tenders for the supply of One Automatic System for Tube Bending with High Performance CNC Tube and Pipe Bender and Measure Tube Data Centre. Details of this Public Tender are available, on request, at the above address or contact:

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HOTELS

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LEGAL  
NOTICES

IN THE HIGH COURT OF JUSTICE  
CHANCERY DIVISION  
COMPANIES COURT  
NO 05645/97  
RE: THE  
NETWORK MANAGERS (UK)  
LIMITED

AND IN THE MATTER OF THE  
COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that a Petition has been filed in the High Court of Justice for the confirmation of the reduction of the share capital by £200,000 from £1,000,000 to £800,000 and the issue of a Share Premium Account of the aforementioned Company.

AND NOTICE IS FURTHER GIVEN that the said Petition has been filed in the Royal Courts of Justice, Strand, London WC2A 2LS on 12th May of August 1997.

Any person who is a member of the said Company desiring to oppose the making of an Order for the confirmation of the said reduction of the share capital should appear at the time of the hearing, or person or by Counsel for the said Petition will be entitled to make such oppositions regarding the same by the aforementioned date on payment of the registered charge for the same.

DATED the 22 day of July 1997

DAVID JAMES ALDOFF  
122 LONDON WALL, LONDON EC2Y 2AE  
TEL: 0181 262-28  
B&C CWP  
Solicitors for the above named Company

PUBLIC  
NOTICES

SECTION 8  
WATER INDUSTRY ACT 1991  
ENVIRONMENTAL LIMITED

NOTICE IS HEREBY GIVEN that on 10th July 1997, the Director General of Water Services, London WC1E 3LQ, applied to the Director General of Water Services for an application to make an Order under Section 12(1) of the Water Industry Act 1991 in respect of the area of Southwark General Hospital, Southampton SO16 4YD as described in the application for the removal of the Southwark General Hospital NHS Trust. The application is made in the circumstances described by Section 7(4)(b).

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PUBLIC NOTICES

NOTICE OF MODIFICATIONS TO THE LICENCE  
OF BRITISH TELECOMMUNICATIONS PLC  
UNDER THE TELECOMMUNICATIONS ACT 1984.

(c) imposing as a corollary of the greater freedom given to BT to set charges from the costs of the service.

(d) reducing the terms of Condition 16A (deleted) on BT to offer services and charges which are not unduly discriminatory and to publish a Standard List identifying inter alia Standard Service charges and details of components of services and routing factors and to determine that a service is competitive.

(e) absorbing Condition 16A (which requires the publication of interconnection agreements) into Condition 13.

(f) modifying Condition 20B to reflect the end of determination of interconnection charges and the change to the cost basis for interconnection services. Provisions which require BT to maintain current cost accounting records on the same basis as those prepared on an historic cost basis are removed and BT will be required to produce statements of long run incremental costs.

(g) BT will be required to publish any comments made by the Director on the financial statements.

(h) BT's obligation to produce historic cost statements will end with the financial year 1996/97.

(i) Final charges for 1997/98 will be based on the interim financial statements.

4. The Director also proposes to make a number of minor and consequential modifications for the purposes of the modifications mentioned above.

5. The Director proposes to make the modifications because they will provide a framework which is fairer for consumers and will encourage more competitive markets, better reflecting the basis on which commercial businesses in competitive markets make investment decisions.

6. Further explanations of the reasons for the proposed modifications are set out in OFTEL's consultative documents 'Network Charges from 1997' (March 1997 and May 1997), and its statement 'Network Charges from 1997' (July 1997).

7. The Director is required by section 12(2) of the Act to consider any representations or objections to the proposed modifications which are duly made and not withdrawn. Following such consideration, the Director proposes to make the modifications forthwith subject to BT's consent to them.

8. Representations or objections to the proposed modifications may be made to the Director by 22 August 1997 and should be addressed to Chris Taylor at OFTEL, 50 London Wall, London EC4M 7JL (0171 634 8850) from when a copy of the proposed modifications may be obtained on or before 25 July 1997. All representations or objections should be clearly set out as a separate document and may be cleared of as such or re-arranged and put into a confidential annex. All representations or objections received by OFTEL, with the exception of material marked confidential, will be made available for inspection in OFTEL's library. Short comments can also be e-mailed to OFTEL at [network.ofel@gnec.gov.uk](mailto:network.ofel@gnec.gov.uk).

9. Following 22 August, there will be a 2 week period to 5 September during which interested parties are invited to comment on the representations and objections received.



PROPOSED MODIFICATIONS OF  
THE LICENCE OF BRITISH  
TELECOMMUNICATIONS (BT)

confidential, will be made available for inspection in OFTEL's library. Comments on this document (if they are relatively short) can also be sent to OFTEL at the address following e-mail address: [press.office.ofel@gnec.gov.uk](mailto:press.office.ofel@gnec.gov.uk).

6. In the second stage of consultation, interested parties are invited to send comments to OFTEL no later than Friday, 5 September 1997 on the representations and objections received in the first stage. Copies of the proposed modifications can be obtained from Rosemary Buck at the above address.

The Schedule

Proposed Modifications of the BT Licence

It is proposed to modify the licence to insert a new Condition (expiring on 21 June 2004 unless the Director otherwise determines) which will require BT not to do anything which would materially detract from its ability during the remainder of the licence to comply with its licence obligations to provide telecommunication services and any licence and statutory obligations to provide such services to a specified standard.

The Condition will require BT to submit annually a certificate as to whether, in the opinion of its board of directors, it has infringed the Condition during the year. The Director will be empowered to require BT to obtain an auditor's report as to whether it has appropriate systems and processes for the certificate to be given and whether these have been followed.

CONTRACTS & TENDERS

INVITATION  
TO EXPRESS INTEREST IN KELLER S.p.a.  
In Amministrazione Straordinaria

Keller S.p.a. a metallurgical and mechanical engineering company in Amministrazione Straordinaria, operating in the railway sector, has an industrial installation in the city of Palermo - Italy, with n. 3 production facilities and a development and formation centre, located in the proximity of the railway station of S. Lorenzo Colli, also included is a warehouse for stocking the material with a covered area in the east industrial zone.

The company covers a total area of 55,000 sq.m. of which approximately 37,000 sq.m. are covered, with two facilities linked to the Italian Railways network.

The company is carrying out a production resumption plan under article 2, comma 5 of the April 1979 law n. 95 (Prodi law) approved by the Minister of Industry on December 22, 1994.

Its order book corresponds to approximately 650,000 hours still to be developed. The commissioning intends to initiate the proceedings for the sale of the industrial complex, excluding its existing debts and receivables, other than those specific operating debts and receivables, with the objective of maintaining the same employment level, and therefore:

INVITES

all parties who may be interested in the acquisition should express their interest to such effect by registered letter addressed to:

Prof. Maria Martellini,  
Commissario della Keller S.p.a. in A.S.  
Presso Notaio Sergio Casali,  
Via Fatebenefratelli n. 4

20121 Milano

such letter should include details of the interested party which should be a joint stock company or another collective body, highlighting the first ten partners and a copy of its latest approved balance sheet.

All parties who will express interest in the manner mentioned above by September 15, 1997 may count on the maximum confidentiality in regards to the existence and the contents of their communication and therefore obtain, upon signing a confidentiality agreement, an information document containing the essential data on the Company.

On completion of the information procedure, the commissioner reserves the right of starting the proceedings for the sale of terms and conditions which will be object of a public announcement.

This notice does not in any way constitute:

- an offer to the public within the meaning of Article 1336 of the Italian Civil Code;
- a solicitation to public saving, in that the subject of the future sale will not be either directly or indirectly constituted by shares or by assets of any kind.

This notice and all relationships arising therefrom are subject to Italian law and jurisdiction.

Il Commissario  
Keller S.p.a. in A.S.  
(Prof. Maria Martellini)

## NEWS: UK

The procedures are clear for the proposed forum, even though a suitable site has not been found

# Parliament for Scotland takes shape

By John Kampfner, Chief Political Correspondent

On September 11 a referendum will ask voters who live in Scotland if they want a parliament in Edinburgh, the capital, and whether it should have tax-varying powers.

Pending approval, almost certain whatever the turnout, legislation will go through the House of Commons. The in-built Conservative majority in the House of Lords may try to stop it, but will be reluctant to interfere too much for fear of hastening the death-knell of the unelected upper chamber.

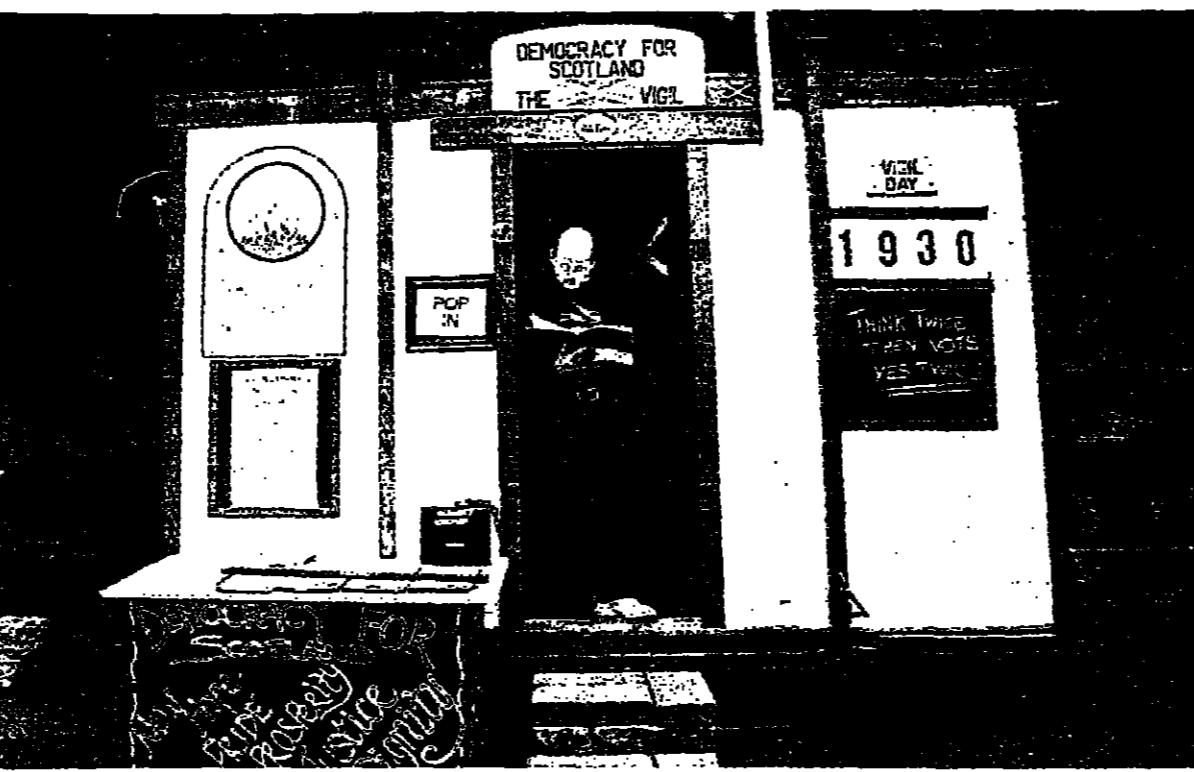
That legislation should be completed by mid or late 1998. Elections to the new parliament are planned for the first half of 1999, with a transitional period until January 2000.

The parliament has, as yet, no home. The Old Royal

High School in central Edinburgh, envisaged for the same purpose in the 1970s, is deemed outdated.

But the procedures are clear. There will be 129 members of the Scottish parliament, to be known as MSPs, sitting in one chamber. Of these, 73 will be elected as at present, in a constituency first-past-the-post system. One new constituency will be formed by separating Shetland and Orkney, the islands off the north-east coast of Scotland. The remaining 56 will be chosen – seven each from the current eight European parliamentary constituencies – under an additional member variant of proportional representation.

Members of the Lords and Commons can serve simultaneously as MSPs. The parliament will be elected for a fixed term of four years, or earlier if at least two-thirds of them vote for dissolution,



The Vigil for a Scottish Parliament, in Edinburgh, set up in 1992 after a gathering of home rule demonstrators

or fail to agree the choice of first minister.

The first minister will be *de facto* prime minister of Scotland, with powers to appoint an executive (cabinet) of unspecified size. Salaries of MSPs and executive members will be determined by the senior salaries review

body and paid for out of the Scottish budget. Given the likely lack of a majority for a single party under the new voting system, that government could form a new model for Britain of a coalition.

MSPs will also elect a presiding officer (speaker) and

two deputies. Scottish law officers will be appointed by the Queen, who remains head of state. Nearly 12,000 civil servants working for the present Scottish Office, mainly in Edinburgh, will transfer functions to the parliament and will be paid by it, although they will con-

tinue to belong to the civil service. They will liaise closely with government departments in London. The job of Scottish secretary will remain, with a small staff, to co-ordinate between Edinburgh and London.

Editorial Comment, Page 21

# Foreign companies boost engineering

By Peter Marsh

Foreign-owned companies are the principle source of ideas helping competitiveness in the UK engineering sector, says a European Commission report, which criticises UK-owned companies' lack of innovation and marketing strengths.

Most UK engineering companies are preoccupied with short-term profits and lack "qualified labour and technological competence," says the report prepared for the commission by Germany's Munich-based Ifo research institute.

The report concerns the European Union's mechanical engineering industry, which has annual sales of

£234bn (£257bn) and employs 2.2m people.

While the UK scores especially poorly, it says in the past decade all of Europe's mechanical engineering industry has become less competitive in relation to the US and Japan, particularly in high-tech areas.

UK spending on research and development lags behind EU nations such as Germany and France, the report says.

British manufacturers suffer from low quality standards and failing to take advantage of low UK wages to build world businesses.

Large investments in the UK by foreign-owned companies have helped to raise standards: "It is mainly the activities of foreign companies in the British mechanical engineering industry which prove that, under present conditions in Britain, it is possible to produce good technical products which can compete on the international market."

Between 1986 and 1994, Britain's share of world trade in mechanical engineering products dropped from 7.2 per cent to 5.9 per cent. Germany suffered a

large fall from 25.8 per cent to 20.2 per cent, while the decline for France was from 6.3 per cent to 5.6 per cent. Over the same period Italy increased its share from 9.7 per cent to 10 per cent.

Excluding exports to each other, the overall share of EU countries in world trade in mechanical engineering fell from 47 per cent to 40.3 per cent in the eight-year period. Japan increased its share from 22.5 per cent to 23.6 per cent, while the US share went up from 19.2 per cent to 21.2 per cent.

Value added per employee

in Britain in 1994 was £63,600, well below the EU average of £43,800 and the figures for the US and Japan of £64,100 and £64,500 respectively. The comparable figures for Italy, Germany, and France were £46,300, £46,400 and £41,600. Behind the relative success of Japan and the US are high investment levels in selected technologies, in particular electronics, which are relevant to development of new products, the study says.

*Monitoring the evolution in the competitiveness of the EU mechanical engineering industry, Ifo Institute, Postgangerstrasse 5, D-81679 Munich. Fax 09 49 89 9224 1461*

The law lords ruled that a former employee of an African subsidiary of RTZ, the mining conglomerate, could bring a £400,000 (£665,000) compensation action in the High Court because legal aid was unavailable in Namibia where the subsidiary operates.

In a majority ruling, the lords decided that although Namibia was the appropriate place for the hearing, the lack of legal aid there meant that in the interests of justice it could be brought to the UK.

Mr Edward Connolly, a Scottish maintenance engineer, claims he was poisoned by uranium dust while working for Rossing Uranium. He was later diagnosed as suffering from cancer of the larynx.

He began an action against RTZ in Britain, but the courts struck it out on the basis that it should be heard in Namibia.

Lord Goff said that, as a general rule, an action in the British courts would not be allowed to continue simply because financial assistance was not available in the appropriate forum. However, the position was different if it could be shown a claimant would not receive justice elsewhere.

Dissenting, Lord Hoffmann said to allow the case to proceed on the basis that legal aid was not available in Namibia meant an action launched by a rich claimant would be blocked while an action by a poor plaintiff would not. It also meant the more speculative and difficult the action, the more likely it was to be allowed to proceed in the UK with the support of public funds.

"Such distinctions will do the law no credit," he said.

Editorial Comment, Page 21

# Landmark ruling in RTZ legal aid case

By John Mason, Law Courts Correspondent

The prospect of UK-based multinational companies being sued in the British courts over the actions of overseas subsidiaries in developing countries was opened yesterday by a landmark House of Lords judgment.

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Mr Andy Fairfield, a former Chinook pilot and long-standing colleague of Fit Lt Cook, said yesterday that the day before the crash, test pilots at RAF Boscombe Down had suspended flight trials of the Mark 2.

"The pilots were deeply concerned about the unquantifiable reliability of the FADEC," said Mr Fairfield, referring to the computer systems controlling Chinook engines.

Editorial Comment, Page 21

# RAF to co-operate with inquiry

The Royal Air Force said yesterday it would co-operate fully with the new House of Commons defence committee after MPs questioned the official inquiry into the 1994 Chinook helicopter crash. "If the committee make representations to us about the crash we shall consider what they have to say to us very carefully and we shall respond," said the RAF last night, referring to the Mull of Kintyre crash in Scotland, which killed 25 Northern Ireland intelligence experts and four air crew.

As reported in the FT on Thursday, at a private meeting this week, the committee agreed to question the MoD's verdict that the crash of the Chinook Mark 2 resulted from "gross negligence" on the part of the two pilots – Fit Lt Jonathan Tapper and Fit Lt Richard Cook. This verdict conflicted with a fatal accident inquiry into the crash by a Scottish law officer which was unable to reach a firm conclusion. At a meeting last week with defence ministers, ex-RAF crew pointed out "operational aspects" related to the Chinook which had not been considered, it emerged last night.

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Editorial Comment, Page 21

# Teachers' register to be set up

A national register of competent teachers is to be set up under the guidance of a new General Teaching Council, the government announced yesterday. The GTC, to be launched in 2000, will have a central role in raising the status of the profession, putting teachers on a par with lawyers and doctors. As such, it will be given a key role in barring incompetent teachers from the classroom. The chief education minister would reserve the final right to sack teachers but the GTC could ensure that teachers were "struck off" the register. But teachers' unions,

which have long campaigned for a GTC, responded angrily to the proposals to limit union representation,

claiming the government was "trying to drive a wedge between teachers and their unions".

Simon Targett

# CITY REGULATION

## Plans to hold directors to account

Investment banks and other financial institutions will have to ensure that senior directors are held to account for failures in controls by stating clearly how responsibilities are divided, under new regulatory proposals. The Securities and Investments Board, responding to controversy following the collapse of the UK merchant bank Barings in February 1995, calls for firms to be able to show exactly what jobs all senior managers hold. The chief City regulator said minds would be concentrated and any internal confusion or ambiguity exposed if all firms had to demonstrate the division of responsibilities, and all individuals had to acknowledge them formally.

"The purpose of this proposal is not retribution, it is to prevent things going wrong in the first place, but perhaps the possibility of retribution will concentrate the mind," said Sir Andrew Large, SIB's chairman.

John Gapper

Employment Commission, set up in the mid-1980s to redress the anti-Catholic bias in work practices.

As the region's traditional industrial base, with its mainly Protestant workforce has shrunk, the new information-based industries have tended to employ women. Official statistics show Roman Catholics take a disproportionate 47 per cent of all female jobs. To many Protestants, the FEC is still known as the "Fenian" Employment Commission. Fenian is a 19th century word for Irish nationalists; it is now used as a derogatory term for Roman Catholics.

While Roman Catholics account for 40 per cent of those available for work, only 38 per cent are actually in jobs. Mr Nesbitt believes that if this gap is to be closed then "less than fair" employment policies must be adopted because of the higher birth rate in the Roman Catholic community – they account for half the school age population. "Otherwise you are simply chasing a moving target," he adds.



A Protestant area of Belfast: suspicion over jobs laws fuels a siege mentality

Protestants are finding it difficult to adjust to demographic changes, writes John Murray Brown

Catholics now form the majority in four of the province's six counties; Protestants left the rural west at a rate of 2 per cent a year between 1971 and 1991, moving to what they regard as safer territory.

"We used to have several flute bands in this area. Now we couldn't raise one," says one community worker.

This sense of siege is exacerbated by the perception that employment legislation is favouring Roman Catholics. To the consternation of unionist politicians, Mr Mo Mowlam, the Northern Ireland secretary in the UK government, is committed to "combat discrimination in the workplace".

Mr Dermot Nesbitt – economics lecturer at Queens University, in Belfast, and a candidate for the pro-British Ulster Unionist party in the recent general election – concedes that Roman Catholics account for a disproportionate number of the unemployed, but he attributes this to a higher Roman Catholic birth rate and higher Protes-

tant migration. Mr Nesbitt dissented from the recent government-appointed Standing Advisory Committee on Human Rights review of fair employment legislation. He was the only committee member with a background in economics. "If they want to give Catholics confidence, the report should have said there is fair employment. By sug-

gesting there was still discrimination, it pleased neither side," he says.

Mr Graham Gudgin, director of the Northern Ireland Economic Research Centre, goes further and argues that Roman Catholics took a majority of the 45,000 net jobs created over the past 25 years – a claim publicly rejected by Mr Bob Cooper, chairman of the Fair

Employment Commission, set up in the mid-1980s to redress the anti-Catholic bias in work practices.

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Editorial Comment, Page 21

Employment Commission, set up in the mid-1980s to redress the anti-Catholic bias in work practices.

As

BT faces new  
licensing rules

## RECRUITMENT

A chief executive of the most accomplished people at recruiting their top teams? The question is worth considering given their involvement in such procedures and their self-belief in their decision-making powers.

It would be natural to conclude that people elevated to such positions are the best placed to select those they want working alongside them. After all, they got their jobs, we can assume, because of their ability to make the right decisions.

It is this ability, however, that prompted the initial question. It was raised by Mr Tol Bedford, a veteran civil service recruiter in the UK and the former director of consulting with the now privatised Recruitment and Assessment Services.

Mr Bedford, who retired from the civil service last year, is chief psychologist at PSL, a company which specialises in psychological assessments of candidates for senior posts. Mr Bedford pioneered such work in the civil service. Psychological assessments have become routine for all top civil service appointments.

A specialist in psychological assessments for top jobs explains his views to Richard Donkin

## An open mind on recruitment

His speciality is to carry out projective tests on candidates, a slightly more time-consuming procedure than normal questionnaire-type psychometric tests.

These encourage people to discuss their opinions of others. Typically he will present the candidate with two people – say Lady Thatcher and Mr Tony Blair – and ask them to say which they regard more highly and why. This kind of approach, argues Mr Bedford, is much more difficult to fake than a standard personality test and can be used as a guide in subsequent interviews.

It was the mention of Lady Thatcher that led Mr Bedford to comment on decision-makers. She once remarked, he recalled, that she usually made up her mind about a man within 10 seconds of meeting him and rarely changed her opinion. This made her feelings of betrayal against prominent members of her cabinet, such as Lord

Howe, all the more painful when she was deposed as Tory party leader.

"Very senior people are often the worst people to make selection decisions because the precise qualities needed to make good leaders are inimical to making good selection decisions. They make up their minds instantly," says Mr Bedford. Good selection, he suggests, needs the recruiter to keep an open mind and to weigh up the evidence about ability, experience and character before making a choice.

If only the former prime minister had been aware of the expertise at her fingertips.

## Retention strategy

Much has been written in the past year or two about the need for people in work to improve their employability. The theory is that job security will be less of an issue if employees are

confident that they have the skills and abilities to walk into another job should their existing post disappear.

Acquiring such skills, however, can be expensive and time-consuming. While some of the better employers are beginning to provide more intensive training and assistance for people seeking to pursue outside interests the record for many companies in such areas is patchy.

The Frankfurt-based European arm of American Management Systems, the technology and management consultant, believes its career development programme is proving an important retention tool at a time when poaching of top IT specialists to meet skills shortages is becoming an issue for many information technology companies.

A recent report by the Gartner Group gave some idea of the size of the problem. It forecast that over the next two years, computer

systems development companies that failed to plan retention strategies for IT project managers, programmers and testers would see leaving rates quadruple. This is because of the intensifying demand for people needed to work on the worldwide problem associated with systems which have not been programmed to operate beyond 2000.

The European office of AMS believes it has a development programme that will keep its best people on board. Its "technical architects" programme provides an annual training budget of \$500,000 to which 60 of its top IT specialists have access.

These top 60 so-called "architects" are given the freedom to use the training budget in any way they choose for the benefit of their personnel development.

The architects control the budget for the individual development and can choose

the development methods which they think are best suited to them," says Mr Klaus Elx, AMS chief technology officer for Europe, who devised the project.

Typical expenditure might consist of participating in international conventions or buying software packages for testing. The theory behind the programme, he says, is that the employee knows best when assessing learning opportunities.

Another important aspect of the programme is the way it places a premium on technical specialists who may not want to move into management. "We want people to understand that they don't have to be a manager to be successful in this company," he says.

The idea is that the programme will keep specialists excited about their work and give them the freedom to explore new systems and strategies. "The role of these technicians on a project that

could have been more sensitively worded. It was not its intention, said EDS, to encourage employees to point out others who should be listed for redundancy.

The aim was to identify work that could be better organised. It was a mistake, perhaps, to talk of jobs when the real issue was better organisation of the existing work. The company has stressed that many people whose work is displaced in the exercise could find themselves redeployed.

Although the involvement of staff in redeployment may have seemed surprising initially, given the sensitivity of the issue, it may be preferable to the alternative where management simply announces cutbacks with the minimum of consultation.

Another notable aspect of the letter is that it left little doubt that the staff employee, at EDS at least, is still regarded as more important than the temporary worker. Those who champion the advantages of temporary posts over permanent jobs should take note that, when it comes to the bottom line, the temporary jobs still tend to be the first to go.

Recruitment Consultants  
Opportunities worldwide

Michael Page Group PLC, the world's leading executive recruitment firm, employs 580 consultants, over 200 of which are based in the firm's 13 offices in Continental Europe and Asia. The opening of our New York office in October and very strong organic growth throughout the Group's banking recruitment business worldwide, has led to the creation of additional opportunities for outstanding consultants in London, New York, Continental Europe and Asia.

Michael Page City provides a meritocratic team based culture, totally dedicated to meeting the needs of our clients. The ability to deliver creative solutions across a diverse range of banking specialisations and geographical locations has fuelled our strong growth to date. With over 60 consultants in London, Michael Page City specialises in the full range of front office, middle office and finance appointments at all levels.

Naturally, we seek only the best; what differentiates Michael Page City is our ability and willingness to help energetic, motivated individuals achieve even more. We are looking for

individuals who want to work in a supportive environment where excellence is promoted and training is second to none. You will be taught and encouraged to reach your full potential and the rewards for your efforts and achievements are unlimited.

We would like to hear from experienced recruitment professionals who are curious to find out more about careers within Michael Page City. Alternatively, if you have two or more years experience in banking or finance and feel strongly that a career based on, and using your interpersonal skills is for you, then please telephone us.

There has never been a greater world of opportunities at Michael Page City....

If you would like to learn more, contact Paul Wilson, Director, on 0171 269 2312. Alternatively, write to him, enclosing a full curriculum vitae, at Michael Page City, Page House, 39-41 Parker Street, London WC2B 5LN.



Michael Page City

International Recruitment Consultants  
London Paris Frankfurt Madrid Hong Kong Singapore Sydney

International Private Banking  
East Africa Indian Sub-Continent  
London based

Our client is a highly reputable and rapidly expanding global private banking institution located in 24 countries worldwide. The bank offers a bespoke range of services to a global client base of high net worth individuals, including portfolio management, trusts and fiduciary services.

The continued strategic growth of the operation has resulted in an excellent opportunity for two relationship professionals to join this dynamic and prestigious organisation.

## East Africa Team

Reporting to the Director of the Team, the ideal candidate for this role will have existing East African relationships, particularly in the Kenyan, Ugandan and Tanzanian markets. They will have strong relationships with the business community of the region and a sound cultural understanding.

## Indian Sub-Continent Team

Reporting to the Director of the Team, the ideal candidate for this role will have existing relationships, particularly in the eastern side of the Continent (i.e. Calcutta, Bangalore).

Again, strong business relationships within the market and a sound cultural understanding will be required.

Ideal candidates for both roles will have a number of years experience working directly in these markets and a minimum of five years general business experience. Whilst they may already be working within private banking, suitable individuals may also come from, for example, a legal, accountancy or corporate background. Fluency in one or more of the respective languages will be a distinct advantage.

These positions offer outstanding opportunities for ambitious individuals to either move into, or further develop their career in private banking. For the right candidates, highly competitive compensation packages will be offered.

Interested applicants should telephone Richard Colgan on 0171 269 2315. Alternatively write to him, enclosing a curriculum vitae and remuneration details, at Michael Page City, Page House, 39-41 Parker Street, London WC2B 5LN. Fax: 0171 405 9649. Please quote ref 360671.



Michael Page City

International Recruitment Consultants  
London Paris Frankfurt Madrid Hong Kong Singapore Sydney

## Operations Opportunities in Geneva &amp; London

£ Excellent

J.P. Morgan is one of the most powerful and influential global investment banks in the world, with assets in excess of \$220 billion. Active in a wide range of financial services for institutional and private clients, it has continued to expand its European and Asian activities.

J.P. Morgan's Private Client Group provides a wide range of sophisticated, integrated and innovative services to high-network individuals. The Group has its own Operations Services team based in Geneva. They are primarily responsible for the timely and accurate execution of all transactions generated by Private Clients.

Strong business momentum has resulted in two exciting opportunities.

## Manager of Derivatives Support Services

Derivatives Support Services offers Operations Support to the International Private Client group from London.

After an initial 18 month assignment in Geneva, this opportunity could possibly relocate to London.

The successful candidate will need to demonstrate the following:

- 3-5 years of derivative operations experience
- Graduate calibre
- Exposure to systems development
- Fluent English with a good working knowledge of French.

## Manager of Cash Services

Cash services are provided from Geneva which encompasses all forms of money transfers.

This position is based in Geneva and requires the ideal candidate to:

- Possess 3 years minimum money transfer/treasury experience
- Be of graduate calibre
- Be a proven team leader with an analytical mind
- Demonstrate fluent written and oral French with good business knowledge of English.

We look forward to hearing from you if you have the experience and qualities required and want to be a part of a growing organisation in which talent is recognised and rewarded.

Please send a full updated CV to Michael Neame at Robert Walters Associates,

25 Bedford Street, London WC2E 9HP. Fax: 0171 304 4131.

E-mail: michael.neame@robertwalters.com, alternatively call for further information on 0171 915 8752.

Closing date for applications will be Wednesday 6 August 1997.

**JPMorgan**

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# CHIEF ECONOMIST

c.£42K Cardiff

The Welsh Development Agency is an economic development agency without equal. One of the largest and most influential organisations of its kind in Europe, with an annual budget of more than £150 million, our track record of attracting investment and business development initiatives is unrivalled.

From this powerful base we are now well positioned to enhance our global profile, and with this in mind we now need a high calibre professional who will not only play a directional role in the future of our organisation, but will help to sustain Wales as the best business climate in Europe, in an increasingly competitive environment.

Your unstoppable drive and tenacity will enable you to make an immediate contribution towards developing our presence, both Wales-wide and abroad. Defining corporate strategy, evaluating potential business leads and maximising every opportunity to consolidate partnerships with business development leaders, you will quickly establish yourself as a key influencer within the Agency.

Liasoning extensively with high profile clients and media representatives, your persuasive communication skills will be matched only by your natural ability to inspire confidence in others. With important advisory responsibility for Board decisions, sound business acumen and first class presentation skills will be a prerequisite in this demanding role.

Possibly moving from the private sector and more than ready to make your impact on an international arena, your extensive experience of economic research, project planning and evaluation must be supported by an economics or related degree. As a manager of a multi-disciplinary team with direct responsibility for an annual budget of some £500,000, you must also have proven senior management skills and experience.

In return we offer rewards to match your ambition, including an excellent salary and benefits package and generous relocation package where appropriate.

To apply, write with a full CV and current salary details to: Jayne Barrett, Welsh Development Agency, Principality House, The Friary, Cardiff CF1 4AE.

Closing date for applications is 7 August 1997.



# Senior Credit Risk Officer

£ Excellent

## London

Our client is a global US Bank whose creative and entrepreneurial culture and relationship orientated approach make it one of the world's premier financial institutions. The Bank has an exceptionally strong transaction service business, providing clients worldwide with products including securities clearing, securities lending, global custody and global cash management.

Due to the dynamic growth of the business, a new position has arisen for a talented credit professional to concentrate on the European transaction business.

### The Role

- Establish risk policies specific to each product; analyse and quantify these risks and identify appropriate solutions.
- Develop and enhance methods to monitor and mitigate product, payment and settlement systems risk.
- Link with product specialists and relationship managers to address risk and credit policy issues.
- Train various areas in the Bank to increase awareness of specific risks related to the transaction services business.

An outstanding remuneration package will be offered to the successful candidate, comprising competitive salary, performance related bonus and full banking benefits.

Interested candidates should contact Tim Smith on 0171 269 2313, or write to him at Michael Page City, Page House, 39-41 Parker Street, London WC2B 5LN. Please quote reference 336349.



Michael Page City

International Recruitment Consultants

London Paris Frankfurt Madrid Hong Kong Singapore Sydney



# Dresdner Kleinwort Benson

## CORPORATE FINANCE

Dresdner Kleinwort Benson is one of the world's leading, fully integrated, investment banks and is recognised as a major force in international investment banking. Due to increasing levels of activity, the Corporate Finance Division of Dresdner Kleinwort Benson is seeking to recruit high calibre Corporate Financiers into two of its industry sector teams. These opportunities offer the scope to develop a broad range of corporate finance skills including working on M&A, international equity issues, general advisory and privatisation assignments.

### MINING SECTOR TEAM

Reporting to the Director of Metals and Mining, responsibilities will include industry research, quantitative analysis, client presentations and deal execution. As a key member of a highly successful team: you will have acquired a minimum of 4 years' corporate finance experience in addition to a knowledge of the ferrous and non-ferrous metals and mining industry. Fluency in Spanish will be an advantage.

### HEALTH CARE SECTOR TEAM

As a result of continuing success and expansion, the Health Care Sector Team is currently seeking additional Executives to join its team. Responsibilities will include execution in the biotechnology sector and both execution and marketing in the mainstream pharmaceutical sector. Potential candidates will be newly/recently qualified ACA's, with a relevant science degree and a high track record of achievement post qualification. An additional European language will be an advantage.

In addition to the above specific vacancies, Dresdner Kleinwort Benson has a continuing requirement for candidates at all levels to join industry sector teams or more generalist transaction teams. Candidates whether generalist or industry sector specialist will have the drive and ambition to thrive in a business setting environment and will be excited by the challenges that the opportunity to join Dresdner Kleinwort Benson offers.

All roles require candidates who are qualified ACA's, Solicitors, MBA's or Strategy Consultants, able to demonstrate an excellent academic record and high degree of motivation. The roles require previous corporate finance experience in varying degrees depending on the level of entry. A high degree of numeracy and first class interpersonal skills are essential criteria.

ALL POSITIONS ARE BASED IN LONDON AND OFFER A HIGHLY COMPETITIVE SALARY AND BONUS STRUCTURE.

For further information please contact in strictest confidence our Managing Consultants David Goodrich and Julian Davey at Bell Court House, 11 Blomfield Street, London EC2M 7JF Tel. +44 (0) 171 628 0770 Fax. +44 (0) 171 638 9667

Prime Executive

# SENIOR VICE PRESIDENT

## PROJECT FINANCE

### £ SIX FIGURE SALARY + SUBSTANTIAL BONUS AND PACKAGE

The client is a multi billion dollar global industrial organisation providing large infrastructure projects in power, industry, oil & gas and rail transportation. A global presence employing over 200,000 staff and a specialist divisionalised structure has enabled it to capitalise on the global upturn in demand for project financings. The role exists within the Project Finance Division, which is an integral part of the comprehensive Financial Services Group and provides an internal investment banking operation. The Project Finance Division is recognised as a market leader in this area and possess an extremely successful track record.

Reporting to the President of the Project Finance Group, you will lead a team of project financiers responsible for a wide range of complex, high profile deals emanating from clients ranging from internal business groups, consortium partners, external developers and third parties. More specifically this will include project screening, development of financing proposals and execution of worldwide limited recourse project financings with a focus on the closing process.

Candidates will possess an excellent academic background, preferably to include an engineering based degree, together with several years in a relevant environment. The ability to take ownership of project finance transactions and bring them to a financial close, together with excellent management, motivation, and interpersonal skills are of paramount importance. You will be able to demonstrate a high degree of success in closing project finance transactions, including exposure to emerging markets, in order to take advantage of the volume of deal opportunities and the outstanding career progression offered.

For further information please contact in strictest confidence David Goodrich or Julian Davey  
Bell Court House, 11 Blomfield Street, London EC2M 7JF Tel. +44 (0) 171 628 0770 Fax. +44 (0) 171 638 9667

Prime Executive

# ABN·AMRO Bank

## Trade Finance Specialists

This leading AA rated European Bank is seeking two specialists to strengthen its Trade Finance team in London

You will need a minimum of 5 years trade finance experience, having trained in a commercial banking environment. As well as having generalist trade finance experience you will also have a knowledge of structured trade finance products. The roles carry management status and will be very much "hands on". To succeed the appointed individuals will be able to demonstrate skills in customer relationships and successful transactions.

Although age will not be a barrier, you are likely to be at least in your late 20's - early 30's and ideally possess a relevant degree or be ACIB qualified.

Please write in the first instance, enclosing a detailed curriculum vitae including current salary and package, in strictest confidence, to: J. D. VINE, (Ref. TFS/FT), VINE POTTERTON LIMITED, SUITE 26, LUDGATE HOUSE, 107-111 FLEET STREET, LONDON EC4A 2AB.

Any applications sent directly to ABN·AMRO Bank will be forwarded to us.

The Inter-American Development Bank, the largest regional multilateral development institution, based in Washington, D.C., is now reviewing candidates for:

### Chief of Funding (Capital Markets)

With ten years of experience in international finance and a Masters degree or equivalent, to lead a small and dynamic team responsible for developing and executing the Bank's multilateral funding strategy. Must be knowledgeable in funding activities and liability management. Fluency in English required.

The Bank offers an attractive salary, a comprehensive benefits plan, and relocation package. Career-minded individuals interested in a challenging and stable environment, may send their resume (in duplicate) including salary history, which must be received by August 14, 1997, to:

Inter-American Development Bank, Stop E6917 RQ-COPCM-FT  
1300 New York Avenue NW, Washington, DC 20477 USA  
or Fax: (202) 523-3014.

As a reflection of its commitment to its borrowing member countries, the Bank may require staff to accept assignments in both country offices and headquarters. Only applicants which best match the requirements of the position will be acknowledged. The IDB encourages gender equality in its hiring practices.

# INVESTMENT MANAGER

An investment company in Doha - Qatar - Arabian Gulf - is looking for a manager with the following qualifications:

- Minimum ten years experience leading to a senior position in investment banking
- Well experienced in funds creation and management
- Good knowledge of the economics of the region
- Fluency in Arabic, written and spoken.

Excellent salary package is offered to the successful candidate.

Interested, fax me your full CV to:

Group Investment  
Personnel Manager  
Tel: 0974 - 444 444  
Fax: 0974 - 621 474

## MORGAN STANLEY ASSET MANAGEMENT

### Performance Analysis/Marketing Support

#### Senior Associate/Associate

Morgan Stanley Asset Management manages assets on behalf of a wide range of international and domestic clients. To join this dynamic environment, they are now seeking a high calibre individual to manage their dedicated performance analysis function.

Reporting to the Head of Portfolio Services, the successful candidate will primarily be responsible for the production and reporting of investment performance, composite and risk statistics, supporting the marketing function worldwide and applying the latest analytical tools and techniques.

Candidates will be graduates in a numerate discipline with at least three years experience in

performance and risk analysis gained within an investment management environment. The construction of complex multi-currency composites requires a high level of accuracy and a disciplined approach. Knowledge of industry reporting standards (AIMR) is essential. Individuals must possess strong interpersonal skills to enable them to communicate effectively with senior management and with marketing professionals.

If you possess the qualities sought, please contact Sarah Hesse-Hunter on 0171 269 2314, or alternatively write enclosing a full curriculum vitae to Michael Page City, Page House, 39-41 Parker Street, London WC2B 5LN, quoting reference 358085. Fax 0171 405 9649.



Michael Page City

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## FIXED INCOME SALES

### NETHERLANDS

**Our client is one of Europe's leading Commercial and Investment Banks, with a significant global network and a strong presence in the International Capital Markets.**

**Responsibilities**  
• Sale of multi-currency Fixed & Floating rate securities and associated derivatives, to a client base comprising Funds, Money Managers, Insurance Companies and Banks.

• Development and expansion of the client base in the Netherlands

#### Qualifications

- Graduate calibre
- 2 - 3 years experience of cash and derivatives sales to an existing domestic client base.
- Strong technical skills
- European languages an advantage

#### Personal Qualities

- Ability to work as part of a team
- Dynamic individual
- Capacity to develop and build institutional relationships

A competitive remuneration package is offered to attract the highest calibre candidates.

Interested candidates should write to Bradley Rood at Jared James, quoting reference: 69797, enclosing a full CV. All applications will be treated in the strictest confidence.

JARED JAMES

Jared James Associates Ltd  
Executive Search and Recruitment Consultants  
Docklands Business Centre, 10 - 16 Tiller Road,  
London E14 8PX

Telephone: 0171 345 5071 Fax: 0171 308 5064

## International Supervisors and Managers

**Deloitte & Touche is a world-class accounting and consulting company, active in 125 countries with a total staff of 63 500. We continue to increase our large number of prestigious French and international audit clients we serve. We are looking for highly motivated individuals who want to become part of an extremely fast growing professional services company in France. We are looking for high calibre professionals to meet our very significant current and forecast growth rates. This growth is further augmented by a substantial army of specialist services we provide to audit and non-audit clients.**

- Co-ordination of international audit and special assignments, both in France and abroad.
- Management of multi-lingual, multi-skilled client service teams.
- Significant exposure to top client management.
- Special projects: we are continually involved in consulting and privatisation assignments in France and overseas, your role will involve immediate hands-on responsibility.
- Best practices: we are constantly seeking to benchmark our clients and our own performances, you will need to search out and implement best practice within Deloitte & Touche world-wide and beyond.

## The Requirements

- Record of success with a leading accountancy firm.
- Ability to think strategically to create and implement business solutions.
- Excellent academic background: first time ACA passes and/or MBA.
- Fluency in both written and spoken French. Third European language preferred.
- International outlook with demonstrated ability to work with and manage people of different cultures and backgrounds.
- Experience of International and US GAAP essential.

**We provide highly competitive salary and benefits packages. Career prospects within our dynamic and service focused firm are excellent. A wide variety of world-wide career opportunities exist for outstanding individuals.**

**Interested applicants should fax their CV's in either English or French to Frederic Moulin quoting reference FT/2207 on 33 1 40 88 28 28 or write to him at Deloitte & Touche, 185 avenue Charles-de-Gaulle, 92201 Neuilly Cedex, France. Interviews will be held in London and Paris in September 1997.**

**Deloitte & Touche**



European Bank  
for Reconstruction and Development

The European Bank has a unique challenge to assist the countries of central and eastern Europe and the former USSR in their transition to market economies.

The European Bank supports projects through lending, taking equity positions and providing technical assistance.

The Banking Department focuses on the development of the private sector, restructuring and privatisation of the state assets, creation and strengthening of financial institutions, development and improvement of the environment, including action to improve nuclear safety.

Along with a competitive compensation and relocation package, we offer action and achievement in a historic enterprise.

## Deputy Resident Representative

The European Bank for Reconstruction and Development has a vacancy for this position of Deputy Resident Representative, of its Kazakhstan Resident office, which is based in Astana.

EBRD operations in Kazakhstan are anticipated to grow rapidly over the next few years and the office is expected to expand to fit with this, from its current staff of 10. The position will be a senior one for the Bank, with an attractive remuneration package.

Tasks:  The Deputy Resident Representative will report to the Resident Representative and provide support for the Resident Representative activities and those of the Bank's management.

Promote actively the Bank's financial and economic policies and banks operating in the country; identify opportunities for business within the private and public sectors.  Identify business plans submitted to the Resident Office and provide assistance to prospective clients in the preparation of such plans.  Lead, or assist in, the origination, structuring and negotiation of projects which are driven by the Resident Office. While projects led from Headquarters, provide support to the project teams in such activities.

Participate in the monitoring of ongoing projects.  Develop a thorough knowledge of specific sectors in the country (these will be developed according to the needs of the Bank).  Provide administrative and other support to the Resident Representative in managing the Resident Office.  More independent project assignments will follow based on experience and performance.

The position will be based in Astana, Kazakhstan, and will require frequent travel to the Bank's headquarters in London.

Qualifications/experience required:  University degree, 5 years banking/project finance/management experience, preferably MBA graduate.  Experience in business plan valuations and in the preparation, origination, structuring and monitoring of loan and/or equity investments.  Good knowledge of financial modelling.

Work experience must include one of the following areas of operations: Finance, witness and system development, management.

Fluency in English is preferred.  Experience in Kazakhstan should include tasks with a considerable degree of autonomy.

To apply, please send a detailed CV and salary requirements to: European Bank for Reconstruction and Development, Kazakhstan Resident Office, 100 Newgate Street, London EC1A 7AA.

All applications will be acknowledged. Please fax to 0171 222 1000.

## Compliance Executive

### Leading Corporate Broker

#### City

Our client is a leading member of the London Stock Exchange operating in three key business areas - corporate finance, institutional stockbroking and fund management in the UK and international markets.

Compliance plays a vital role in the firm and our client is now seeking to recruit an experienced professional to join the compliance department. The successful candidate will focus on the corporate finance and broking areas of the business. Responsibilities will include providing advice on regulatory requirements and monitoring the effectiveness of the firm's policies and practices in these areas.

Candidates could either be a lawyer in the financial regulation unit of a City law firm, a compliance officer with three years compliance experience in securities trading and corporate finance, or a corporate financier. Experience of SFA, Stock Exchange and Take Over Panel rules is essential. Knowledge of the regulatory environments of the major overseas jurisdictions would be an advantage.

Interested applicants should write to Matthew Hubbard at Michael Page City, Page House, 39-41 Parker Street, London WC2B 5LN, quoting reference 333525. Fax 0171 405 9649. Alternatively telephone him on 0171 269 2476 for an initial discussion.

**Michael Page City**

International Recruitment Consultants

London Paris Frankfurt Madrid Hong Kong Singapore Sydney

#### Competitive Package

## رئيس التسويق والمبيعات - قسم الخدمات المصرفية الإسلامية

راتب تنافسي جداً

يعملنا هو أحد أقسام المصرفية الإسلامية المرموقة والناجحة جداً لملك معرف في المملكة المتحدة. وتأتى قاعدة عملائه من مؤسسات الأعمال والمستثمرين من القطاع الخاص الذين تسرق لهم مجموعة واسعة من الخدمات الإسلامية ومتداولة في السوق العالمية وتدير المقاربات والأموال العالمية. ونظراً لتوسيع نطاق أعمال القسم بشكل جوهري، فقد بروزت حاجة ماسة إلى تعيين موظف يمتلك بقدر عالٍ من الخبرات ليتولى دوراً قيادياً في تطوير الوظائف التسويقية والبيعية للقسم على نحو أكثـر تكـيراً وتحـصـماً.

#### شروط الوظيفة

- حضور اجتماعات سجل وظيفي حالي في مجال الاستثمار العربي في المنتجات الإسلامية على وجه التقاضي.
- إثبات عمل علية لـ 10 سنوات.
- يفضل الالتحام بالمستعمل بهماز الكمبيوتر.
- تبني وتطبيق أنشطة تعريف وزيادة تقارب خاصة بتطور المفاهيم.
- حضور اجتماعات الصناعة والتجارة والبنوك.

ومن شروط التقدم التأمين أن يكون شهرياً على قدر كبير من التحفيز والرغبة في العمل ضمن فريق يمتاز بـ معاشرة مستمرة. كما أن الاهارات المالية في الأصول ضرورية على بالنسبة للتقديم إلى هذه الوظيفة.

إذا كنت ترى جواز وتسعي إلى الانضمام إلى فريق عمل ملهم ومحظوظ ومستمر في الاتساع، الرجاء إرسال بيان السيرة الذاتية CV (بـ اللغة الإنجليزية) الخاص بك إلى Brian Jarvis أو Philip Wright.

## Devonshire executive

A MEMBER OF THE DEVONSHIRE GROUP PLC

7 Birch Lane, London EC3V 9BY

Tel: 0171 626 2150. Fax: 0171 626 2092. e-mail: exec@devonshire.co.uk



## ASSET & LIABILITY MANAGEMENT

### HIGHLY COMPETITIVE PACKAGE

McAfee International Group is regarded as one of the world's largest and most successful banking and financial services groups, with total assets of \$31.9B billion. Its operations in the UK and Eire include retail banking at Commercial Bank, Ulster Bank, Northern Bank and National Irish Bank as well as Wholesale Banking operations by the London-based subsidiary, London Bank.

This is an initial opportunity for an expanding Asset & Liability Management team within a world-class organization. An initial appointment will be made to a position of responsibility within the London-based A/LM function. The expansion of the A/LM & Pricing functions has led to a requirement for a number of new staff.

#### Managers

The role will involve managing the risk of market risk and pricing policies at the individual Bank balance sheet level using computer simulation technology. The ideal candidates will hold (post-)graduate qualifications in a numerate discipline and will be familiar with current risk management methodologies such as value-at-risk, Monte Carlo simulation and Linear Path Space.

#### Analysts

The role will involve assessing the effect on the balance sheet of changes in interest rates, asset/liability mix and product margins using computer simulation technology. The ideal candidates will hold (post-)graduate qualifications in a numerate discipline and will be familiar with current risk management methodologies such as value-at-risk, Monte Carlo simulation and Linear Path Space.

**National Australia Bank**



RECRUITMENT CONSULTANTS GROUP  
2 London Wall Buildings, London Wall, London EC2M 5PP  
Tel: 0171-588 3588 or 0171-588 3576  
Fax No. 0171-256 8501

## Opportunity to provide general macroeconomic advice as well as carry out quantitative research EMERGING MARKETS ECONOMISTS

CJRA

LONDON

### FAST GROWING UK BUSINESS OF A PRESTIGIOUS US INVESTMENT FIRM

We invite applications from candidates who must have a postgraduate qualification and have at least 4 years' experience of working on emerging markets, probably gained within the financial or public sectors, an international organisation or academic research institution. A sound grasp of macroeconomics and econometrics is essential. The successful applicant will, both, provide general macroeconomic advice and undertake relevant quantitative research. You will be part of a team that is already developing models for the G10 countries. This research group, which includes academics, generates trading ideas for prioritising markets. Essential qualities are flexibility, to have a roll-up sleeves attitude to work, to be willing to deal with a wide range of projects and, above all, to be an effective team player. Initial salary negotiable £80,000 - £120,000 plus bonus.

It is possible that any US based candidates may be able to work out of our Connecticut office.

Applications, in strict confidence, under reference EM/6418/FT should be sent or faxed to the above address, will be forwarded to our client in the first instance. If there are companies to whom you do not wish your application to be sent, these should be listed in a covering letter addressed to the Security Manager, CJRA.

## Assistant Manager— Investor Relations



Mannesmann is a global company with sales of about DM 35 billion and 120,000 employees in more than 190 countries. The Mannesmann Group, headquartered in Düsseldorf, is active in Engineering, Automotive, Telecommunications and Tubes & Trading. The shares of our Group are spread worldwide and we aim to ensure open and comprehensive communications about our Company with capital markets around the world.

Your tasks will include regular contact with international portfolio managers and financial analysts. In addition, you will be preparing, organizing and giving company presentations to institutional investors at the world's leading financial centers. You will work closely with Corporate Accounting and Finance and have direct contact with the Chief Financial Officer. You should have obtained a very good university degree in business, preferably with majors in Finance and/or Accounting. Some professional experience in the international financial world would be of advantage.

You should be fluent in English and German; good command of another language is desirable.



## Appointments Advertising

appears in the UK edition every Wednesday & Thursday and in the International edition every Friday.

For information on advertising in this section please call:

Courtney Anderson

0171 873 4153

or

Toby Finden-Crofts

0171 873 4027

Karl Loynton

0171 873 3694

Financial Times

## SEARCH & SELECTION

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attractive package to include fully expensed car

teams and influence others, through logical and reasoned arguments, is essential.

You should be a qualified accountant with one year's post-qualification experience, preferably from within a corporate treasury or banking environment, have experience of US GAAP gained within a multi-national environment and be highly computer literate with a proven track record of systems design and implementation. 3Com is a particularly fast-paced and demanding environment where responsibility is given and expected to be taken and where flexibility and commitment must be seen as prerequisites.

Please send your CV together with current salary details to our consultant, Karen Heathfield, Heathfield Hayes Ltd, Gravener Hall, Bollore Road, Haywards Heath, West Sussex, RH16 4BN. Tel: 01444 416636. Fax: 01444 416002.



## Treasury Analyst

BOURNE END, BUCKS

3Com Corporation has an annual turnover of \$2.5 bn and is a leader and innovator within the networking industry. Combining cutting-edge research and development with world-class manufacturing facilities and an international service and support infrastructure, 3Com gives customers innovative ways to enhance the scope, capability and value of their networks while reducing management cost and complexity.

Due to on-going development, we need someone to take responsibility for all aspects of treasury accounting, budgeting and working capital management. You will also provide effective, timely and accurate financial information to facilitate improved control of 3Com Europe's Treasury Management activities.

The constant evaluation of systems and procedures will be an on-going objective, as well as the recommendation of strategies that will lead to significant productivity gains through systems automation and integration across the European region and with the world-wide HQ.

The role requires a high degree of interaction and co-operation with other financial professionals, business managers and outside advisers. An ability to work effectively with multi-disciplinary

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### CAREER OPPORTUNITY IN KUWAIT

Alghanim Industries, a leading and dynamic Kuwaiti conglomerate, with portfolios of industrial and trading interests which include Automotive Distribution, Electronics and Office Equipment, Engineering, Transportation and Travel, Insurance and Advertising is seeking a talented professional to fill the position of

## CORPORATE TREASURER

Reporting to the Executive Vice President and Chief Financial Officer, you will establish short and long term financing strategies for the group, negotiate, secure and manage the required finances with local and international banks, and other financial institutions. You will also coordinate the Treasury requirements of all the groups, divisions and subsidiaries, provide advice to executive management on funding investments and loans and ensure the appropriate handling of FX, assess the risk and exposure to FX and money markets, and develop strong and efficient management reporting systems.

You must be capable of promotion to the Chief Financial Officer position, therefore, experience in financial control/accounting and credit is required.

You will be a University graduate preferably with a Masters degree, with no less than 12 years experience in treasury management/accounting. You will have recent senior level experience in Corporate Treasury preferably in the Middle East. A strong "hands-on" operator, effective communicator and a shrewd business manager, you will understand the needs of a complex multi-faceted organization, and have plenty of commercial acumen in dealing with Middle East banks and financial institutions.

If you match the requirements for this challenging position, please fax or e-mail your detailed CV, in strict confidence to:

Director of Human Resources  
Fax No. (965) 4847244/4846819  
E-mail suhai@alghanim.com



## Moscow Representative

The Bank of New York has an outstanding opportunity in its Moscow-based Representative Office. The selected individual will be expected to expand existing relationships and develop new business opportunities with Russian financial institutions.

Our minimum requirements include a college degree and at least 5 years of successful experience in a U.S. or Western European bank or in the finance department of a multinational corporation. The successful candidate must be self-motivated, relationship-oriented and possess excellent written and verbal communication skills. Fluency in both Russian and English is required.

## Appointments Advertising

appears in the UK edition every Wednesday & Thursday and in the International edition every Friday.

For further information please call:

Toby Finden-Crofts on +44 0171 873 4027

Financial Times

## ANALYST Central and Eastern Europe

RZB-Austria London Branch is expanding its Investment Banking activities and is seeking to recruit a person for its Research Department.

The job will involve:

- comprehensive analysis of the economics, industries and companies of Central and Eastern Europe;
- frequent travel throughout the Region to assist with the development of new and existing relationships;
- writing reports on companies in fluent English to tight deadlines.

The right Candidate:

- will have an academic background in International Economics;
- will possess a minimum of three years experience of undertaking project based assignments throughout the region, including Russia, Slovenia and Croatia;
- will have the ability to communicate fluently in Russian, Polish and ideally one other Central European language;
- will have experience of market analysis, a knowledge of CEE trade agreements, and exposure to foreign trade transactions.

A competitive salary is offered, together with the usual Bank Benefits. To apply, please write in confidence, enclosing your curriculum vitae, including details of current remuneration to Ms Anna Tielemann, Personnel Officer.

RZB-Austria  
36-38 Bonhill Lane  
London EC2R 8DE

العمل من أجل

Price Waterhouse  
EXECUTIVE SEARCH & SELECTION

## Capital Markets - Middle East

### Vice President Initially London Based

Do you think you could make your mark on a trillion dollar capital markets industry? Are you absolutely key to the success of your current employer? Does your present job allow you to make a real difference? Be honest with yourself, you want new territory - somewhere where you really will make an impact.

**A big reputation**

Our US affiliate has completed over \$5 billion of capital markets transactions for a select network of high growth companies. We have established an operation in Europe, based in London, to provide capital markets support for our European affiliates (our first has raised over \$1.6 billion of equity capital in the past 18 months), and are poised for the next ambitious stage of our growth - the Middle East.

**The name of the game**

You will work directly alongside the European Managing Director (an American) and take responsibility for helping existing management to develop a strong following in the Middle East institutional/high net worth marketplace. At the same time, you will capitalise on your ability to establish a strong rapport with investors through the media of presentations and roadshows, creating and expanding new and undeveloped markets and finding fresh approaches to raising equity. The learning curve will be steep as we seek to develop an extremely forward thinking product. After one year's training in London, there will be regular travel to the continent and heavy liaison with the US, leading ultimately to relocation to the Middle East. As our European affiliates grow, and as you demonstrate your capabilities, significant opportunities for growth in responsibilities and personal accolade will emerge.

**The strategy**

You must be focused on long term value creation - we are not looking for the 'hit and run' salesperson. We are

looking for a 'relationship builder' who has the right blend of passion, teamwork and skills to become an integral part of our drive towards establishing a significant presence in the Middle East capital markets.

**How will we know you are up to the job?**

Because you are going to show us an outstanding record of academic and career achievement. This will include strong and rapid progress in the financial services sector where you have a relationship management role dealing with sophisticated institutional accounts. Fluency in Arabic is critical; moreover, we will be watching for the marks of a strong communicator and team player with the ability to rapidly grasp new concepts in an industry that is in the very early stages of a significant worldwide restructuring. You will respond to the stimulation of an intellectually challenging work environment that demands deep reserves of mental and physical energy - at present we are a small office so the need for teamwork is vital.

**So is it the right time to move up?**

This really is a rare opportunity to get in on the ground floor of a company that is growing significantly. We are making a big commitment to building a business over here which offers a significant professional and financial upside to an individual who shares our vision.

Write to our advising consultants, David Hunter or Alistair McNeish, quoting reference L/1736/FT at the address below. Alternatively, call Alistair on 0171 939 3293 for a discreet conversation about the impact you want to make.

**Executive Search & Selection**

Price Waterhouse  
Southwark Towers, 32 London Bridge Street  
London SE1 9SY  
Fax: 0171 378 0647  
E-mail: David\_Hunter@Europe.notes.pw.com



European Bank  
for Reconstruction and Development

The European Bank has a unique challenge to assist the countries of central and eastern Europe and the former USSR in their transition to market economies. The European Bank supports projects through lending, taking equity positions and providing technical assistance.

The Project Evaluation Department assesses the performance of completed projects to compare their results with expectations at appraisal of the investment.

The information from lessons learned, is being used to improve the quality of future projects.

Along with a competitive compensation and relocation package, we offer action and achievement in a truly historical enterprise.

The Project Evaluation Department requires (m/f)

## Principal Evaluation Officer

### Private Sector Investment Operations

**Reporting to the Director of Project Evaluation:**

- Undertake independent post-evaluation exercise of private sector investment operations.
- Prepare Operation Performance Evaluation Review reports.
- Review and analyse private sector operations.
- Address operation performance issues with senior executives and Board members of corporations, government officials and other parties.
- Review the evaluation reports with all Bank units involved.
- Organise, develop and conduct lessons-learned workshops on private sector operations for Bank staff.
- Recruit, select and supervise industry expert consultants for the post evaluation exercises.
- Help improve the evaluation procedures and report performance, such as the Operations Manual and the on-line evaluation Lessons-Learned database.

**Requirements:**  MBA or equivalent.  At least 5 years professional experience as banker, project finance or credit expert in an international commercial/merchant bank. Comparable experience in financial function in private sector company also accepted.  Work experience in international development finance institution an advantage.  Work experience in central and eastern European countries desirable.  Excellent oral and written English required for report writing and presentations, knowledge of Russian, German and French desirable.  Strong interpersonal and negotiating skills.  Ability to work in a small team of professionals.  Ability to travel extensively and to work under tight deadlines.

To apply, please send your detailed CV in English, quoting reference number PTI 102 to: Sarah Bell, Human Resources Department, European Bank for Reconstruction and Development, One Exchange Square, London EC2A 2EH. Fax number: 41 171 338 6097. E-mail: BellSarah@pib.com. Closing date for application: 6 August 1997.

All applications will be acknowledged. Please help by not telephoning.

## TRAINEE MANAGERS

Prestigious company in Central London seeks hard working, honest and above all, financially motivated graduates (25-35). Potentially very high remuneration, with a view to management and profit share. No previous experience necessary. Contact:

CHRIS BERGER  
0171 576 7731

## ULSTER COMMUNITY INVESTMENT TRUST

### CHIEF EXECUTIVE

Salary - Circa £50,000

UCIT is seeking to appoint a Chief Executive to lead the formation of a new community financing institution in Northern Ireland.

**SUPPORTED BY**  
THE INTERNATIONAL FUND FOR IRELAND

**The Concept**  
The Ulster Community Investment Trust is an alliance of independent bodies in Northern Ireland. The Trust has been formed to create a powerful new financial instrument which will provide investment capital for a range of projects and programmes in the most disadvantaged areas of the province. The members of UCIT are committed to pooling their joint assets to leverage other private and public sources of finance in their common interest. There is considerable support in the United States for the concept. The target initial capitalisation will be £20m with continuing growth projected to £100m as the fund develops its portfolio. The fund will range from housing projects to community business. Our principles are simple - to operate commercially in the longer term community interest. Our ambition is for a new financial instrument which is active and interventionist with a commitment to nurturing community enterprise at all levels. Our desire is to build a credible institution which can achieve bank status for the community.

**The Task**  
Your job will be in conjunction with our overseas colleagues, Shorebank of Chicago and Prudential SpA, Italy to:

- build the prospectus and business plan
- source investor commitment
- establish sound professional systems
- set the operational framework
- have the project to launch by end 1997

As Chief Executive you will be a member of the Board of UCIT.

**The Person**  
You will have a track record of leadership in a multi-disciplinary and multi-partner financial environment where you will have demonstrated an ability to succeed with innovative products. You must have good motivational skills, strong marketing credentials, sound business judgement and a proven understanding of investment techniques. Moreover we will expect an empathy with and a passionate commitment to the concept of community banking.

Applications, including CV, in the first instance at the address below to Myles Kavanagh, The Acting Project Director, Ulster Community Investment Trust.

Closing date for application will be Friday 29th August 1997.

INTERPOINT - International Trade Centre - 20-24 York Street, Belfast BT15 1AO - Tel: 01232 315000 Fax: 01232 315000

## SOVEREIGN CAPITAL S.A.

### WORLDWIDE SECURITY & FUND MANAGERS

Seeks TOP sales people for our options, futures and equity divisions

**Credentials needed:**

- You are presently employed in a sales division
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- You are willing to relocate abroad and begin work as soon as possible

**Job description:**

- Sale of financial services by phone to companies situated all over the world

**We offer you:**

- A salary with a potential of at least \$100,000 per year based on a fixed salary and a high commission
- Very favourable terms for bringing client portfolio
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If you match this profile, please mail or fax your application and CV to:

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PHONE: (+41) 22 909 8000 - FAX: (+41) 22 909 8050

## Williams de Broë

### Investment Management

As part of our long term plans to expand our Private Client Investment Management division we are seeking to recruit graduate trainees with at least two years post graduate work experience.

Candidates are expected to demonstrate a clear career commitment to Private Client Investment Management through either work experience and/or qualifications. They must also demonstrate good communication skills, an analytical approach to problem solving, a high degree of computer literacy and an ability to work within a strong team environment.

We are offering a comprehensive two year structured training programme and a highly competitive starting salary commensurate with the successful applicants qualifications and experience.

Please write enclosing your full CV to:

Mr S Fraser, Williams de Broë Plc, 6 Broadgate, London EC2M 2RP

We are privileged to have mandates from a Top Tier Global Player, and require

### FIXED INCOME SPECIALISTS

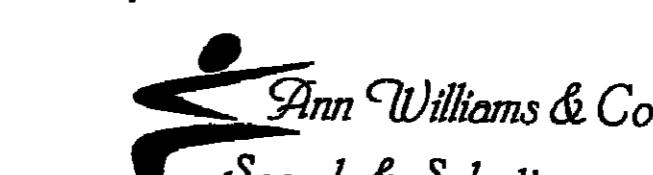
for numerous openings.

This bank is in expansion mode and in particular we require:

- Bond Options trader 2-5 years experience
- Senior Arbitrage trader - 7 years experience
- Quant minded people for propriety trading (and/or) market making - on the cash bond desk as well as the derivatives desk
- Structurers - support the marketers, develop strategy and trading ideas - 2 years experience.

On all above openings we must have MA or Ph.D level degrees in Physics, Maths, or related disciplines.

Contact us - with the assurance that you will be treated with complete confidentiality.



Telephone: 44(0)171 556 7066 Facsimile: 44(0)171 556 7494

Suite 105,75 Cannon Street, London EC4N 5BN

## ACCOUNTANCY APPOINTMENTS

### Continental Europe Planning Manager

#### Major FMCG Organisation

Excellent Package Including Comprehensive Large Company Benefits

Our client is an international FMCG organisation with leading positions in its markets across Western Europe. It manufactures, distributes and markets a range of household name branded products which are recognised for their quality and variety.

Headquartered in the suburbs of West Paris, the Continental Europe Division accounts for approximately 60%, or £500 million, of total sales and forms a highly autonomous division of a UK based organisation. A recent restructuring has created the need to strengthen the Continental European operation with the appointment of a senior finance professional. Reporting to the Continental Europe Finance Director, the appointee will focus on the commercial finance aspects of the business. Specifically, this will include:

- Giving timely and insightful Financial Analysis to the Continental Executive Team
- Leading the budgeting and business planning processes, ensuring that all commercial developments are given rigorous financial appraisal
- Providing analytical challenge to the Country Finance Directors and Plant Accountants

● Reviewing major capital expenditure proposals

- Developing robust models to give maximum analytical focus within a pan-European environment
- Leading a small but high profile team of Business Analysts.

A qualified finance professional, you have gained an impressive record of achievement within an international consumer goods related environment. You are aged 30 to 40, target oriented and constantly striving for exceptional results. Your success to date can be attributable to high levels of commercial acumen underpinned by excellent financial and PC skills. Fluency in English and "hands on" financial experience within a mainland Europe base are prerequisites.

An attractive package and the potential to develop an outstanding career within a genuine meritocracy complete the opportunity. Interested candidates should contact Jonathan Jones at Jones Christopher enclosing your full CV and remuneration details. Please quote J/JFT 3030 on all correspondence.

Initial interviews will be held in London and Paris.

**JONES CHRISTOPHER**

FINANCIAL RECRUITMENT CONSULTANTS

Jones Christopher, 4th Floor, Linen Hall, 162-168 Regent Street, London W1R 5TB. Tel: +44 (0) 71 306 3202. Fax: +44 (0) 71 734 6280.

## ACCOUNTANCY APPOINTMENTS

# Tektronix

## EUROPEAN ACCOUNTING MANAGER

## BUCKINGHAMSHIRE

Tektronix Inc. is a multinational corporation, with a group turnover of \$2 billion. Operational for 50 years, Tektronix is organised along three divisional lines worldwide: Measurement Business Division, Video Networking Division and Colour Printing and Imaging Division.

Due to the centralisation of all European accounting and reporting activities into the UK Business Service Centre based in Marlow, a new position has been created to manage all general accounting and finance activities for the Germanic countries within Tektronix Europe - this includes Germany, Switzerland and Austria.

Reporting to the European Financial Controller, the role will encompass the following:

- Managing the balance sheet, accounting for operating results, and reporting for Germany, Switzerland and Austria
- Providing accounting expertise to the Divisional Controllers
- Managing certain Pan-European processes and process improvement projects
- Co-ordination of outsourced activities (audit, tax, payroll etc)
- Ensuring financial systems are working as designed and their use is optimised.

This high profile position would demand the individual to have the following background:

- Fluent German
- Proven track record of project management and process improvements

£33 - £40k + CAR

- Have a sound working knowledge of ORACLE or other similar systems, plus Microsoft Office
- Have a disciplined and organised approach
- Combined excellent communication skills with an acceptance and appreciation of the different cultures in Europe
- Experience of working within a matrix organisation
- Qualified accountant ACA/ACMA or equivalent in Germany, Switzerland or Austria.

Interested candidates should send a current CV including salary details to Catherine Lucas at Robert Walters Associates, 42 Thames Street, Windsor, Berks, SL4 1PF. Tel: +44 1753 631515, fax: +44 1753 678906. Email: catherine.lucas@robertwalters.com

ROBERT WALTERS ASSOCIATES



LONDON WINDSOR AMSTERDAM BRUSSELS NEW YORK HONG KONG SYDNEY WELLINGTON AUCKLAND

## Operations Controller

## LONDON

## US INVESTMENT BANK - EUROPEAN REGION

## £ SIX FIGURE PACKAGE

Our client is one of the largest and most respected financial institutions in the world, with annual revenues exceeding \$25 billion and employing over 50,000 people globally. In Europe, The Middle East and Africa, it employs over 4,500 people in 21 cities in 16 countries. These offices offer a full range of capabilities in capital markets, investment banking and private banking world-wide.

Due to the continued expansion of the firm's activities in the region, a key role now exists, focusing on the control of the operations function which supports one of the largest capital markets trading businesses in the world.

## THE ROLE:

- To lead the development of a regional operational/financial control group for a full scale multi-currency, multi-entity, multi-product capital markets trading environment.

- Quantify and report the operational and financial risks of the business to senior management.
- Design, test and successfully implement critical operational and accounting systems.
- Ensuring that the organisation is operating in compliance with both European and US regulations.
- Create proper succession plans for local management.

## THE REQUIREMENTS:

- A qualified accountant or MBA (with a concentration in finance) possessing up to 12 years brokerage experience.
- Detailed knowledge of the full realm of operational processes that are present in a full scale capital markets trading environment.
- Excellent experience of accounting and financial processes including detailed financial statement knowledge

- An understanding of front end trading and risk management systems and how they impact upon the back office systems and ultimately the books and records of the firm.
- Detailed knowledge of both European and US regulatory rules and regulations.

Successful applicants will be able to demonstrate a track record of achievement and possess the drive to implement change both quickly and effectively within one of the world's leading financial institutions.

If you would like more information on this position, please forward a detailed curriculum vitae quoting Ref. OPC/DT3, to Morgan McKinley:

Wellington House, 125 Strand, London WC2R 0AP  
Tel: 0171 557 7222 • Fax: 0171 836 3456 • Email: morgan-mckinley.co.uk

Morgan McKinley  
EXECUTIVE RECRUITMENT

### Kenya Airways

## FINANCE DIRECTOR

## Substantial Package

Following the successful flotation of Kenya Airways in 1996, this national airline has now completed the first phase of its transition from a small independent African airline to a partnership with KLM Royal Dutch Airlines, providing a network of services worldwide. The important strategic alliance with KLM, through its significant shareholding, is proof of a commitment to the future of Kenya Airways. The airline currently operates scheduled passenger and cargo services to 24 international and 4 domestic destinations and employs over 2,500 people.

The current Finance Director will shortly be returning to the UK, having played a significant role in the flotation process, therefore a new Finance Director is sought to play a key role in the continuing change programme.

## The Position

- Report to the Chief Executive with overall management responsibility for the finance function.
- Work closely with the Chief Executive and be a key figure in the business planning process, focusing on fleet development, aircraft financing and new business ventures.
- Maintain and further develop all key financial arrangements for all co-operation/joint venture projects with KLM.
- Negotiate with various Government officials and maintain relationships with key stock-brokers and investors.

Please send your CV with current salary details to:

David Burton, K/F Selection, 252 Regent Street, London W1R 6HL, quoting ref. 80311A/04.

K/F SELECTION

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Alternatively send by fax on 0171-312 3380  
or by e-mail to kfs-london@kornferry.com  
Internet Home Page: <http://www.kfsselection.com>

## OPPORTUNITY IN PROMINENT PLC GROUP

## FINANCIAL PLANNING AND ANALYSIS

## c. £80-£90,000 + full range of benefits

Recognised as one of the leading players in its market, our client is a substantial UK PLC which operates on a truly international basis. To ensure continued growth, and build upon its existing market-leading status, the company has embarked upon a number of strategic initiatives, reviewing a wide range of internal systems and processes on a global basis. Group Finance plays a key part in these initiatives, continually seeking to improve the service it provides to the operating businesses. As a result, a challenging new position has been created for an individual to play an important part in shaping a new operating strategy for the group.

## The Position

- Work as part of a small high-profile Group Finance team, interfacing with and assisting the business units to maintain alignment with group strategy.
- Ensure all financial and commercial information provided to the PLC Board is objectively presented, realistic and importantly, identifies appropriate risks and opportunities.
- Critique and challenge the business reporting and forecasts where necessary and influence the Group reporting in a proactive manner.
- Act as a commercial information source for the PLC Directors and be a key contributor to a variety of strategic group-wide projects connected with the supply of management information.

Please send your CV with current salary details to:

David Burton, K/F Selection, 252 Regent Street, London W1R 6HL, quoting ref. 90325B/04.

K/F SELECTION

A DIVISION OF KORN/FERRY INTERNATIONAL

Alternatively send by fax on 0171-312 3380  
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Internet Home Page: <http://www.kfsselection.com>

## Revolutionising International Tax

Streamlining - the future for international tax groups has begun

PW in London

Salary to £70,000 + benefits

The best business solution in years. Many international tax structures can now be scrapped as Streamlining transforms the way groups do business. Our international tax team is looking for the best tax managers and senior managers to deliver a winning mix of leading-edge international tax techniques, transfer pricing and change management skills.

Proven Ability. You must already have at least two years' post-qualification experience as an accountant, or have three or four years of good basic grounding in corporate tax, gained in a UK or US international legal/accounting environment.

Relationship Building. Your strong interpersonal skills should strengthen a multi-disciplinary team working to win business in direct contact with clients. You will need to motivate other tax specialists, research assistants and support staff.

Project Management. You will be required to control and co-ordinate large, multi-location teams of professionals. You will be meeting demanding deadlines and be using state-of-the-art IT applications for research, presentation and delivery. In addition, we are looking for technical creativity, innovation,

flair and strong influencing and communication skills. You will be working in an environment offering all the resources, stimulation and opportunities of a truly global network. London based, but certainly ready to travel.

You will be from the accountancy profession, a law firm, a tax authority, industry or commerce, in the UK or the US. You will be looking to join us at the level of tax manager, or senior manager with partnership prospects, and high salary fitting the very challenging nature of the job.

An excellent salary, to £45,000 in the case of a manager, will be supported by a range of employer benefits, including a flexible remuneration scheme, which allows you to influence the shape of your total benefits package to meet your personal needs.

Our partner, Justin Woodhouse, is available on +44 171 939 6750 for a discreet, confidential and informal discussion.

Alternatively, write to him with your CV, at:

Price Waterhouse, No.1 London Bridge,  
London SE1 9OL. Fax: +44 171 939 4377.  
Email: [Justin\\_Woodhouse@Europe.notes.pw.com](mailto:Justin_Woodhouse@Europe.notes.pw.com)

Price Waterhouse



## GROUP FINANCE MANAGER

Bucks/Berks

to £40,000 + Bonus  
+ F/E Executive Car  
+ Benefits



BISON

Bison Group is the market leader in its field, manufacturing bespoke concrete and steel structural products for the construction industry. The Group is highly dynamic growing through invention and innovation and is continually seeking to improve its products and manufacturing methods to maintain its premier status. Factories are strategically situated in the UK with one in Mainland Europe (a target growth area for the Group).

Based in the Head Office and reporting to the Group Finance Director, this is the pivotal role liaising between operations and senior management.

Specific responsibilities will include:

- Group management reporting and financial control.
- Responsibility for the budgeting/forecasting process.
- Analysis of critical operating business issues and the provision of innovative solutions.
- Providing assistance and guidance to subsidiaries on all finance issues.
- In conjunction with other Senior Managers, developing high quality IT systems (both operational and accounting).

The successful candidate will be a qualified Accountant possessing financial and business experience ideally gained in a multi-site

construction/manufacturing environment. In addition you must be able to demonstrate commercial awareness and have the ability to effect change with tact and diplomacy. Excellent systems/IT skills are a pre-requisite as is a 'hands on' approach and outgoing personality.

Interested candidates should

contact Neal Utting or Jeremy Downes at Harrison Willis, 15 Station Road, Reading, Berkshire RG1 1LG. Tel: 01189 391003. Fax: 01189 393331. E-mail: [hwgroupharrisonwillis@harrisonwillis.co.uk](mailto:hwgroupharrisonwillis@harrisonwillis.co.uk) <http://www.hwgroupharrisonwillis.co.uk>

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مكتبة المعلم

**Calderwood Han**  
**INTERNATIONAL FINANCIAL CONTROLLER**  
**(EXTRACTIVES INDUSTRY)**

**SWITZERLAND**

**c. CHF 200,000 pa**  
**potential stock options**  
**substantial performance-related bonus**

Our client, a Swiss based public holding company active worldwide in metals, minerals and other commodities, is one of the fastest-growing businesses of its type and enjoys a distinct competitive edge of engaging only in ventures which are demonstrably low-cost producers. Its association with the majority shareholder affords the Company considerable advantage in monitoring changing market environments and in identifying/developing new investment opportunities.

The remit involves extremes, from routine accounting activities to those of ensuring the standards of good corporate governance throughout international interests; specifically: financial and management reporting, tax and treasury management (including working capital and cash flow forecasting), budgeting, internal auditing, implementing cost accounting procedures for subsidiaries, administrative and secretarial duties, advising on best practice/procedures, enhancing information systems and ensuring strict financial disciplines are applied throughout the Group. The job entails much travelling on overseas assignments of limited duration.

Candidates, aged early to late 30's - with authority, drive, resilience and who are highly adaptable - are expected to have a degree/professional accounting qualification and at least five years' relevant experience gained in the extractives industry, ideally base metal mining. Exposure to developing countries will be a further advantage. Fluency in English and Spanish (or at least a very good working knowledge of the latter) is essential.

Please write or, preferably, fax in complete confidence, enclosing a suitably detailed curriculum vitae to:

Graham R W Walker  
 Calderwood Han Limited  
 4 Queen Anne Mews, London W1M 9DF, UK  
 Telephone (44) 171 436 4493, Fax (44) 171 636 1920

**Buena Vista Home Entertainment**

**Buena Vista Home**  
 Entertainment is a highly successful sales, marketing and distribution organisation, marketing hit videos on behalf of Disney, Touchstone, Miramax and Hollywood Pictures, as well as distributing the latest CD Rom products from Disney Interactive.

As part of the Walt Disney Company, they are committed to the values of creativity, integrity and quality that have been their hallmark throughout the years.

You will be involved in all the financial aspects of the retail business including production campaign sales forecasting analysis, maximising marketing spend and producing cost saving initiatives. All to tight deadlines.

A recent qualified accountant will have already been working as a Financial Analyst within an office environment for at least 2 years. You computer skills will include Excel V5, Powerpoint, Harvard Graphs and preferably Word.

Have you got the personality and teams to be our next star attraction? Please write with full CV to The Recruitment Department, 3 Quays, Canalside Street, Hammersmith, London W6 9PL. Closing date: 7th August 1997.

Part of the Magic of the 

**SAVE & PROSPER**  
 THE INVESTMENT HOUSE

**Operational Audit Manager**  
 Greater London

**c. £42,500 + Car + Bens**

Save and Prosper, a leading provider of retail financial services, is wholly owned by Flemings, one of the largest UK independent merchant banks. The company is not only one of the best known in its field but also has the highly developed resources and management skills necessary to succeed in a highly competitive market.

The Operational Audit function is driven by a highly focused team of professionals who have the vigorous support of the main board. The Department has responsibility for reviewing the UK business effectiveness, procedures and controls and providing constructive advice to business management. There is a strong emphasis on adding value to all aspects of the operations.

To meet the demands of this rapidly changing company an experienced audit

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## MANAGEMENT

John Kay

## The price is right

Concepts of value are useful but best kept for assets where there is no market of willing buyers and sellers

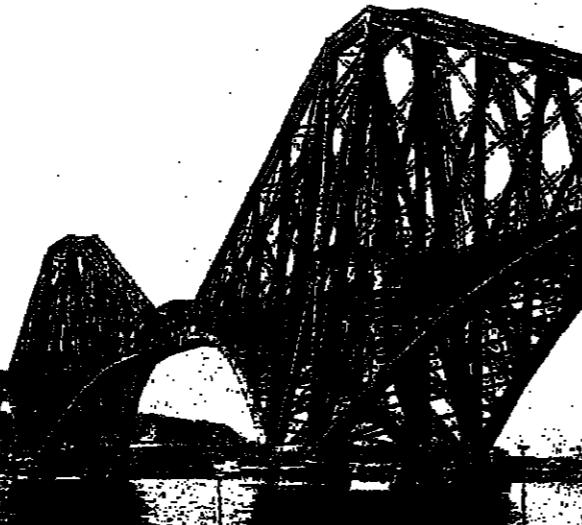
"A cynic", said Oscar Wilde, "knows the price of everything and the value of nothing." But how does someone less cynical know what value is? And when is there a difference between value and price?

I am not sure whether actuaries are cynics. They value equities by discounting the value of the expected stream of future dividends. The abolition by Gordon Brown, the UK chancellor, of the tax credit reduces that stream by one sixth. Does it really make sense to knock 17 per cent off the value of shares when their price is at an all-time high? There is a well-established, liquid market for shares. That makes it difficult to justify substituting an opinion about value for a price. If the price and the value of an asset differ, why don't you buy or sell it - and go on doing so while the discrepancy persists? If actuaries really have better information about the value of securities than the market, why aren't they, and their clients, rich?

There is a practical defence of actuaries. Market values are volatile. A long-term activity, such as funding pensions, should not be deflected by every market tremor. But this confuses two issues. Do not respond too quickly when market values change. But you do not achieve that by pretending that market values have not changed.

Surveyors often make the same mistake. Have you been told that a building is worth £5m on a willing seller/willing buyer basis, but that in the current state of the property market you could not expect to realise that much for it? This is nonsense on stilts. It could be worth £5m if there were a willing seller and a willing buyer at that price. But it would equally be worth £10m, or £1, if there were willing sellers and willing buyers at these prices. The

If actuaries really have better information about the value of securities than the market, why aren't they, and their clients, rich?



The Forth Railway Bridge: would it be built today?

On what do they - could they - base a valuation?

Take the extreme case of idiosyncrasy: an asset for which there is only a single buyer and a single seller. These are the facilities of a broadcaster or a train operating company that has lost its franchise; the assets of a sub-contractor whose plant is designed around the requirements of a single supplier; the use of a computer facility dedicated to a specific function.

In all these cases, you have a choice of valuation bases. Replacement cost is what it would cost you to build it if it were not there.

Often you would not build it if it were not there; the Forth Railway Bridge is an extraordinary feat of engineering, but no one would think of putting it up today. So you also need to think about economic value - what you might expect to earn from it. Every asset has a realisable value - what you would expect to get if you disposed of it to a third party; often for scrap.

None of these concepts corresponds to the price that would be fixed in a transaction for value,

although all help determine that price. Nor are any of them equal to the valuation base we see most often: depreciated historic cost.

Which of this multiplicity is the right measure of value? It all depends on why you want to know. To know what return is needed to justify new investment in an industry, measure value at replacement cost. To know what return is needed to keep capacity in an industry, look at realisable value. To judge the performance of the company, turn to economic value and historic cost.

And remember two lessons when experts offer a valuation. If there is a market price, there needs to be a very good explanation of why the value is different. Usually there is not. If someone offers you a valuation without asking the purpose for which his valuation is required, his opinion is not worth listening to.

The author is a director of Oxford Economics and director of the School of Management Studies at Oxford University. This column appears fortnightly.

When Andersen Consulting, one of the world's leading management and IT consultancies, announced earlier this week a worldwide reorganisation, there was bound to be more than passing interest in the solutions they had chosen to meet the challenge facing most of their clients - the need to globalise.

"In an increasingly integrated global marketplace clients look to consulting firms for world-class knowledge, experience and solutions to help them change to be more successful," said an Andersen internal briefing note. Global companies will be fascinated to know how Andersen's intends to reinvent itself.

The firm's decision to go ahead with change comes at a particularly tricky time for the business - in spite of its seemingly inexorable success, with growth in revenues continuing at around 25 per cent a year.

Andersen Consulting is part of a family at war. It and its sister firm of accountants and tax specialists at Arthur Andersen, are linked by an umbrella organisation called Andersen Worldwide. Turf wars between the firms over management consultancy have thrown the family into disarray. A final split between the firms is always just off the agenda.

But, if anything, Andersen Consulting's decision to go for a new worldwide structure illustrates that it is virtually an independent business already. George Shabeen, its managing partner, used a video link to Andersen Worldwide's interim chief executive, Robert Grafton, to tell him the global shake-up was coming - but that was just a courtesy call.

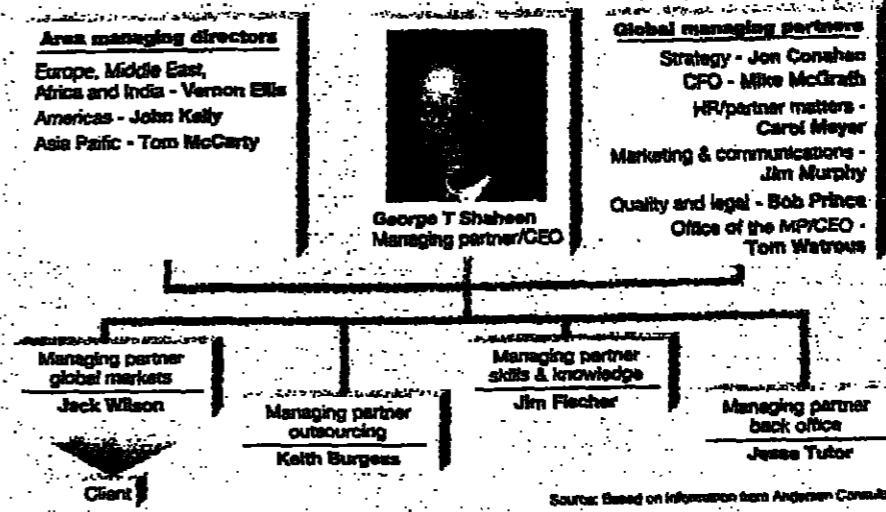
So how has Andersen Worldwide tried to meet the global challenge? A clearer picture is beginning to emerge. At the moment Shabeen is closeted in offices in California trying to thrash out the details - but the grand plan is described here for the first time outside the firm.

"The key question to ask," says the senior partner of one of Andersen's rivals, "is which profit and loss account is shown to the partners - the power lies where the dollars are. Are they shown the P&L for the coun-

## A reinvention on a global scale

Jim Kelly reports on the new worldwide structure at Andersen Consulting

## The new Andersen Consulting



Source: Based on information from Andersen Consulting

global demands have shown that marketing, people and money.

Shabeen oversees what he insists is a virtual organisation without headquarters. While the changes will directly affect up to 80 senior managers he says perhaps only one will have to move office. And the clients should notice only a better service. But the changes will give the firm a real job - although it has been on the evolutionary path for some time.

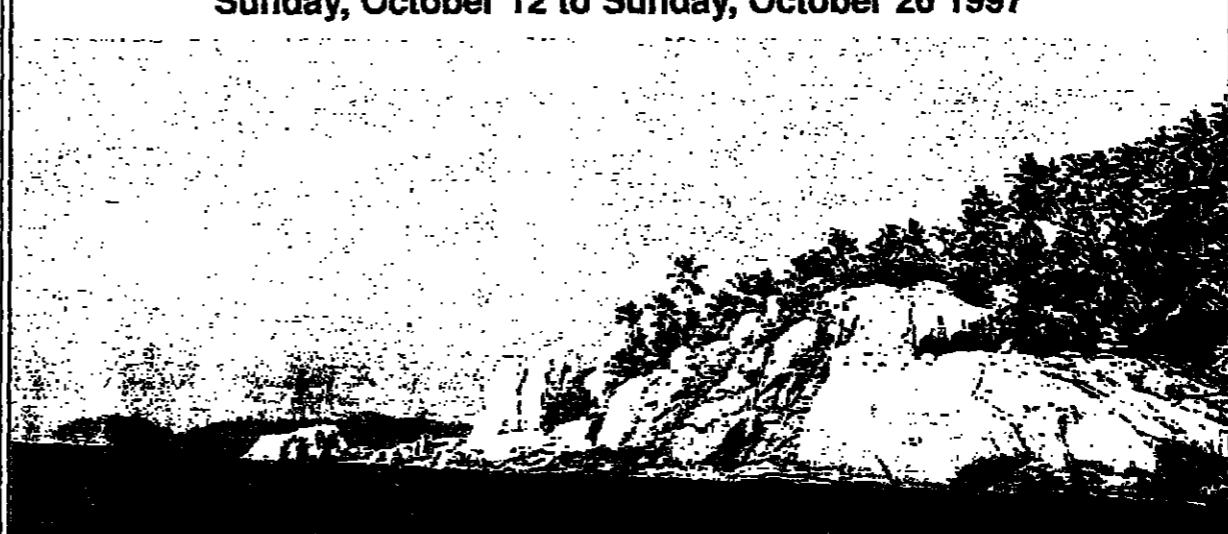
The solutions are ambitious and even Andersen Consulting's pride in its ability to get partners to work in a "teaming organisation" may be stretched to make it work. The prize is getting resources to the right place quickly, while maintaining critical mass on the ground in the right places.

Nothing would do Andersen Consulting's brand image more good than for the shake-up to be seen as a success. Change is its business. The problems at Andersen Worldwide threaten to dent the organisation's image of reliable efficiency. If Shabeen can deliver the truly global firm, the spat with Arthur Andersen will look like a sideshow.

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## FINANCIAL TIMES

No FT, no comment.

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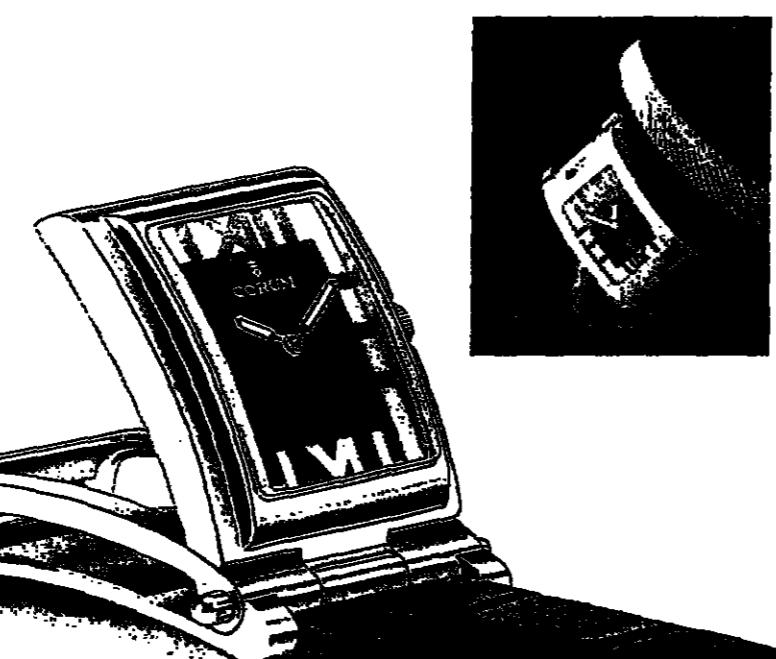
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## ARTS

# Music in a mystical vein

Andrew Clark on the work of a maverick Finnish composer

**T**he name may be a mouthful, but it has been on everyone's lips in Finland this summer. The Savonlinna festival premiered his nationalist opera, *Aleksis Kivi*. Kuhmo heard his four quartets and a new string quintet. Sales of a CD featuring his *Angel of Light* symphony have shot past 20,000, an extraordinary number for a contemporary work. Two of his works will receive their UK premieres next season, and Vladimir Ashkenazy has commissioned a piano concerto.

Recognition has come late for Rautavaara. Now aged 63, he has been composing since the early 1950s, when Sibelius recommended him for a scholarship in the US. Until recently, his international reputation was eclipsed by Aulis Sallinen, his junior by seven years, and by young Finnish nationalists like Magnus Lindberg, a former pupil. But popular taste has suddenly caught up with Rautavaara's mystical Romanticism. The time is right for his style.

Rautavaara is a maverick among Finnish composers. His early music was neo-classical, but a period of study with Vladimir Vogel led to a dodecaphonic phase. Since the mid-1970s he has used a synthesis of styles, the most recognisable of which is the New Age mysticism of his *Angel* series. At the heart of all Rautavaara's

vaara's output lies a warm Romantic sound-colouring and the easy - sometimes too easy - versatility of his compositional machinery.

A tall, ascetic figure with a refreshingly ironic view of life, Rautavaara defends his wide stylistic spectrum by citing Stravinsky as an example of consistency in diversity. He dismisses claims that he has jumped on the "stream of consciousness" bandwagon, pointing out that he has been composing music in a mystical vein for more than 20 years. Asked why he insists on titles like *Angel of Light*, the source of much amusement among colleagues, he says they give him inspiration, "going round and round in my mind like a mantra, until musical energy is built up around them. I don't know how it happens, but it does."

There is not much musical energy in *Aleksis Kivi*. The orchestral accompaniment amounts to little more than a lulling carpet of strings, punctuated by eerie clarinet and sci-fi effects on vibraphone. Some of it could pass as synthesised music for a Moody Blues album. You could switch off and pick up again after a few minutes, without noticing the difference. Drama is not Rautavaara's forte.

Kivi was the first notable author to write in the Finnish language. He died in 1872 at the age of 38, a disappointed man, but every Finnish schoolchild is exposed to his plays, poetry and novels. Familiarity with these works and their nationalist subtext is essential to an appreciation of *Aleksis Kivi* - which means that unlike *Vincent*, Rautavaara's widely circulated Van Gogh opera, there is not much future for a new work outside Finland.

**I**t is less an opera, more a psychological fantasy. Kivi's world is seen through the disintegrating mind of the poet, as he ruminates on the dreams of his youth, the barbed criticism of opponents and his bitter sense of isolation. There is a prominent speaking role for Professor Ahlgqvist, Kivi's *bête noire*, plus small parts for the young Kivi, his patroness and some folk-stereotypes. Like *Vincent*, Rautavaara wrote *Aleksis Kivi* for Finland's leading baritone, Jorma Hynninen. It is very much a repeat performance, sacrificing the poetic dimension in favour of an all-too-familiar Expressionism.

Savonlinna mounted the production in the underground caverns of the Retreti art centre, an appropriately claustrophobic setting. Vilppu Kujanen's staging, conducted by Markus Lehtinen and designed by Markku Uimonen, Juha-Pekka Kijunen and Ulla Paloniemi, concentrated on

essentials. But the unvarying *lento moderato* of the music robbed it of dynamism. *Aleksis Kivi* would work better as a series of concert monologues.

In Kuhmo, Rautavaara revealed himself in a different guise - as a composer of the utmost classical distinction. The Sibelius Quartet played the four quartets in a single programme, and two days later, with the cellist Jan-Erik Gustafsson, gave the premiere of the new string quintet. All the threads of Rautavaara's personality came together. Here were five works spanning 45 years of creation, with a vein of well-crafted, fine-spun lyricism running through them all.

The first quartet (1952), sweet, spare and neo-classical, is the work of an innocent - but even at 24, Rautavaara knew how to handle his material. The second (1958) shows a huge stylistic leap forward: his aim, he told the Kuhmo audience, had been to prove that dodecaphony could be "musically meaningful", not dry and pedantic. The result is a masterpiece, matching warmth and intensity to an irreducible musical logic. The Sibelius Quartet gave an incandescent performance.

The one-movement third quartet (1965) is the weak link in the chain, while the nostalgic fourth (1975) finds Rautavaara in old-fashioned Romantic mood, its dark, delicate colours matched by



Composer Einojuhani Rautavaara: popular taste has caught up with his Romantic style

an appealing astringency. Hearing all four quartets in succession prompted two questions: why has Rautavaara written so little chamber music, a genre that seems perfectly suited to his gifts? And would the new quintet, originally conceived as a quartet, match the quality and depth? It is palpably a work of maturity - spiritual, melodic, sincere and astonishingly beautiful, each of the four movements cast in an unbroken skein. Hints of dodecaphony are camouflaged by autumnal colours and Brahmsian textures, and the only weakness is a similarity of mood and pace: it needs an ironic scherzo as a point of contrast. It surpassed them. The fact that Rautavaara's quintet can be mentioned in the same breath as Schubert's is a measure of its quality and depth. It is palpably a

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## Theatre

### Young love doomed

**L**overs by Brian Friel contains two short complementary plays: *Winners* and *Losers*. The visiting company Kassiopeia is performing *Winners* at the Riverside Studios.

The two plays are about marriage - its hopes and disillusionments. In *Winners* two young lovers, Mag and Joe, are preparing for their final school exams and for their wedding, occasioned by Mag's pregnancy. On a bare set suggesting a hilltop, they talk about their hopes for the future. For the impetuous Mag the sky is the limit, but Joe is more earthbound in his fantasies. His concerns are with his school work and with the academic future he still sees before him, despite his new responsibilities.

The shape of their future marriage and of the disappointments and conflicts to come are plain for us to see. Joe has already learnt how not to listen to women and how to disparage their ideas. We can already see Mag's butterfly mind and freefall flights of fancy being repackaged as chatter and nagging. In Joe's petulant outburst, "You trapped me into it!" and in his subsequent childish hair-pulling, we see the seeds of future violent "domestic"; and in Mag's reinvention and embroidery of the truth of how their marriage came about, we see the start of the lie that will be handed down to the next generation.

**A**t the same time, despite their new guise as parents-to-be, their innocent passion for each other and touching ignorance of the facts of life makes us realise that they are still children. Their subsequent death by drowning seems to fix them forever in a world of sunshine and promises.

Their dialogue is interspersed with information given by an unseen narrator. She tells us of their histories, their families, the search for their bodies and their burial in separate graves. This information is given dispassionately as if it were a police report. In the original text there are two narrators, a man and a woman. It is a shame that the director chose to cut the second narrator, as the reverberations of the original dynamic would have added to the pathos. However, the choice of slightly older performers, Ruth Kavanagh and David Eastman, to play the teenage lovers, was a good one. While they captured the exuberant spirit of youth, their features reminded us constantly of the adults they never became.

If you can brave the heat of Studio Three, this is a chance to see a clear and unctured production of one of Friel's earliest works.

Sam Albasini

*Losers* runs to August 3 at the Riverside Studios, London W6 (0181-741 2255).

## No room here for in-your-face art

Lynn MacRitchie reviews the controversial 'Documenta X' contemporary art exhibition

**L**eaving behind the pavilions of the Venice Biennale glittering in scorching heat, the art-world caravan of museum directors, curators, gallerists, dealers, collectors and critics swept north and came down to earth with a bump in grey, rain-swept Kassel.

Catherine David, first woman director of *Documenta*, the five yearly survey of contemporary art, was giving no easy ride. David, curator at the Galerie National du Jeu de Paume in Paris, has a knack for putting people's backs up. Journalists hate her because she refuses to answer "stupid" questions. Dealers hate her because they claim there is no art in her *Documenta*, and critics because instead of a catalogue there is an 800 page book of academic essays.

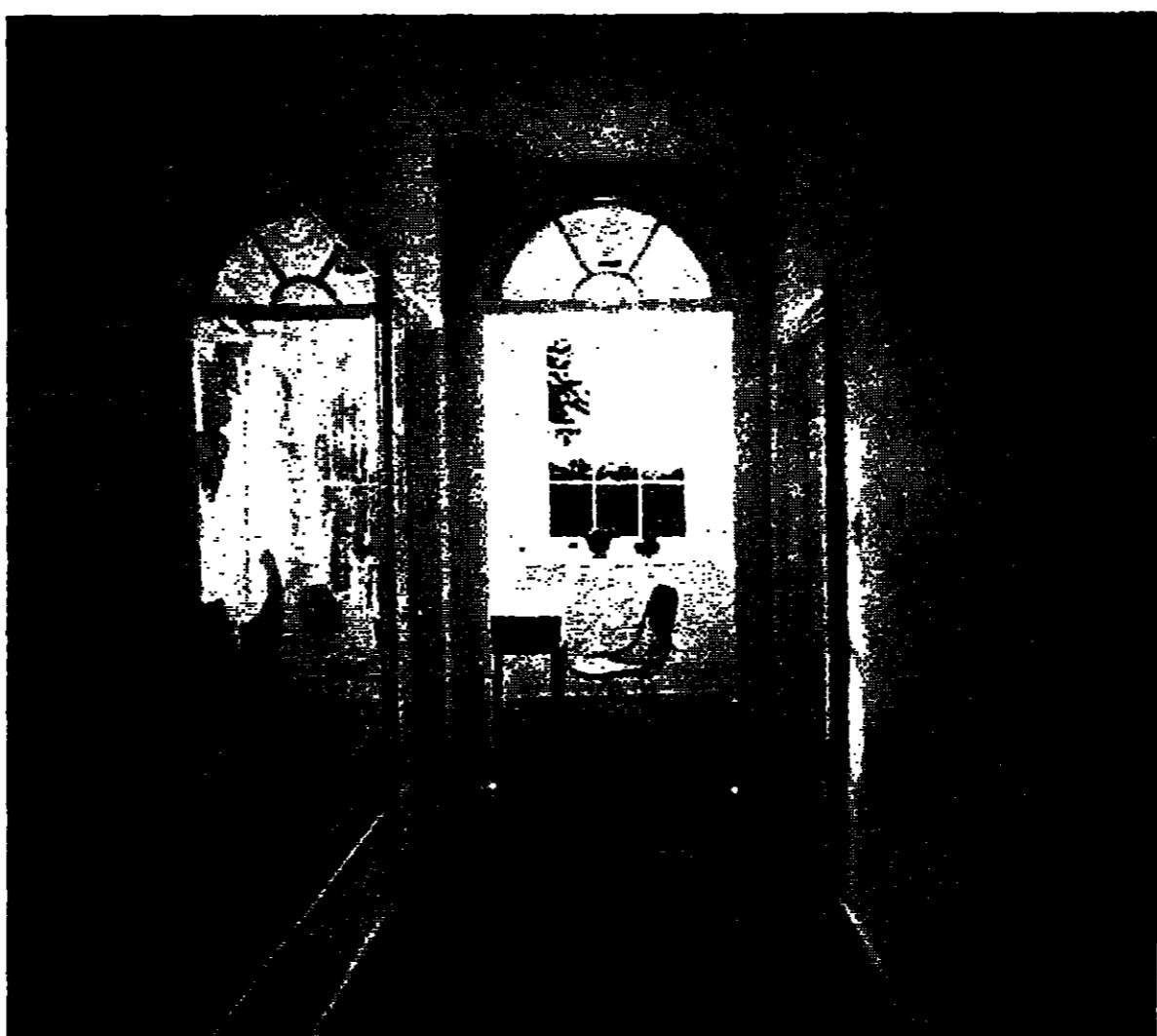
But what of the show, the exhibition whose three year gestation has been one of the most controversial of an always controversial display? Even since its inception in 1955, *Documenta* has held a special place as the show where the contemporary art world comes to look at itself, and this year, the last *Documenta* of the millennium, was considered particularly significant.

David has long been concerned with relating the world of fine art to that of architecture and anthropology, and indeed with the whole spectrum of intellectual engagement. Filmmak-

ers, architects, anthropologists and philosophers are among the "Hundred Guests" invited to lead discussions on each of the hundred days for which the exhibition traditionally runs.

The most common complaint about this year's *Documenta* was that there was "nothing to see." This was certainly not true in the Kulturbauhof. Here were large displays of work by Helio Oiticica and Michelangelo Pistoletto, and younger artists including Steve McQueen and the intriguing Matthew Ngui from Singapore, busy cooking "Delicious Poh-Phah" in front of huge colour photocopies of "New Urbanism Pearl River Delta" statements by the architect Rem Koolhaas about the development of Asian cities.

Nor at the Fridericianum, where displays included a room devoted to Gerhard Richter's "Atlas" 1962-96, carefully arranged panels of almost 5,000 images - photos, sketches, press clippings from the past and reconsidering the complexities of aesthetic production...". Describing the 1980s as "a disaster area for aesthetic behaviour", she has looked back to the 1960s and '70s and identified artists including Brodthauer and Oiticica among others as sharing "a radical critique of the phenomenon of culture." The inclusion of architects' speculations on the built environment is an attempt to "try to consider aesthetic practices on an anthropologi-



'Seven Rooms - Passage', one of Richard Hamilton's coolly entrancing paintings of the interior of his house

cal level. I cannot accept the art scene as an autonomous space," she told me.

The resulting mixture of art, film, photography, video and architecture makes it impossible to slip into any one pattern of viewing: assumptions are constantly challenged, sensibilities stretched. There is no immediacy here, that obsession with self so evident amongst younger artists which David describes as "like compul-

sive behaviour, almost autistic".

The work she has chosen shows its makers conscious of living through and inevitably affecting history.

In the accompanying book, *Politics/Poetics*, David defines her task to seek a political context for the interpretation of artistic activities at the close of the 20th century. It is the word "political" which seems to stick in so many throats. But *Documenta* has always been

political, was founded indeed on the belief that art could be an active force for good in society. By bringing back this concept as the century of the birth of the avant-garde comes to an end, David has forced the art establishment to think again about the possibility that art might not just reflect but also affect the world, something which, as the in-your-face favourites of the moment clamour for atten-

tion, has perhaps been in danger of being forgotten.

*Documenta X*, Kassel, Germany to September 28 (0561-707270). Main sponsors are Deutsche Bahn, Sony Deutschland and Sparkassen-Finanzgruppe along with Binding Brauerei, Deutsche Städte-Reklame GmbH, IBM, SBB Software and Systems and Volkswagen.

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## INTERNATIONAL ARTS GUIDE

### AVIGNON

**THEATRE**  
Avignon Festival  
Tel: 33-4-9014 1414  
• Amphitryon: by Molière. One of two productions brought by Anatoli Vassiliev as part of a Russian season. Cast includes Valérie Dréville, at the Église des Célestins; Jul 25, 26, 27.  
• Chambre d'Hôtel dans la Ville de Nîmes: adapted from Gogol and directed by Valeri Fokin; at the Usine Volpini; Jul 25, 26, 27.  
• Chant pour la Volga: The Battle of Stalingrad. Written, directed, designed, and performed with puppets by Rézo Gabriadze; at the Chapelle des Pénitents Blancs; Jul 25, 26, 27.

**BERLIN**  
EXHIBITIONS  
Museum für Moderne Kunst, Martin-Gropius-Bau  
Tel: 49-30-2548 6714  
The Age of Modernism - Art in the Twentieth Century

comprehensive survey which presents the art of this century in four self-contained sections. Beginning with the explosion of Cubism and the crisis of the avant-garde, the exhibition includes works by Picasso, Duchamp and Kandinsky as well as younger and contemporary artists.; to Jul 27

### LONDON CONCERTS

BBC Proms, Royal Albert Hall  
Tel: 44-171-589 6212  
• Sir Peter Maxwell Davies conducts the BBC Philharmonic in the world premiere of his new work *Sails in St Magnus I*, with George Mackay Brown. Vassily Sinaisky conducts works by Beethoven and Shostakovich. With pianist Stephen Kovacevich; Jul 25.  
• BBC Philharmonic: conducted by Richard Hickox in works by Britten, Grainger, Elgar and Jonathan Harvey, the world premiere of whose *Concerto* is performed with percussionist Evelyn Glennie; Jul 26.  
• Deborah Warner directs a semi-staged performance of Honegger's *Joan of Arc* at the Stake, with Fiona Shaw in the title role. Libor Pešek conducts the Royal Liverpool Choir and Orchestra. Program includes works by Satie/Debussy and Poulenc; Jul 27.

**DANCE**  
London Coliseum  
Tel: 44-171-632 8300

**NEW YORK**  
Lincoln Center Festival 97  
Tel: 1-212-875 5030  
DANCE

• The Royal Ballet at the Metropolitan Opera House: Ravel Mixed Programme, with choreography by Ashton, Macmillan and Christopher Wheeldon; Jul 25.  
• Cinderella: revival of Sir Frederick Ashton's ballet, set to Prokofiev's score; Jul 26.  
• The Prince of the Pagodas. Music by Benjamin Britten. NY premiere of this three-act ballet, choreographed by Sir Kenneth Macmillan. Darcey Bussell is Princess Rose; Jul 27.

**OPERA**  
Palestrina: by Hans Pfitzner. The Metropolitan Opera House is the setting for the New York debut of London's Royal Opera and US premiere of Pfitzner's opera. Tenor Thomas Moser leads a cast of more than 40 in this production, seen at Covent Garden earlier in the year. The conductor is Christian Thielemann; Jul 26.

### ROME CONCERTS

Accademia Nazionale di Santa Cecilia Tel: 39-6-6880 1044

Orchestra and Choir of the Accademia Nazionale di Santa Cecilia: conducted by Yuri

**SALZBURG**  
Salzburg Festival  
Tel: 43-622-844501  
CONCERTS

• Camerata Academica Salzburg: conducted by Sándor Végh in works by Mendelssohn and Beethoven. With violin soloist Joshua Bell; at the Grosses Festspielhaus; Jul 25.  
• Vienna Philharmonic Orchestra: conducted by Seiji Ozawa in works by Berlioz and Schumann. With mezzo-soprano Susan Graham; at the Grosses Festspielhaus; Jul 26, 27.

### OPERA

• Die Entführung aus dem Serail: by Mozart. New production. Conducted by Mark Minkowski and directed by François Abou Salé with designs by Francine Gaspar. With the Mozart

Orchestra Salzburg and the Konzertvereinigung Wiener Staatsoper; at the Residenz; Jul 26, 30.

• Midnite Re di Ponte: by Roger Norrington in a new production directed by Jonathan Miller, with Peter J Davison. Bruce

Ford sings the title role. With the Camerata Academica Salzburg; at the Kleines Festspielhaus; Jul 27, 29.

### THEATRE

• Jedermann: by Hugo von Hofmannsthal. Revival of Germot

**SANTA FE**  
OPERA  
Santa Fe Opera  
Tel: 505-988 5900

• Semele: new production of Handel's opera, conducted by John Nelson and directed by John Copley. Elizabeth Futral sings the title role; Jul 25.  
• Aida's Dream: world premiere of Peter Lieberson's opera, with a libretto by Douglas Penick. Conducted by Richard Bradshaw, in a production directed by Stephen Wadsworth; Jul 26, 30.

• Così Fan Tutte: Kenneth

Montgomery conducts Mozart's opera, sung

## COMMENT &amp; ANALYSIS

Philip Stephens

## An empty golf bag

Gordon Brown is powerless to burst the bubble of UK consumer confidence with higher taxes

Gordon Brown must be quietly fuming with frustration. No one has played on the Whitehall stage these past few weeks with more confidence than Tony Blair's chancellor and confidant. The Bank of England has its independence. A welfare-to-work Budget has been put in place. Now Mr Brown is scripting the most radical reform of the tax and benefits systems seen during the lifetime of Beveridge's welfare state.

Yet it could all go horribly wrong. A break with the cycle of boom-and-bust is Mr Brown's raison d'être, stability the New Labour mantra. But the bad habits of the British consumer die hard. So too does sterling's capacity to confound the best-intentioned of chancellors. The economy is booming. The exchange rate is en route to the stratosphere. We have been here before. Bust lurks menacingly around the corner.

It hardly matters where the blame lies - with Kenneth Clarke's refusal to put up interest rates before the general election or with Mr Brown's reluctance to tax the middle classes of middle England after it. In retrospect, I think Mr Brown prepared too well for office. His plans were framed in opposition, many months before the election. The world had changed when the time came to put them into practice. Either way, if there is a downturn, we can be sure Mr Blair's government will be blamed.

Perhaps I am too gloomy. A group of learned colleagues, in the company of a senior minister, chortled gently this week at my suggestion the economy could be falling into recession by the end of 1998. Mr Brown, I am told, is as yet untroubled by the nightmares about the pound which destroyed the slumber of so many of his predecessors. Self-doubt is not one of this chancellor's weaknesses.

Lawson's central ambition as chancellor was much the same as Brown's: to devote his energies to structural reform

chance to burst the bubble of consumer confidence with higher taxes has passed with the Budget. Retail sales have jumped by 5% per cent in a year. Demutualisation is raining cash on consumers. The Budget forecast of a 4.5 per cent increase in consumer spending this year looks like serious understatement. It cannot go on. The economy is operating at close to capacity. The case for still higher interest rates is cut and dried.

So it seems. Until you glance at sterling. The last time it was at DM3 and climbing was back in 1988. Nigel Lawson, you may recall, was then battling both the markets and Margaret Thatcher in a bid to cap the rate. It was unsustainable, he said. The pound would fall as fast as it was then rising. He was right of course. That was scant consolation. The Lawson boom joined those of Reginald Maudling and Anthony Barber in the pantheon of post-war economic disasters.

Mr Brown used to have great fun teasing Mr Lawson. Edward Heath had coined the phrase "a one club-golfer" because of the chancellor's reliance on interest rates to regulate the economy. Mr Brown popularised it. Now, his own golf bag is empty. The

If comparisons with 1988 are seductive, there is a more telling parallel with the Lawson era. He may be remembered now for the boom, but a fuller version of history tells a more complex story. Mr Lawson's central ambition as chancellor was much the same as Mr Brown's: to set macro-economic management on autopilot and devote his energies to structural reform.

On the fiscal side, Mr Lawson had his medium term financial strategy; Mr Brown has a five-year def-

icit reduction programme. Mr Lawson sought to tame inflation with what he called an overarching financial framework, first based on money supply targets, later on the exchange rate. Rules rule: OK? was a favourite catchphrase. Mr Brown agrees. He has opted for an independent Bank - a choice denied to Mr Lawson by Mrs Thatcher.

Mr Lawson, though, found his supply-side radicalism always took second place to the unforgiving unpredictability of the financial markets. Sometimes it was a falling exchange rate, sometimes a rising one. Never mind, the pound was forever a maligned force.

The present chancellor has his own grand ambitions. Mr Lawson set his sights on deregulation and privatisation. Mr Brown's are on welfare reform and work incentives. The benefit system is pointing in the wrong direction. Its purpose is to regulate family incomes. He thinks it should be to provide work incentives. He is deadly serious about merging the tax and benefit systems. If New Labour cannot overhaul the welfare state, Mr Brown will tell you, it is lost.

It may be too if its economic strategy is derailed. The risks are obvious. The Bank may choke off domestic spending with still higher interest rates just as industry succumbs to slow strangulation by the exchange rate. We can be certain the pound will fall at some point. But, as in the late 1980s, by then it may be too late to avoid a recession.

There are other possibilities, some of them benign. And history, of course, never replicates itself. But every chancellor since Churchill has been haunted by a wayward pound. I have a sneaking feeling that, in a year or two, Europe's single currency may be seen in a somewhat different light in Downing Street.

From Mrs Maria Livano Cattaneo

Sir, If Martin Wolf is right in describing the production and sale of illegal drugs as a business ("The profit of prohibition", July 22), then it seems logical to mobilise the technical knowledge and management skills of the business in the fight against the traffickers.

This is already happening in the US, where a business anti-smuggling coalition is working closely with the customs authorities in prototype schemes at San Diego, Miami and Laredo, Texas. The intention is that this public-private partnership should eventually cover

the entire country.

Similar alliances should be adopted internationally. Companies joining would enforce their own voluntary standards governing packing and shipping practices in collaboration with customs.

Participating companies would be encouraged to set up partnership agreements with manufacturing plants, customs brokers, carriers and vendors.

By all accounts, the American experiment is going well. The framework for its international extension already exists in a co-operation agreement concluded last year between the International Chamber of Com-

merce, representing business worldwide, and the World Customs Organisation.

Under that agreement, businesses and customs administrations have undertaken to work together to modernise customs procedures.

The ICC's role would be to encourage its thousands of member companies all over the world to implement anti-smuggling programmes in partnership with customs.

The need becomes more urgent in view of the growing complexity of international trade. The lengthening chain from raw materials to finished products and the growing numbers of components of differ-

ing origins in goods traded across borders are among factors helping smugglers to pass contraband undetected.

Trade is inhibited and company reputations suffer when drugs are infiltrated into legitimate cargoes. As good corporate citizens, companies have a direct interest in helping to protect the communities in which they operate from the scourge of drug addiction.

Maria Livano Cattaneo, secretary general, International Chamber of Commerce, 38, Cour Albert 1er, Paris 75008, France

## UK should play game

From Mr Tjerk E. Westerterp

Sir, I was very interested to read the criteria the UK government thinks must be complied with before the country could join Emu. In brief, for the UK to join Emu should be in the country's national interest.

I understand this argument. May I then take it that the UK government and the British parliament will accept that the other 14 nations of the European Union will decide, once the UK is ready to join Emu, whether the UK's decision will be in the national interest of each of its 14 partners in the EU and, in the common interest of the EU as a whole? What if the decision of only one of the 14 partners should be negative?

Are the British still understood to "play cricket".

Tjerk E. Westerterp, (former Dutch secretary of state for foreign affairs, signatory of the Treaty for the UK accession to the European Community, Maridala 11A, NL 4851 EH Breda, The Netherlands

## Differing views on Nato in Bosnia

From Mr Erol Balian

Sir, Mr Robin Davies' Personal View: "For credibility's sake" (July 22) was identified as "an economist working with the International Crisis Group in Sarajevo". This is not the case.

Mr Davies was engaged earlier this year by the International Crisis Group in Sarajevo as an independent consultant, and since then he has not been associated with ICG. Moreover, Mr Davies' article contains opinions that do not correspond with the analysis and

conclusions of the ICG.

In particular, Mr Davies' comment about the Nato-led forces in Bosnia are no longer applicable given the latest developments. Moreover, we disagree that "war criminals should be targeted whenever there is reasonably conclusive evidence that they continue to exercise power". Suspects indicted for war crimes must be arrested and surrendered to The Hague even if they no longer exercise power.

As for Mr Davies' analysis of "economic condi-

ditionality", while it is a powerful and viable leverage to enforce compliance with commitments undertaken at Dayton, not all grants and loans for Bosnia's reconstruction have been disbursed to date with no conditions attached, and the impact of "economic condi-

tionalities" may not be as immediate as suggested.

Erol Balian, director, ICG Bosnia Project, Obala Kulina Bana 29, Sarajevo BIH, Bosnia

## Not swayed over policy on prisons

From Mr Jack Straw MP

Sir, Philip Stephens' thoughtful article about prison numbers was marred by a wholly inaccurate claim that in opposition I had "mocked" my predecessor's decision to use a ship as a prison ("Labour in the dock", July 18). The reverse is true. Far from being "swayed" by pre-election populism", it was with my agreement that the previous government went ahead with this element of its plan

to cope with the rising prison population.

Again, contrary to the impression given by Mr Stephens, we did anticipate the fact of great challenges in the running of the prison service. We said that "the prison service now faces serious financial problems", and that "we will audit the resource available".

What we did not anticipate was how far the official pre-election projections underestimated the actual rise in

the prison population since May. In April, the population was predicted to have risen by now by 900. In fact, it has risen by 2,400. It is this sharp and unprecedented increase, neither predicted nor anticipated by the previous government, which places the service under such pressure.

Jack Straw, home secretary, Home Office, Queen Anne's Gate, London SW1H 9AT, UK

## Europa · Dominique Moïsi

## The French contradiction

By taking a tougher attitude towards the US, France may endanger its European goal

French elites are dominated by two obsessions: the Maastricht criteria and the US. France wants to respect the first and to be respected by the second. Both objectives seem difficult to achieve, but the latter, maintaining a policy towards the US involving a mixture of defiance and confrontation, is more difficult than meeting the single currency criteria.

France's obsession with the US is nothing new, but it has been given a new lease of life lately. At the very moment when the end of the cold war has exposed as mere illusion France's pretence to be in the same category as the US in terms of power, Washington's behaviour - regularly combining aggression over trade with diplomatic unilateralism - has provoked a mixture of frustration and resentment in the French.

On both sides of the Atlantic, domestic political factors have had a negative influence. In the US the nationalist mood of Congress has reinforced the administration's tendency to act in its own self-interest. In France, the competition between the president and government has reinforced a hardening of France's position towards the US. How could a Gaullist president appear to be "soft" while a Socialist government was a model of firmness?

In its attempt to define a credible strategy towards the US, France is faced with an important contradiction. In security terms, Europe cannot be Europe without the US, a reality acknowledged by the French themselves.

In economic and trade terms, however, Europe can only be Europe through a mixture of co-operation and rivalry with the US. Here lies the problem: France's dream of speeding up the difficult process of creating a more integrated Europe by provoking a crisis with

Washington remains a nightmare for most Europeans. They do not want to have to choose between Paris and Washington, even though they may be frustrated by US behaviour.

France's recent tactics and strategy, therefore, may appear to harm - if not contradict - its proclaimed goals.

The failure of Paris and Washington to reach a compromise on the Europeanisation of Nato, which would have allowed a resumption of France's full participation in the integrated military alliance, was the result of bad diplomacy on both sides. The French asked the wrong question and the Americans gave the wrong answer. The French were probably too ambitious in asking for the southern regional command, and the Americans too evasive in their initial response: the perfect conditions for a diplomatic failure.

At the Madrid summit the Americans paid lip service to the French request for an enlargement of Nato that would have included Romania and Slovenia, along with the three central European countries - Hungary, the Czech Republic and Poland - approved by Washington. France's insistence on the inclusion of Romania was largely based on the

French government's wish to balance the German influence in central Europe with a Francophile eastern European country.

If such an attitude exists, it reflects a false realism and short-term cynicism. It is only through Europe that France can stand up to the US, and Paris can only build coalitions at a European level if it displays European alliance rather than traditional French singularity. France will be listened to only if it speaks convincingly in the name of Europe.

If France takes its European ambitions seriously, it cannot pursue a policy of "splendid isolation" toward the alliance which would place the country on the periphery somewhere between Russia and the Nato members.

Nor can it go on with a policy of confrontation encouraged by the tough Washington dialogue. In the same way that the US has defined a policy of "critical engagement" with China, France and Europe should build a policy of "constructive criticism" with regard to Washington. There are many areas in the world where the US would be more than happy to leave the initiative to the Europeans, for a combination of geographical, historical or cultural reasons.

Following the example of the General Agreement on Tariffs and Trade negotiations - where a strong and united Europe successfully struck a fair deal with the US - or the recent compromise between the European Commission and Boeing/McDonnell Douglas, Europe must define its areas of comparative advantage in advance. Such a policy would imply a different French attitude towards its European partners.

Would it be so "un-French" to expect a policy from Paris that would be at the same time more modest, flexible and patient? Or is the French national character incompatible with these qualities? What is at stake is the slow creation of an integrated Europe that would be able to work with the US as well as against it. Of course, it takes two to tango and the US has to play its part too.

The author is deputy director of the Paris-based Institut Français des Relations Internationales and editor of *Politique Étrangère*. He writes here in a personal capacity.

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Transatlantic tension: Moïsi in front of the US flag

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Friday July 25 1997

## The Bosnia problem

Bosnia is not just yesterday's problem. It is tempting to succumb to attention fatigue in relation to this Balkan crisis spot in the absence of constant lurid headlines and TV pictures people may imagine that the very act of signing the Dayton peace accords somehow produced stability in the former Yugoslav republic.

Not so. Not only is that not true now; the situation could get far worse in a year's time when the probable withdrawal of the US contingent is likely to prompt a pull-out of most other peacekeeping troops in the Nato-led Stabilisation Force (SFOR). A revival of war would then bring to nought the major investment which Nato has made in Bosnia and on which the western alliance has since Dayton rebuilt its cohesion. A fiasco in Bosnia in 1998 could also give US senators second thoughts about enlarging Nato. To avoid such a fiasco, the coming 12 months therefore need to be put to the best possible use.

The present de facto partition of Bosnia into three ethnic communities (or two political entities if the Muslim-Croat federation is counted as one) is unstable. In particular, the Muslims, the biggest of the communities and since Dayton rearmed, might reckon they would have little to lose by taking to the field again.

Present Bosnia cannot be recreated. The aim of Dayton is to stitch the communities back together with some common institutions and policies, giving them a stake in peace and a means of breaking down mistrust.

Mistrust, however, still runs very deep. Last year's elections have kept most of the respective

war leaders in place. More important, most of the war criminals indicted by the Hague tribunal are still at large. It is hardly surprising that few of the 750,000 displaced people inside Bosnia have returned home. This is why the effort to get war criminals to surrender for trial – voluntarily if possible, involuntarily if need be – must continue.

The new collective institutions, too, are a joke, only meeting to present an occasional facade to outsiders or when foreign aid is on the agenda. In May Nato tried to jog the process on, setting out a timetable for the nitty-gritty of closer co-operation between Bosnia's communities – on military data, appointing ambassadors, opening borders, redesigning flags and reconnecting the telephone system. Two months later, progress has been pitiful.

The biggest block to progress lies in the Bosnian Serb republic, which is increasingly split – geographically and politically – between President Biljana Plavšić in Banja Luka and the coterie in Pale led by war crime suspect Mr Radovan Karadžić. While hardly a Dayton dove, Mrs Plavšić seems to have an increasing local constituency, anxious to rebuild their city, pushing her towards international co-operation.

This is worth exploiting. The UK foreign secretary, Mr Robin Cook, is to visit Mrs Plavšić on his Bosnia trip next week, and this week the European Union, which has given almost no aid to the Bosnian Serbs, suggested channelling aid to Banja Luka.

It may be that at last some Serbs are emerging who are susceptible to the carrot of aid, if not the stick of criticism.

## Asian turmoil

Some outbursts from Dr Mahathir Mohamad are best sensibly allowed a greater degree of exchange rate flexibility and their economies are in a healthier state. The fact that both have come under attack reflects contagion as much as any underlying problem. This may be irritating for Dr Mahathir, but it is their current account deficits that leave them exposed. The threat of controls on capital flows might exacerbate the instability.

Instead of indulging in rhetoric, Dr Mahathir should take calmer counsel. This is unlikely to be the start of a serious crisis of confidence in Asian countries, which have stronger fiscal positions, higher savings, more manageable debt, and faster growth than all Latin American ones but Chile. As Mr Stanley Fischer, deputy managing director of the International Monetary Fund, rightly pointed out this week, the underlying adjustments needed in the Asian economies are far less onerous than in Mexico in 1995.

The present bout of currency turmoil was set off by the depreciation of the Thai baht, followed by the Philippine peso. The chief causes were structural weaknesses, rather than any international conspiracy.

Thailand had combined a credit bubble, growing bad debt, and a large current account deficit with an unsustainable dollar peg. If the Thai authorities had taken the opportunity to start reforming the financial sector, the markets would have obviously done them a favour. Unfortunately, there has been little progress so far. The baht's continued slide reflects the markets' resulting concern.

## A good bargain

Now it is up to the Scottish people. The government's devolution white paper proposes a new constitutional bargain between England and Scotland. The provision for a parliament in Edinburgh is as far-reaching as any constitutional change this century. The aim is not to undermine the 300-year-old Act of Union between the two countries but rather to update it.

It would be foolish to pretend that this will be an enterprise without pitfalls. Nor, if the parliament is established as planned in 1999, that there will not be conflict between Westminster and Edinburgh. The UK has become accustomed to unitary government. It will take some time for it to come to terms with devolutionary.

So there will be power struggles. By choosing to specify the powers reserved to Westminster rather than, as during the abortive attempt at devolution during the 1970s specifying the new parliament's powers in every detail, room has been left for troublesome shifts in the boundary between the two institutions.

The white paper's less-than-lucid prose on the new parliament's tax-varying authority also heralds complex arguments ahead – though it wisely

**A**sk a Japanese banker about the country's plans for "Big Bang" financial deregulation and the conversation may turn to tennis.

As Big Bang looms, some Japanese are drawing a parallel between Japanese financial markets and the famous British lawn tennis tournament at Wimbledon. The 1986 British Big Bang reforms, so the analogy goes, made London a leading financial centre. But it turned the City into the financial equivalent of Wimbledon: a British-staged tournament where British players struggle to compete.

Japan is now planning its own Big Bang to make its markets globally competitive, but some are concerned that it will face a foreign invasion – and end up seeing foreigners scooping up the financial prizes.

Foreign competitors are certainly gathering. Last week Swiss Bank Corporation announced a strategic alliance with Japan's Long Term Credit Bank. SBC's Japanese investment banking operations will merge with LTCB's securities affiliate in the first deal of its type.

A few days later the US group Smith Barney announced a more modest joint venture with Nikko, Japan's third largest securities company. Bankers Trust of the US and Barclays, the UK bank, have also started collaborating with Japanese partners. Dozens of other western companies are now scrambling to boost their presence.

"We see foreigners coming here now," says a senior Japanese banker. "And so of course we are wondering if this means we will face a Wimbledon scenario."

Such fears are overblown. Though Big Bang is certainly attracting new foreign groups to Japan, few are likely to find it an easy ride. Japanese banks are unlikely to lose their market share without a fight.

Recent deals like the SBC-LTCB one provide signs of the modernisation under way in Japan," says Mr Thierry Porté, president of US investment bank Morgan Stanley. "But there is a danger that [foreign] groups are underestimating the degree of difficulty in operating here and the pace at which certain things will change."

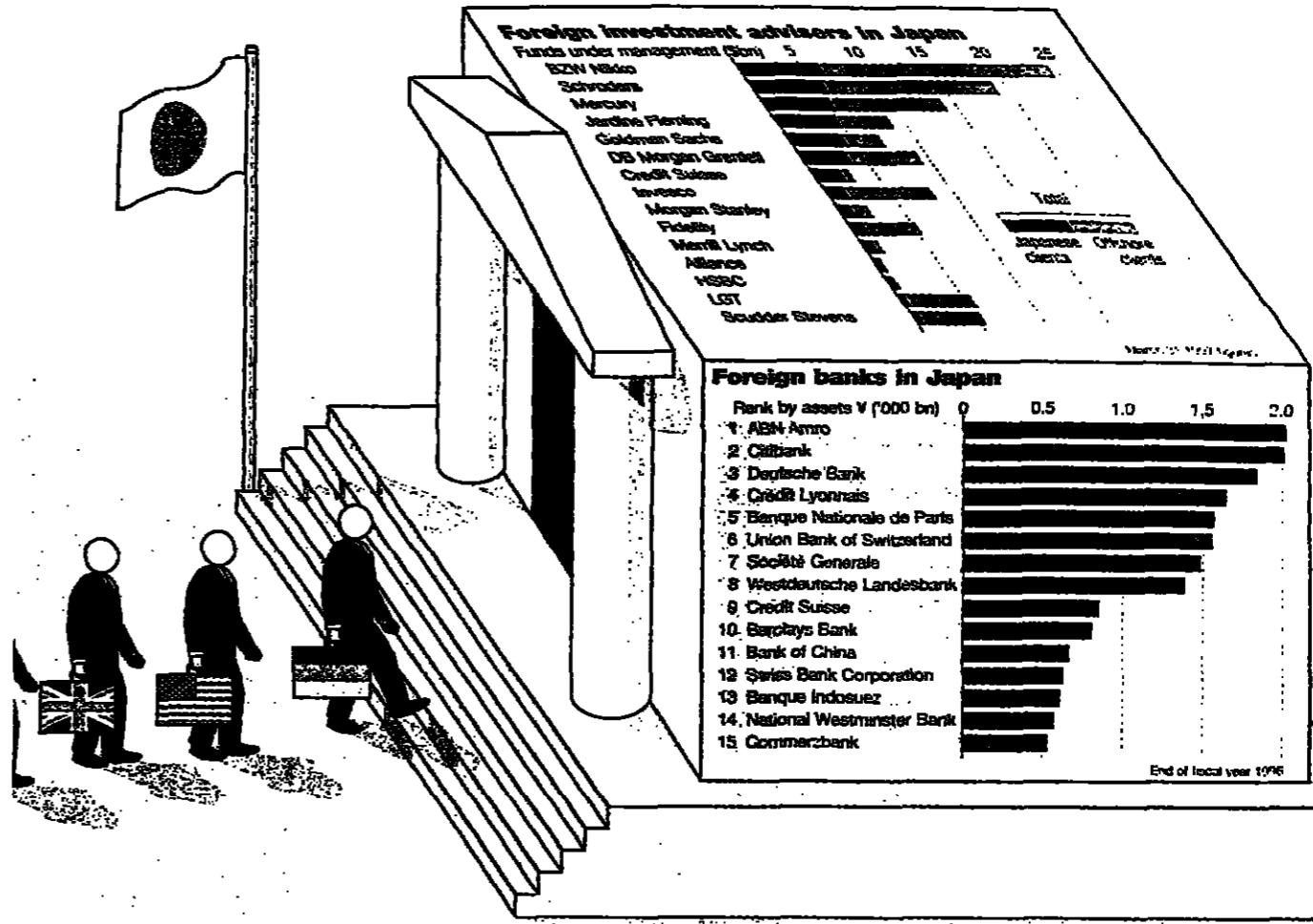
Recent history provides a reason for caution. Until the 1980s, foreign financial groups were largely excluded. The financial system set up in the post-war period was built around the national goal of channelling savings to rebuild domestic industry. Japanese banks maintained tight links with business through cross-shareholdings and competition was stifled through intense regulation.

In the 1980s, some chinks appeared in this fortress. Western companies were allowed to take seats on the Tokyo Stock Exchange and over a dozen rushed in to build up cross-border investment banking operations. These businesses expanded during the 1980s, but some later scaled back their ambitions when the bubble burst and profits were squeezed.

Further change is afoot. Foreign brokerages have recently increased their business on the Tokyo stock exchange: in June they accounted for about 27.4 per cent of the market, 10 percentage

## Chinks in the fortress

Japanese banks fear they will be swamped by foreign competition, but their concerns are overblown, says Gillian Tett



Source: Comby & Company, JSA, JTA, ICPI

points higher than a year ago. Foreign fund managers have benefited from the recent relaxation of some pension fund rules.

Though they handle a mere 3 per cent of all local pension fund money, last year they doubled the amount of funds under management to Y1.270bn (US\$1.217bn).

Big Bang will open the door to foreign entrants still further. Over the next five years, the government plans to remove a layer of financial regulations in an effort to spur competition.

Although the proposed reforms do not make any concrete pledges about foreign market access, they should lead to opportunities for non-Japanese groups.

A growing number of Japanese officials accept that greater foreign penetration is an inevitable

– albeit to them unattractive – cost of making Tokyo more competitive.

Fidelity of the US is also keen to sell mutual funds to Japanese retail clients.

To crack the market, foreign groups need to solve one fundamental problem: how to reach Japanese corporate and domestic clients. They have three options.

One is to operate independently. This is the strategy that some foreign groups have used successfully. Foreign fund managers

such as Schroders and Mercury Asset Management have built up their Japanese corporate pension fund business largely on their own.

But operating independently is not easy. In the retail sector, building an effective independent distribution network would be costly. In the corporate sector, most Japanese companies are already tightly intertwined in long-standing relationships with Japanese banks and brokers. Foreign entrants could struggle to wrestle business away from their Japanese rivals.

"Tokyo is very different from London," says Mr Hideo Ishihara, chairman of Goldman Sachs in Japan. "London is a cross-border market, but Tokyo is a national and domestic market. I do not think you will see Wimbledon scenario here."

An alternative option for a foreign group might be to purchase a Japanese financial group, along with its client base. Some companies have tried this on a small scale. GE Capital, the US financial services group, has bought two small local consumer credit companies.

But purchasing a big Japanese bank or broker, many of which are over-staffed and weighed down with bad loans, would be a daunting proposition. Many are also prohibitively expensive. Though LTCB is one of the cheaper big Japanese banks, purchasing 7 per cent of its shares could cost SBC around \$850m at last week's prices.

SBC says it has no intention of purchasing the whole of LTCB. But some of SBC's rivals question how even this limited venture will be made to pay. And buying an entire bank would be even harder to justify to Anglo-Saxon-style shareholders. As one western banker says: "Japan is

not the easy profit ride it might seem. The payback period on any investment will be very long."

This leaves most foreign groups looking at a third option: forming loose alliances or joint ventures with local groups. The idea of teaming up a Japanese company's distribution network with the financial skills of western groups has an attractive business logic.

But even this route is not simple. Foreign groups have attempted loose alliances with Japanese partners over the past decade, such as Fidelity's collaboration with Mitsubishi Bank. Few have been entirely successful, partly because Japanese and western management style is sharply different.

"The route is very difficult to manage," says one Japanese banker. "The problem is that if you have a disagreement no one has ultimate responsibility."

The current climate creates an added reason for distrust. Many Japanese groups fear that western partners may use alliances simply to poach their best clients. Some western bankers, by contrast, suspect the Japanese want to use alliances to steal their financial expertise.

"Some Japanese companies seem to want to use alliances as a short-term tactic to learn our skills to compete with us later," says a European fund manager. "It's a bit like the Japanese manufacturers a few decades ago."

These problems will not halt the flurry of alliances with foreign banks. Neither will they prevent some foreign groups from carving out profitable niches as a result of Big Bang. But the likelihood of foreign banks making a clean sweep of the financial prizes is slimmer than the chance of a British tennis player winning Wimbledon.

## OBSERVER

### Aids aide decamps

Japan's health ministry still can't seem to get a grip on its Aids policy, after weathering the scandal over its failure to stop distribution of HIV-contaminated blood products in the late 1980s – more than 2,000 haemophiliacs became infected.

The ministry has now had to fire Akira Nakajima as chairman of the government's multi-agency advisory panel on Aids after his extraordinary performance at a panel discussion on a proposal to provide free medical care for terminal Aids patients.

"Spending public money on Aids treatment is like throwing money into the garbage," Nakajima, a professor at one of Japan's top medical schools told the audience, including many sufferers. As colleagues tried to shut him up, he went on: "Aids treatment is extremely expensive. It's the responsibility of Aids sufferers to stop further spread of the virus."

The ministry hasn't said whether Nakajima would keep his other government advisory job, as chairman of a panel on assistance to the handicapped, a bureacracy that he has been part of since 1988. Doubtless there will be amendments to be made in the devolution legislation. But overall, this is a good bargain: it is hard to see why Scotland would reject it in September's referendum.

Now it is up to the Scottish people. The government's devolution white paper proposes a new constitutional bargain between England and Scotland. The provision for a parliament in Edinburgh is as far-reaching as any constitutional change this century. The aim is not to undermine the 300-year-old Act of Union between the two countries but rather to update it.

It would be foolish to pretend that this will be an enterprise without pitfalls. Nor, if the parliament is established as planned in 1999, that there will not be conflict between Westminster and Edinburgh. The UK has become accustomed to unitary government. It will take some time for it to come to terms with devolutionary.

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stealing their Anglo-Saxon clothes, it would be interesting to see how GrandMet and Guinness respond. Francophile GrandMet chairman George Bull has one unexpected card up his sleeve: his mother was a member of the Hennessy cognac dynasty.

**Arnault's about**

■ LVMH boss Bernard Arnault was in an unusual position for a captain of French industry yesterday – preaching to London fund managers on the merits of shareholder value. He was touring City institutions as part of his campaign to block the GrandMet-Guinness merger.

The austere Arnault is a graduate of the swanky Ecole Polytechnique, though not many of his *grande école* classmates cut their commercial teeth peddling holiday homes in Florida. Thirteen years ago, the French government picked the young, unknown property developer to rescue Boussac textiles – an unlikely and nearly bankrupt mix of Peaudouce nappies and Dior frocks.

The friendship of establishment figures like Lazard Frères fixer Antoine Bernheim has helped Arnault along the way – enabling him to get his foot in the door at LVMH in the first place. But, all in all, Arnault, now 48, can claim to have got to the top through fair dealing and not patronage.

With their French adversary

stealing their Anglo-Saxon clothes, it would be interesting to see how GrandMet and Guinness respond. Francophile GrandMet chairman George Bull has one unexpected card up his sleeve: his mother was a member of the Hennessy cognac dynasty.

**Squeezed in**

■ Another California marvel has won international recognition. The Orange Crush fruit-flavoured interchange just south of Los Angeles has entered the Guinness Book of Records as the world's most complex piece of road. It's a place of fun and frustration where three busy freeways converge in a blur of 66 lanes woven on and around a jumble of 13 elevated sections and bridges, negotiated by an estimated 830,000 cars, trucks and buses a day.

"It's a great accomplishment," said the state transport authority. Whether it meant getting into the book or out of the junction wasn't made clear.

**Close harmony**

■ French finance minister Dominique Strauss-Kahn and his German counterpart Theo Waigel met at Bayreuth today for some high policy and grand opera. Observer wonders what the tenor of their talks will be.

### 100 years ago

**Bucket-Shop Firms**  
It is very significant that the representatives of bucket-shop firms are generally "out" and leave notices attached to the doors of their offices to the effect that messages or letters should be left in the letter-box. Two of these new firms to which we have recently called attention are of this retiring disposition. No doubt they were both absent manipulating the markets very hard; but speculating, or pretending to speculate, with other people's money ought surely to pay them well enough to enable them to keep an office-boy apace.

### 50 years ago

**British Film Quotas**  
An amendment of the Cinematograph Act is expected during the next Parliamentary session. The object will be to provide inducement for the production of a larger number of British films. British picture theatres are obliged to rent British films up to a certain percentage of the total length of the films shown. It is assumed quotas will no longer refer to the length of films rented, but to their cost of production. Owing to the high cost of American films, this practice should secure for good British films a high percentage of exhibiting time.



Brossette BTi  
Sanitaire - Chauffage - Climatisation  
WOLSELEY plc  
The Wolseley Group

# FINANCIAL TIMES

Friday July 25 1997

brother  
PRINTERS  
FAX MACHINES

## Troops sent in after bitter by-election Five ANC members killed in South Africa

By Roger Matthews  
in Johannesburg

Army units and police were drafted in to South Africa's KwaZulu-Natal province yesterday following an upsurge of political violence in which five members of the African National Congress were murdered.

The dead, all of whom were shot through the head, included two ANC councillors who had been elected in a bitterly fought by-election on Sunday. The killings are a setback for rising hopes of a solution to the conflict which has affected the province for more than 15 years.

Hundreds of angry ANC demonstrators marched yesterday to police headquarters at Richmond calling for action against the security forces. This followed accusations by ANC leaders that "third force" units within the police had carried out the killings.

In the past the ANC has linked "third force" activities

with the Inkatha Freedom party, the mainly Zulu party with a majority in the provincial parliament and headed by Mr Mangosuthu Buthelezi. The ANC said police had been ordered to withdraw less than an hour before the attack.

The murders also cast a shadow over efforts to create an opposition party to challenge the ANC in the 1999 general election. The Richmond by-election, in which five seats were contested, had been called after the ANC expelled Mr Sifiso Nkabinde, the local party leader, for being a police spy during the apartheid era.

Mr Nkabinde's expulsion triggered resignations by nine other ANC councillors. One, who refused to resign, was a defeat for political backwardness and thuggery".

Mr Meyer, who earned praise from President Nelson Mandela for his role in producing the country's new constitution, said yesterday he would never serve in a political movement which included perpetrators of violence.

## Chernomyrdin urges curbs on Russian monopolies

By Chrystia Freeland  
in Moscow

Mr Victor Chernomyrdin, the Russian prime minister often viewed as the grey patron of the country's Soviet-era industrial giants, urged his cabinet yesterday to pursue a bold reformist programme.

The former Soviet enterprise director called on ministers to restrict the power of Russia's natural monopolies, force insolvent companies into bankruptcy and create a more favourable environment for small business development.

To ordinary Russians, grown cynical of official promises after a decade of nearly unremitting economic decline, Mr Chernomyrdin's promises are unlikely to sound convincing. But his radical speech is the clearest public signal yet that, at least on the surface, he has been won over to the market vision of Mr Anatoly Chubais and Mr Boris Nemtsov, his two young reformist deputies.

His new enthusiasm for the

market is an important victory for the reform camp, which has devoted much of its energy in the past few months to curbing the power of Gazprom, Russia's natural gas monopolist, which was once run by the prime minister and had benefited from his support.

Mr Chernomyrdin did not flinch from including the state-owned gas producer in the list of companies that must be exposed to competition. "We all know that any market system is based on competition," he said. "The purpose of all our activities is to develop competition in the sectors of the natural monopolists."

The prime minister - sometimes painted as a behind-the-scenes adversary of Russia's more radical reformers - also scolded Mr Pyotr Mostovoi, head of the federal bankruptcy agency, and Mr Alfred Koch, his privatisation chief, for not pursuing change boldly enough in these sensitive areas.

While some observers dis-

missed his apparent market conversion as a political ploy

meant to disguise the continued

immense power of Russia's entrenched Soviet-era

bureaucrats and industrial

bosses, his forceful call for

thorough reforms is a sign of the

new political ethos which has

taken hold of the country at

the highest levels. Setting the

tone is President Boris Yeltsin,

who continues to dominate the

country's political life even as

he holidays in the provinces.

Mr Yeltsin, who has strongly

backed the two young deputy

prime ministers, this week

signed a series of reformist

decrees, including measures

aimed at alleviating chronic

delays in the payment of state

wages, clamping down on tax-

evaders and liberalising gold

exports.

Mr Chernomyrdin's increased enthusiasm for

reforms may also be motivated

by the growing consensus

among economists that Russia

is at a turning point between

growth and stagnation.

## Mobile phones boost Ericsson shares

Continued from Page 1

boosted earnings by about SKr500m. Group sales were SKr7.2bn, against SKr50bn. Order bookings rose from SKr63.3bn to SKr87.5bn. Earnings per share increased from SKr3.08 to SKr4.20. Turnover

in the mobile systems division, which supplies the infrastructure for cellular services, rose from SKr23.5bn to SKr30.1bn.

Sales at the Infocom Systems

division, created last year by the merger of Ericsson's core

fixed network systems

operations with data commun-

cations and multimedia networks, rose from SKr15.9bn to SKr21.5bn. Mr Ranqvist said

profitability in the division

remained unsatisfactory as it

had only managed to break

even in the first half. However

he expected it to post a full-

year profit.

The study called for

research to find out why hens

became more aggressive when

they had more space. Also,

researchers should look at

breeding less aggressive hens.

A compromise might be

"enriched" cages with perches

and even the chance for hens

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**IN BRIEF**

**MAS voices fears on weak currency**

Malaysian Airline System, the national flag-carrier, became one of the first Malaysian companies to signal that the recent currency depreciation may affect its earnings. Mr Tajudin Ramli, chairman, said he was concerned that the fall of the ringgit, Malaysia's currency, would increase the cost of fuel, which is bought in US dollars.

**Vereinsbank rises 15% in first half**  
Bayerische Vereinsbank, which is merging with another Munich-based bank to form Germany's second-biggest banking group, announced a 15 per cent rise in first-half operating profits to DM765m (\$425.5m) after risk provisions. Page 26

**Brazilian Budweiser venture blocked**  
Anheuser-Busch of the US, the world's largest brewer, and Antarctica, the second-largest Brazilian brewery, have been told by Brazil's competition body to unwind a joint venture to distribute Budweiser beer in the country. Page 24

**Commerzbank rises 25% to DM1.65bn**  
Commerzbank, the German bank, reported a sharp rise in profits for the first six months. Helped by rises in interest and commission income, pre-tax profits were 26 per cent higher at DM1.65bn (\$910m). Page 26

**Kingfisher forced to admit to talks**  
Kingfisher, the UK retail group, was forced by the Paris stock exchange to disclose it is in talks that could lead to a £200m (\$334m) bid for BUT, a French electrical and furniture chain. Page 28

**Grupo Televisa pushes higher**  
Grupo Televisa, the Mexican media group, posted a big increase in second-quarter sales and profits. Net profits for the quarter were 4.8bn pesos (\$625m), compared with a loss of 280m pesos last time. Page 24

**Hong Kong hotels group disappoints**  
Hongkong and Shanghai Hotels, owner of the Peninsula hotel in Hong Kong, disappointed analysts with a 5 per cent decline in half-year net profits. Page 27

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**Chief price changes yesterday**

FRANKFURT (DM)		PARIS (FFM)		
Rises	238	5.50	Proget	648 + 32
Falls	95.90	5.10	Stiegl	459.50 + 22
SGC Carbon	250	+	Feuille	7
Soy Venexian	102.50	- 22	Stade France	255.00 - 9.20
Linde	1265	- 80	Sofia	354 - 18
Reises	308	+	Saint Gobain	844 - 18
Imago Fin	18	+	Tattinger	2570 - 85
Republik Inds	241	+	Telcom Italia	1000 - 10
Falls	311	- 24	Tenneo Sistech	888 - 42
Agfa	42%	- 48	Zeiss	610 - 40
LONDON (Pounds)			HOECHST KOREA (KRW)	
Reises	77%	+	Daewoo	905 + 43
Amoco	128	+	Feveco	4850 + 190
Howe Whg	128	+	Midas Fodder	1590 + 60
Imago Fin	71%	- 10	Perfum	890 + 10
Republik Inds	241	+	Statoil	505 - 17
Falls	311	- 24	Tenneo Sistech	888 - 42
Agfa	42%	- 48	Zeiss	610 - 40
LONDON (Pounds)			HOECHST KOREA (KRW)	
Reises	77%	+	Daewoo	905 + 43
Amoco	128	+	Feveco	4850 + 190
Imago Fin	71%	- 10	Midas Fodder	1590 + 60
Republik Inds	241	+	Perfum	890 + 10
Falls	311	- 24	Statoil	505 - 17
Agfa	42%	- 48	Tenneo Sistech	888 - 42
LONDON (Pounds)			HOECHST KOREA (KRW)	
Reises	77%	+	Daewoo	905 + 43
Amoco	128	+	Feveco	4850 + 190
Imago Fin	71%	- 10	Midas Fodder	1590 + 60
Republik Inds	241	+	Perfum	890 + 10
Falls	311	- 24	Statoil	505 - 17
Agfa	42%	- 48	Tenneo Sistech	888 - 42
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Agfa				

## COMPANIES AND FINANCE: THE AMERICAS

# Digital upbeat despite fall in revenues

By Paul Taylor

Digital Equipment, the US-based computer group, is confident of a return to revenue growth in the current quarter, Mr Vincent Mullarkey, chief financial officer, said yesterday.

Mr Mullarkey was speaking following the release of fourth-quarter results, which showed net earnings of \$124m, or 75 cents a share, compared with a loss of \$438m, or \$2.87, in the year-ago period, when earnings

were depressed by restructuring charges of \$422m.

Full-year net income of \$141m, or 68 cents, compared with a net loss of \$112m, or 57 cents, a year earlier.

The fourth-quarter figures were ahead of Wall Street expectations of about 73 cents a share, and raised hopes that Digital is emerging from the latest restructuring in better shape.

Mr Robert Palmer, chairman and chief executive, described the results as "pleasing" and said: "I am

very encouraged by the progress Digital made in the fourth quarter."

"We achieved improvement for the third straight quarter while further positioning the company for both near-term and long-term. I am convinced that Digital is in the best position since the mid-1990s to take advantage of current and emerging market opportunities."

The turnaround came despite a year-on-year decline in revenues, which

fell to \$3.5bn from \$3.7bn in the fourth quarter and to \$13bn from \$14.5bn for the full year.

The decline was mostly attributed to businesses which Digital has withdrawn from, and to the effect of currency movements, which it said reduced full-year revenues by \$400m and profits by \$20m.

Despite this, the Digital executives, who have been criticised by shareholders over the past year because of the group's poor perfor-

mance, said gross margins had improved to their best levels for more than three years.

The company said this reflected "continued improvements in product costs and productivity, and a marked turnaround in the group's personal computer business, which has moved back into profit. The progress in our personal computer business over the past year has been excellent," Mr Palmer said.

The company ended the

fourth quarter with \$2.5bn in cash and short-term investments. This represents an increase of nearly \$500m over last year.

It repurchased 1m common shares during the quarter and 10m over the course of the year, at a cost of more than \$50m.

Digital said yesterday its board authorised the addition of 15m shares to its stock repurchase scheme.

The shares gained \$2 to \$40 in early New York trading.

## Snapshot of a company hitting the sand

Things were looking good for Kodak until growth slowed and Wall Street assumed the worst

George Fisher's halo has slipped. At the start of this year, the Eastman Kodak chairman was being credited with turning round one of the great consumer brand name companies.

Confounding a sceptical Wall Street, he had demonstrated that Kodak's original base in consumer photography, widely thought to be mature, could be turned back into a growth business.

"He said he would do it, and he did. No one believed him," says Mr Michael Ellmann, an analyst at Schroders who has followed Kodak for 15 years.

With revenues climbing 10 per cent in 1996 and 7 per cent last year, it seemed that the company would finally break out of the spiral of retrenchment and redundancy that had made it a symbol of American downsizing.

Suddenly, though, things look rather different.

Kodak ran into the sand in the first half of this year, in part due to the ravages of a higher dollar: growth slowed to just 2 per cent.

To make matters worse, some important product launches have fizzled. As a result, earnings this year would probably not top those of 1996, the Kodak chairman warned last week.

The stock market has passed a harsh judgment: the company's shares are down 28 per cent from their



George Fisher: having to face an alarming number of 'bombs' that appear to have gone off at once

high point, in spite of the market's continued rise.

To rub salt into investors' wounds, Mr Fisher himself turned a \$9m profit by selling Kodak stock in May at about \$30 a share. Yesterday, they were trading at \$38.

"It's important to keep it in perspective," says Mr Fisher now. "Sometimes, when the bombs are going off, it's difficult to do that."

But, he insists: "The fundamentals look pretty darned good."

The problem for both Kodak and its chairman is that an alarming number of

bombs appear to have gone off at once.

The detonation that has most rattled investors has come, as so often in the past, from a little green box marked Fuji.

Kodak's arch-enemy has stepped up its attack on the US film market, using heavy price discounting to win market share and signing up some big customers – most notably, Wal-Mart – for the paper and, in the coming months, film produced at its new South Carolina plant.

Revenue growth in Kodak's core US consumer

imaging business slowed to 10 per cent in the first half of the year, from 16 per cent and 18 per cent the two previous years.

While agreeing that Fuji has turned up the heat, Mr Fisher, a former chairman of Motorola, compares the business to price competition for computer chips and concludes: "This is nothing like a price war."

Kodak has certainly lost market share in the US. Mr Fisher reckons its loss in 5 percentage points over the past three years, leaving Kodak with 68 per cent. "We

don't think that rate is being increased," he adds.

Also, with Fuji training much of its attack on the low-price private label film market, it is possible that weaker competitors, rather than Kodak, will feel most of the pressure.

Aways jittery over the Fuji threat, Wall Street seems to have assumed the worst.

Moreover, Mr Fisher's appeals for patience as Kodak moves into a new era of growth – in emerging markets, digital imaging and other new products – have started to grate on investors in the wake of problems in all these areas.

It was a slowdown in some emerging markets, particularly China, that put the brakes on growth in the

past, says the second-quarter disappointment.

He promises Kodak will return to 10 per cent earnings growth – but he will not say when.

Richard Waters

By Geoff Dyer in São Paulo

Anheuser-Busch of the US, the world's largest brewer, and Antarctica, the second-largest Brazilian brewery, have been ordered by Brazil's competition authority to unwind a joint venture to distribute Budweiser beer in the country.

The decision by Cade, the competition watchdog, follows its ruling last month that Miller Brewing of the US and Brahma, Brazil's largest brewer, must dissolve their joint venture to market Miller's Genuine Draft beer in Brazil.

The decisions have raised fears that other planned investments by multinationals in Brazil could be threatened, although Cade officials denied there was a new policy against joint ventures between Brazilian and foreign manufacturers.

Since the launch of a new currency three years ago, which has brought inflation under control, Brazil has become one of the most popular countries for direct foreign investment.

Antarctica said it may still appeal against the decision. Brahma also said it had not made a final decision on an appeal.

Cade voted five to two that Anheuser-Busch's venture with Antarctica should be dissolved in two years as it prevented competition developing in the market.

Ms Lucia Helena Salgado, a Cade adviser, said Brahma and Antarctica had used the tie-ups to limit competition from the two US brewers, which could have entered the market independently.

Analysts said it would be extremely expensive for a foreign group to set up a distribution network from scratch in Brazil and that the joint ventures had not threatened competition. "It appears a very political decision," said one.

However, the stock was buoyed yesterday by net profits for the quarter of 4.9bn pesos (\$625m), compared with a loss of 26m

By Tracy Corrigan in New York

Colgate-Palmolive, the US consumer products group, yesterday reported an 18 per cent jump in net income, helped by the highest gross profit margin in its history.

Net income of \$175.8m for the second quarter, up 18 per cent, was achieved on a 6 per cent increase in sales to \$2.3bn. Earnings per share of 68 cents were slightly above analysts' estimates. Excluding the effect of foreign exchange translation, sales were up 9 per cent.

Colgate's shares edged up \$1 to \$75.8m following the earnings announcement.

Mr Reuben Mark, chairman and chief executive, said cost savings and restructuring had driven the company's gross profit margin up 1.8 percentage points.

Colgate's Total, the first approval for a toothpaste to help prevent gum disease, will be available in the US by the end of 1997.

Total's effect on cavities is the same as other toothpastes, but it contains triclosan, an antibacterial substance which has been found in trials to be active in combating gum disease. It also contains Gantrez, a polymer, which helps the triclosan stick to the teeth and remain active between brushings.

"We believe that Colgate Total is the most significant advancement in home dental care since the introduction of fluoride," said Ms Lois Jilber, Colgate-Palmolive chief of operations for developed markets.

The toothpaste is already available in 103 countries, and has been sold outside the US since 1992.

## Concerns remain despite Grupo Televisa advance

By Daniel Dombey in Mexico City

Grupo Televisa, Mexico's dominant media group, yesterday reported a big increase in second-quarter sales and profits on the back of higher advertising revenue and a big asset sale.

But some analysts were concerned by the group's failure to reduce costs in spite of a widely-publicised scheme to save \$270m over three years.

Televisa's management has been in turmoil following the death in April of Mr Emilio Azcárraga Milmo, chief executive, and the succession by his son, 29-year-old Mr Emilio Azcárraga Jean.

However, the stock was buoyed yesterday by net profits for the quarter of 4.9bn pesos (\$625m), compared with a loss of 26m

## AMERICAS NEWS DIGEST

## Power failure hits oil group

A refinery power failure at Phillips Petroleum's \$21m in operating profits in the second quarter, the Oklahoma-based company said yesterday. Lower crude prices reduced exploration and production earnings by 10 per cent, but net income rose almost 10 per cent to \$307m, it said. Special items, primarily a tax benefit, more than compensated for the shortfall, and earnings per share rose from 83 cents last time to \$1.17. The results marked the sixth consecutive quarter with operating income exceeding \$300m, said Mr Wayne Allen, chairman. Earnings were \$214m, down from \$220m in 1996, or 31 cents, compared with 84 cents.

As with other oil groups, refining and marketing profits benefited from lower natural gas prices, while the gas business was affected by lower natural gas prices.

Christopher Purcell, Los Angeles

## COPYING

## Strong dollar holds Xerox back

Xerox said the negative impact of the stronger dollar had held second-quarter revenues to a 3 per cent rise to \$4.4bn. Excluding currency changes, the US copying company's revenues rose 6 per cent. In the same period last year, Xerox reported revenues of \$4.2bn. Second-quarter fully diluted earnings were 94 cents a share. According to First Call, a research group, the consensus expectation was 99 cents a share.

After a misfire last year, Mr Fisher says Advantix is now doing well and that Kodak believes it will recover its \$760m-\$1bn investment.

A further big disappointment has come from digital imaging, the future on which Mr Fisher has staked the company.

Kodak had said it hoped to break even by the end of this year in the second quarter, though losses from digital widened to \$100m.

This is in part due to the failure of digital cameras in the consumer market.

Instead, Mr Fisher now says, the greatest short-term applications for digital imaging seem to involve scanning traditional pictures on to computers.

Mr Fisher says employing people to develop networking skills has added to the costs of building a digital business, but the long-term opportunities remain "humongous".

The question for the Kodak chairman in the coming months is whether he has Wall Street firmly behind him on this.

"I'm not going to pass up those opportunities just to make quarterly earnings," he says of the second-quarter disappointment.

He promises Kodak will return to 10 per cent earnings growth – but he will not say when.

Richard Waters

By Geoff Dyer in São Paulo

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## Record profit margin helps lift Colgate 18%

By Tracy Corrigan in New York

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However, Televisa insists it is sticking to the plan's objectives.

Televisa's American Depository Receipts were up 51% at \$304 in early New York trading yesterday.

When Ericsson called for a 24-hour FX trading desk

Chase answered it.

Sweden's Ericsson tapped Chase's expertise in global foreign exchange to effectively manage currency exposure from its substantial cross-border commercial flows. With business activities in more than 130 countries, this leading global supplier of telecom equipment calls on the worldwide foreign exchange capabilities of Chase – day and night.



Professional management of our foreign exchange flows and currency risks is an integral part of the successful development of our company. We look to Chase for their execution strengths, creative ideas including options and a truly global currency capability."

CHASE.

دكتار من الأصل

Power failure  
hits oil group

THE STET/TELECOM ITALIA MERGER, INTERPRETED BY MARIO SCHIFANO.

profit margin  
ft. Colgate 18



## July 1997. Now Italy's global telecommunications business has one name: Telecom Italia.

On July 18<sup>th</sup> 1997, the merger of STET and Telecom Italia was completed. From now on, Italy's global telecommunications business is represented by a single company, Telecom Italia, which combines the resources and operations of the holding company with those of its main operating company.

The Telecom Italia Group hits the ground running: it's the world's sixth-telecoms company by revenues and, through its subsidiary TIM, is also Europe's

leading mobile telephony business.

Telecom Italia is looking to the future. With an eye to the ever increasing challenges of the global marketplace and the ever more advanced services which consumers demand. Telecom Italia is dedicated to becoming yet more competitive, without ever losing touch with the needs of its customers.

Its aim: simply to communicate better, both at home in Italy and around the world.



Telecommunications in Italy and worldwide.

## COMPANIES AND FINANCE: EUROPE

## Commerzbank rises 25% to DM1.65bn

By Andrew Fisher  
in Frankfurt

Commerzbank, the German bank, yesterday reported a sharp rise in profits for the first six months and countered speculation about its future by saying it would remain independent.

Helped by sharp rises in interest and commission income, operating profits after risk provisions were 22 per cent higher at DM1.63bn (\$892m). Pre-tax profits were 25 per cent higher at DM1.65bn.

Mr Martin Kohlhaussen, chairman, said Commerzbank's strong performance meant it should be able to continue its successful course and shape its future on its own.

Some analysts have focused on whether Com-

merzbank might be acquired amid speculation about bank restructuring - fuelled by the big Bavarian bank merger announced on Monday.

Mr Kohlhaussen repeated his statement that shareholders could "expect a higher dividend if profits continued to be strong in the second half."

Deutsche Bank, Germany's biggest bank, has already reported a sharp rise in earnings for the first six months; Dresdner Bank will give details next week.

Like other banks, Commerzbank's progress was helped by the powerful showing of capital markets this year.

Net commission income jumped 25.5 per cent to DM1.45bn, with profits on securities business up 40 per



Resolutely independent: Martin Kohlhaussen signalled the possibility of a higher dividend cent and other fee-based income also strong.

Net interest income was 16.5 per cent up at DM3.34bn, with the volume of business

up considerably and the interest rate margin showing a slight improvement.

Financial trading profits fell 62 per cent to DM136m, with German accounting methods.

When calculated under International Accounting Standards (IAS), trading profits were DM534m, against DM497m in the same period last year. The difference arises because unrealised capital gains derived from trading and associated interest income are included under IAS.

The bank said strict cost management allowed it to keep costs growth, which totalled DM2.95bn, down to 7 per cent.

Risk provisions were 8 per cent higher at DM550m. The bank said domestic banking branch business showed a marked profit improvement and the high level of foreign earnings had increased further.

Investment banking, where it is stepping up its efforts, also turned in steadily rising profits.

## EUROPEAN NEWS DIGEST

## Eni buys into Albacom

Eni, the Italian oil and gas company, has agreed to take a 35 per cent stake in Albacom, the telecommunications joint venture involving British Telecommunications, Banca Nazionale del Lavoro and Italian media group Mediaset. The deal leaves BT and BNL with a joint 45 per cent stake, and Mediaset with 19.2 per cent.

Eni brings to the venture a fibre optic network which will serve Albacom in its plans to become a competitor to the main Telecom Italia operator in the newly-liberalised Italian market. Mr Giuliano Venturi, Albacom managing director, said yesterday the venture could invest up to £1.5bn (\$2.45bn) over the next 10 years if it decides to become a full operator in the domestic fixed telephony business.

Albacom, along with Telmair of Norway, was also considering bidding for Italy's third mobile telephone licence. It would also become a "full partner" in the Concert venture of BT and MCI.

Agencies

## ■ ELF AQUITAINE

## Oil group sells Renault stake

Elf Aquitaine, the French oil group, has decided to sell its remaining interest in Renault, the carmaker. In a move likely to raise about FF4.500m (\$822m), Elf acquired the 2.87m shares representing about 1.2 per cent of Renault's capital in November 1994 for FF17.50 a share. This is just 50 centimes above the price at which the shares closed in Paris on Wednesday night. Elf's announcement comes in the same week as J.P. Morgan Securities upgraded its recommendation on Renault shares to "buy".

David Owen, Paris

## ■ BANKING

## BPI advances 37%

Banco Português de Investimento, one of Portugal's leading financial groups, increased first-half net consolidated profit 37 per cent from Es8.8bn in the same period last year to Es11.3bn (\$17.4m), in line with similar gains by the country's other big banks. Cash flow before tax rose 48 per cent to Es20.5bn. The results are not directly comparable following BPI's Es20.2bn acquisition of Banco Fomento do Exterior last September, which created Portugal's third biggest non-state banking group. Analysts said BPI's income growth reflected trends across the sector, particularly a sharp increase in earnings from lending from Es16.7bn to Es37.2bn.

Peter Wise, Lisbon

## ■ TRANSPORT

## Balkan Airlines cuts losses

Balkan Airlines, the Bulgarian state-owned carrier, reduced losses by 40 per cent to \$10m in the first five months following a financial restructuring designed to prepare for its privatisation next year. Mr Valeri Doganov, managing director, said Balkan's charter operation, which flies foreign tourists to Black Sea resorts and cargo to international destinations, showed a five-month operating profit. Theodore Tzortzis, Sofia and Kerin Hope, Athens

## ■ TELECOMMUNICATIONS

## TMN rises 183% to Es5.72bn

Telecomunicações Móveis Nacionais, one of Portugal's two mobile telephone operators, lifted first-half net consolidated profit to Es5.72bn (\$872m), up 183 per cent on the same period last year. Turnover rose 97 per cent to Es22bn. TMN, part of the state-controlled Portugal Telecom group, had 431,681 subscribers at the end of June, just over double the total registered a year earlier. This compares with 455,583 subscribers for Telecel, its private-sector competitor controlled by AirTouch of the US.

Peter Wise, Lisbon

## ■ GREEK SHIPPING

## Attica Enterprises buoyant

Attica Enterprises, the Greek passenger ferry operator listed on the Athens stock exchange, reported a 51 per cent increase in first-half net profits to Dr1.82bn (\$5.6m) on turnover up 20 per cent to Dr5.1bn. The company's two fast ferries captured a 56 per cent share of passenger and car traffic and 46 per cent of truck traffic on the route linking Patras, in western Greece, with the Italian port of Ancona, the most popular Adriatic crossing with tourists and Greek exporters.

Kerin Hope, Athens

## ■ CORRECTION

## German banks

The following table lists the top 10 German banks by assets, correcting a graphic which appeared in the Financial Times on Tuesday July 22.

Rank	Bank	Assets (£bn)
1	Deutsche Bank	868
2	Bayernhypo-Vereinsbank/Hypo Bank	743
3	Sparkasse/Bank Berlin/Norddeutsche Landesbank	565
4	Dresdner Bank	561
5	Westdeutsche Landesbank	471
6	Commerzbank	448
7	Sparkasse Landesbank	361
8	DB Bank	332
9	Kreditanstalt für Wiederaufbau	213
10	Südwest LB	213

Source: Company reports \* After merger

## Bavarian bank up 15% at halfway

By Andrew Fisher

Bayerische Vereinsbank, which is merging with another Munich-based bank to form Germany's second-biggest banking group, yesterday announced a 15 per cent rise in first-half operating profits to DM766m (\$419m) after risk provisions.

It said it expected a good result for the whole of 1997 and would be in a strong position for the planned merger with Bayerische Hypotheken- und Wechsel-Bank. The two will have combined total assets larger than Dresdner Bank and be second only to Deutsche Bank in the German and European markets.

Vereinsbank said most of its profits stemmed from net interest income, which showed an 8 per cent rise to DM2.5bn. One-third of this came from mortgage banking business, up 12 per cent to about DM800m. Mortgage loan volume rose 6 per cent to DM131bn, mostly in the private housing sector.

Net commission income was 20 per cent higher at DM686m. More than half of this came from securities and asset management business, which grew 26 per cent. Total assets under management rose 16 per cent to nearly DM85bn.

Own-account trading produced a marginal rise in profits at DM197m. Costs were almost 8 per cent higher at DM2.1bn, with capital spending up more steeply than staff costs.

Risk provisions were up 13 per cent at DM1.98bn, although that included a drop in the amount set aside for loan-loss precautions from DM579m to DM562m.

## All lines are busy at Ericsson

Move to plough resources into mobile handsets and terminals is paying off

**P**henomenal", "impressive" and "stunning" were among the superlatives rolled out yesterday by analysts to describe Ericsson's first-half earnings success.

The Swedish group's pretax profits of SKr6.1bn (\$797m) certainly made no sense of analysts' prior predictions, coming in SKr100m non-recurring gain, against a SKr20m exceptional loss this time.

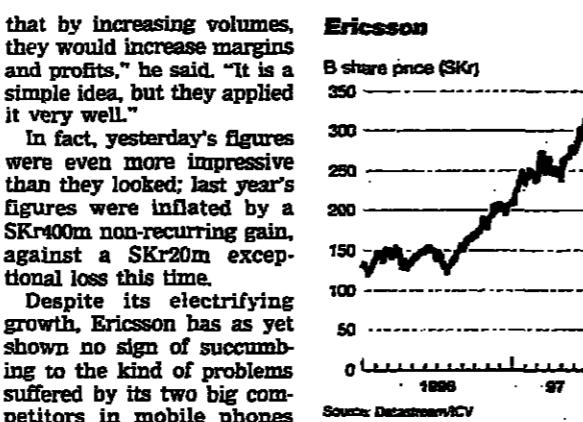
Despite its electrifying growth, Ericsson has as yet shown no sign of succumbing to the kind of problems suffered by its two big competitors in mobile phones over the past 18 months.

Motorola, of the US, and Finland's Nokia, both of which are bigger in mobile phones than Ericsson, have each suffered earnings blips during this period. Motorola, which is also a big producer of semiconductors, was buffeted late last year by a year-high of SKr370m, and have now risen by almost 70 per cent this year.

"The figures are much stronger than anyone expected," said Mr Douglas Smith, telecommunications analyst at Salomon Brothers in London.

He attributes the group's success largely to its ability to ramp up volumes in its booming mobile phones division, thereby attaining greater economies of scale.

"Management was very astute in realising early on



that by increasing volumes, they would increase margins and profits," he said. "It is a simple idea, but they applied it very well."

Ericsson executives say consumers are prepared to pay a premium for its upmarket handsets. And, while price erosion is greatest in analogue phones, Ericsson's product range is centred on digital technology.

The company's current success can be traced to its move in the early 1990s to plough large resources into developing mobile handsets and terminals, ahead of some of its rivals. This division now accounts for more than one-quarter of group sales, compared with 18 per cent a year ago.

"They have been very smart in focusing more on mobile handsets than on the mobile infrastructure business. This has boosted their margins," says Mr Smith at Salomon Brothers.

At the same time, pricing pressure on Ericsson handsets in the fiercely competitive mobile phones market

has abated, although this may be temporary rather than a longer-term trend.

Ericsson executives say consumers are prepared to pay a premium for its upmarket handsets. And, while price erosion is greatest in analogue phones, Ericsson's product range is centred on digital technology.

Meanwhile, the group is making strides in improving productivity in its Infocom division, which combines fixed telephone networks with computer and multimedia operations. The unit has been Ericsson's problem child in the past few years, reflecting severe price erosion in fixed networks in the face of stiff competition from rival suppliers.

Infocom is again reporting strong sales growth - the first sign that a comprehensive rationalisation is paying off. The success of the mobile division seems to be rubbing off.

Greg McIvor

## BBV ahead of forecasts at six months

By Tom Burns in Madrid

Banco Bilbao Vizcaya, the biggest Spanish banking group by market capitalisation, yesterday reported a 25.8 per cent rise to Pta58.1bn (\$382.3m) in first-half net attributable profits, in spite of big provisions for recently-acquired Latin American banks.

The profits, which were above estimates, were

fuelled by improved earnings across its business units, with operating profits up 34.4 per cent to Pta156.6bn. Mr Luis Bastida, financial director, forecast that year-end profits would be in line with those of the first half.

Earnings from fee commissions were up 45.3 per cent to Pta33.3bn, while trading profits rose 36.6 per cent to Pta34.4bn.

BBV put aside Pta73bn for

provisioning, 41 per cent more than in the first six months of last year. Most of this was allocated to its subsidiary banks in Argentina, Colombia, Mexico, Peru and Venezuela.

It intends to pay off the goodwill on its Colombian unit over the next six months.

These allocations could have been spread over 10 years under Spanish regulatory requirements.

However, BBV has chosen

to take advantage of its high earnings this year to cancel the goodwill at the earliest opportunity.

It intends to pay off the goodwill on its Colombian unit over the next six months.

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However, BBV has chosen

## German machine group to float

By Vincent Boland

in London

Heidelberger Druckmaschinen, the German company which is the world's biggest supplier of printing presses, confirmed yesterday it would float 15 per cent of its equity towards the end of this year.

The issue, likely to be one of the biggest by a German company this year, is expected to raise at least DM825m (\$451m), either through a sale by existing shareholders or a capital increase.

Analysts yesterday were surprised at the price put on IPB, whose management owns substantial stakes. Mr Jack Schrantz, regional strategist at Raiffeisen Bank in Prague, said the capital increase would result in "a serious dilution of earnings for the current shareholders of the bank."

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## Novartis sales rise by 19%

By Daniel Green

in London

The weakness of the Swiss franc against the

## COMPANIES AND FINANCE: ASIA-PACIFIC

## HK hotels group disappoints

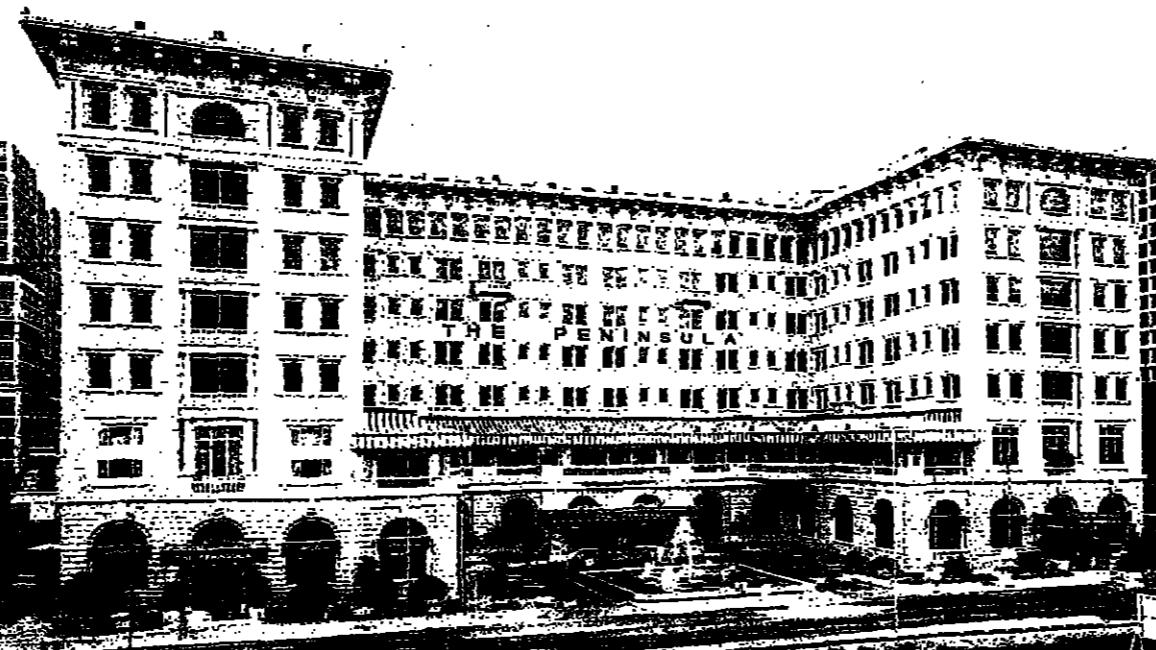
By Louise Lucas  
in Hong Kong

Hongkong and Shanghai Hotels, owner of the landmark Peninsula hotel in Hong Kong, yesterday disappointed analysts with a 5 per cent decline in half-year net profits, despite booking the bulk of income generated by the handover.

Hong Kong reverted to Chinese sovereignty on July 1, and hotels such as the Peninsula enjoyed full occupancy during the ceremonies. However, Mr Douglas Webster, finance and corporate services director, said: "It was very thin in the early parts of June, and has been thin ever since."

Net profits fell from HK\$435m in the first six months of 1996 to HK\$412m (US\$38m) this year. The group also warned that the second half would see fewer Japanese travellers and the closure of much of the shopping arcade at The Kowloon, the Peninsula's sister hotel in the territory.

The results, the first from a hotel since the handover, highlight concerns in the industry that tourism could start to fall off after the



Full house: Hongkong and Shanghai's Peninsula hotel enjoyed heavy bookings during this month's handover ceremonies

handover. However, the September IMF/World Bank meetings are expected to boost business.

The group's other operations, including the Peninsula hotels in New

York and Beverly Hills, enjoyed a strong six months, the company said. Average room yields increased 15 per cent over 1996, reflecting a buoyant economy and increased business and

leisure travel. Peninsula hotels in Bangkok and Jakarta are due to be completed in 1998 and 2000, respectively, while the Hanoi project has been reconfigured as a 300-apartment complex to meet growing market demand.

Earnings per share for the six months to end-June were flat at 35 cents, and the interim dividend is held at 15 cents.

## Thai oil group set to delay reserves details

By Ted Bardacke  
in Bangkok

PTTEP, the listed exploration and production subsidiary of the state-owned Petroleum Authority of Thailand, does not expect to announce a large increase in petroleum reserves from the Malaysian-Thai Joint Development Area later this month.

Mr Prajya Phimyawat, president of PTTEP, said that despite successful drilling in the JDA, the company did not have enough time to assess the results in time for the reserves announcement, which is usually made every six months.

"We have drilled a lot of wells, that's for sure. But I'm not quite sure whether we have enough time to study and appraise the figures in time for the deadline. But definitely [the figures from JDA] will show up by the end of the year," Mr Prajya said.

Most analysts value

PTTEP according to its reserve levels rather than its profits. This has led to speculation over the company's twice-a-year announcement.

Analysts were surprised earlier this year when probable and possible reserves at the large Bangkok project were halved.

With little pressure on its share price from profit reports, the company is considering putting all the foreign exchange losses it incurred from the recent flotation of the Thai baht on its accounts this year.

The company has about \$330m in foreign debt. However, as all its revenues are in US dollars, the debt is hedged and the group will continue to borrow in dollars without hedging.

"I hate to say it, but if the baht is weaker than there is more benefit to us," Mr Prajya said. "But we have to be more careful with borrowing because we didn't expect to have an accounting loss at all. But hedging is too expensive."

Mr Prajya sought to allay concerns that PTTEP would lose its advantage in farm-in on natural gas projects if its parent, PTT, lost its monopoly on natural gas purchases and distribution.

"I believe the day will come [when PTT will lose its monopoly]. But I don't think the current situation is the proper time to do that. It's still a sellers' market. To allow the final users to buy gas would mean that only the big users would get access to a supply of gas," Mr Prajya said.

Small industries and plants won't be able to use the gas. If it is a buyers' market with producers waiting to sell the gas, like in Europe or the US, that would be a good time."

Mr Prajya also said that although PTTEP had an option to farm-in on 11 per cent of the Indonesia's giant Natura gas project, it was under no obligation to do so even if PTT eventually decided to buy gas from the project.

Industry sources said the differences between Ekran and ABB, the Swiss-Swedish engineering group, and a Malaysian company over the construction of south-east Asia's biggest hydro-electric dam remained unresolved yesterday in spite of hours of intense negotiations. Mr Ting Pek Khing, chairman of Ekran, the Malaysian company overseeing the project, said that the two sides had held a good meeting and discussed minor issues, but after almost a day in discussions, the contractual problems could not be resolved.

Industry sources said the differences between Ekran and ABB, the lead contractor for the 2,400MW dam's construction, were anything but trivial. They involve the size of the contract, which has been inflated significantly for the Malaysian side by the sharp depreciation of the ringgit, Malaysia's currency, against the US dollar over the past three weeks. The cost of the project had been estimated at M\$13.6bn (US\$1.6bn), although this may be altered at the end of the negotiations, the sources said.

The discussions centred on Ekran's attempts to renegotiate an improved deal, the sources said. Ekran, which suffered a disastrous rights issue in June, has been experiencing difficulties raising the funds required to buy its proposed 32 per cent stake in Bakun Hydro-electric, the company which is to operate the dam.

Ekran's failure to raise sufficient funds has been responsible in part for the delay in Bakun Hydro-electric's market listing, originally scheduled for June. Analysts said it may also be behind the company's hope to negotiate a revised, cheaper contract.

Mr Ting was confident that all outstanding questions could be settled at further negotiations in two weeks.

James Kyne, Kuala Lumpur

## ■ CHEMICALS

## Dow, Mitsubishi end venture

Mitsubishi Chemical and Dow Chemical have agreed to end a nine-year joint venture producing polyurethane materials, to focus more closely on their own areas of specialisation. Mitsubishi Chemical will sell on October 1 its 50 per cent stake in Dow Mitsubishi Chemical to Dow Chemical, which will continue most of the joint venture's activities. Mitsubishi will take on the production of polyurethane rigid foam for the construction industry. The two companies plan to start a new joint venture in August.

Beltran Hutton, Tokyo

## ■ BANKING

## NAB advances to A\$1.64bn

National Australia Bank said net profits in the nine months to June 30 rose from A\$1.5bn a year ago to A\$1.84bn (\$1.2bn). Operating profits rose 6.9 per cent to A\$1.19bn. However, in the quarter to June operating profits fell from A\$557m to A\$504m. For the nine months, European operations rose 34.7 per cent to A\$347m, but Australian operations were flat at A\$1.01bn.

Mr Don Argus, managing director, said the continued pressure on margins in Australia meant the bank would have to address the need to gain a better balance between interest and non-interest or fee income. He added that while Australia's finance sector was more open and competitive than most Asian nations, appetite was lacking for the type of reform which would make the industry a global leader. NAB has argued for a more deregulated environment which would open the market to competition from non-banks and allow big bank mergers.

AFX-Asia, Sydney

## ■ PHILIPPINES

## Indonesian bank to open office

Bank Internasional Indonesia (BII) has been granted approval by the Philippine Central Bank's Monetary Board to set up a representative office in the Philippines. BII is Indonesia's third largest bank, with consolidated assets of \$7.5bn at December 1996. It is the 29th foreign bank to have a representative office in the Philippines. Representative offices are permitted to promote banking services to foreign investors but may not execute transactions.

Nery Tenorio, Manila

## ■ BREWING

## Foster's wins buy-back approval

Shareholders in Foster's, the Australian brewer, have approved the A\$625m (\$460m) buy-back of shares previously held by Asahi Beer, of Japan. The buy-back, which represents a 13 per cent stake in Foster's, would not mean a reduction in dividends. Mr John Ralph, chairman, assured shareholders. The company's gearing will increase from 35 per cent to 70 per cent as a result of the purchase, but Mr Ted Kunkel, chief executive, said it would not be an impediment to acquisition opportunities.

Foster's expected Philip Morris of the US to sell its 20 per cent stake in Canada's Molson Breweries to both Foster's and Molson. Foster's and Molson have an option to buy the Philip Morris stake, held by subsidiary Miller Brewing, on a 50-50 basis.

Following the exit of Asahi representatives from the company board, new directors will be elected at the company's annual meeting in October.

AFX-Asia, Sydney

Laura Tyson

NOTICE OF REDEMPTION  
TO THE HOLDERS OF

**Metromedia International Group, Inc.,**  
formerly The Actava Group Inc.,  
formerly Fuqua Industries, Inc.

**6 1/4% Convertible Subordinated Debentures**  
**Dated August 1, 1987 Due August 4, 2002**  
**Redemption Date: August 20, 1997**

NOTICE IS HEREBY GIVEN THAT, pursuant to Section 3.01 of the Indenture (the "Indenture") dated as of August 1, 1987 between Metromedia International Group, Inc. (formerly known as The Actava Group Inc., formerly known as Fuqua Industries, Inc. and referred to herein as the "Company") and Chemical Bank (now known as The Chase Manhattan Bank), as trustee thereunder, pursuant to which the Company's 6 1/4% Convertible Subordinated Debentures due August 4, 2002 (the "Debentures") were issued, the Company has elected to exercise its option to redeem the Debentures in whole and does hereby call all of the principal amount of the above-described Debentures for redemption on August 20, 1997 (the "Redemption Date") at a redemption price (the "Redemption Price") equal to 100% of the principal amount thereof plus accrued interest to the Redemption Date. Accordingly, on August 20, 1997, the Redemption Price will become due and payable upon each Debenture and interest thereon will cease to accrue on and after said date.

In accordance with the terms and conditions of the Debentures and the Indenture, the right of conversion of any Debenture called for redemption into Common Stock of the Company shall expire at the close of business on August 19, 1997. The principal of the Debentures may be converted for shares of Common Stock of the Company at a Conversion Price equal to \$41.625 principal amount of each Debenture for each share of Common Stock. In order to exercise the conversion privilege, the Holder of any Debenture to be converted must surrender such Debenture to one of the addresses listed below, accompanied by written notice to the Company, both properly completed and executed, that the Holder elects to convert such Debenture. Holders of Debentures are urged to obtain current quotations for the Common Stock, which is listed on the American Stock Exchange (Symbol: MMG).

Debentures not presented for conversion by the close of business on August 19, 1997 will be redeemed at the Redemption Price.

On August 20, 1997 all Debentures (together with coupons appertaining thereto maturing after the Redemption Date) will become due and payable upon presentation thereof at one of the following locations:

**London:**  
The Chase Manhattan Bank  
Window and Vault  
Crosby Court  
38 Bishopsgate  
London EC3N 4AJ

**Switzerland:**  
The Chase Manhattan Bank  
33 Gartenstrasse  
8002 Zurich  
Switzerland

**France:**  
The Chase Manhattan Bank  
Washington Plaza  
42 rue Washington  
75008 Paris  
France

**Germany:**  
The Chase Manhattan Bank  
Ulfemstrasse 30  
60325 Frankfurt am Main  
Germany

**Luxembourg:**  
Banque Internationale a Luxembourg S.A.  
2 Boulevard Royal  
2953 Luxembourg Ville  
Luxembourg

**Belgium:**  
Kredietbank Brussels  
Arenbergstraat 7  
B-1000 Brussels  
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**METROMEDIA INTERNATIONAL GROUP INC.**

Dated: July 18, 1997



Republic of Austria

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- 606 borrowers
- 1558 individual loans

The loans may be purchased in packages or individually. Due to the duration and the security of the loans they are well suited as basis for Asset-Backed-Securities.

Offers should be submitted in the period from 25 July 1997 to 17 September 1997.

For further information regarding loans, borrowers, loan conditions and securities please contact

Price Waterhouse, Prinz-Eugen-Strasse 72,  
A-1040 Vienna, Austria  
Tel +43 1 50188  
Bernhard Haider ext. 258 and  
Miklos Révay ext. 455

From 4 August, in addition to a prospectus containing more detailed information a data room will also be made available to interested parties comprising the full documentation which will enable bidders to evaluate the loan receivables and to submit offers.

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- Interest period: July 24, 1997 to October 24, 1997
- Interest payment date: October 24, 1997
- Interest rate: 6.125% per annum
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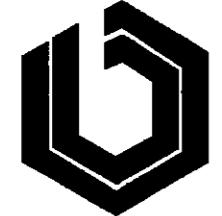
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COMPANIES AND FINANCE: UK

# Kingfisher could bid £200m for BUT

By Christopher Price

Kingfisher, the UK retail group, was yesterday forced by the Paris stock exchange to disclose it is in talks that could lead to a £200m (£334m) bid for BUT, French electrical and furniture chain.

Kingfisher, which already has 26 per cent of BUT, said it was negotiating with Mr Michelle Venturini, its chair-

man and chief executive, about the 30 per cent stake controlled by his family.

The UK group said that should the deal go ahead, it would consider making a bid for the remaining 44 per cent.

Rumours of the discussions had leaked into the French market, prompting a sharp rise in BUT's share price and the action by the French stock exchange.

However, when Kingfisher said that it would not pay more than FF100m (£45) a share - valuing the 74 per cent of BUT not owned by the UK group at £200m - BUT shares fell by FF125 to close at FF105.

BUT made net profits of FF108m on sales of FF216m last year. It operates from 235 stores across France, although only 50 are wholly owned.

Kingfisher said it would

finance any acquisition from existing resources. At the January 31 year-end net debt was £400m and gearing 28 per cent.

Analysts said the move would push gearing up to 34 per cent and would be earnings dilutive. Some were also cautious over the market position of BUT which targets the lower end of the consumer market.

Kingfisher's shares fell 15p to 70 1/4.

There were also concerns

over the French economy, where Darty has struggled to improve profits since being acquired by Kingfisher. However, the strength of sterling against the French franc was seen as adding a positive element to any deal.

Kingfisher stressed that negotiations with the Venturini family were at an early stage.

Kingfisher's shares fell 15p to 70 1/4.

## Cookson resolves succession

By Kenneth Gooding

Senior management changes announced yesterday by Cookson will lead to the departure of Mr Donald Cartier, joint managing director, at the end of this year.

The industrial materials group said Mr Richard Oster, 62, chief executive, would become chairman in October in succession to Mr Robert Malpas. Mr Stephen Howard, 44, would take over as chief executive.

Mr Cartier, 54, the unsuccessful candidate for the chief executive's role, is on a rolling two-year contract. His basic salary last year was £88,000 and total emoluments £95,000 (£11,000). Mr Richard Malthouse, group secretary, said Mr Cartier's compensation would be decided by the remuneration committee. Analysts said he had developed the electronics and plastics operations

and would be missed. One said, however: "It was more important to have sorted out the management succession."

Cookson yesterday reported flat half-year pre-tax profits of £85.4m before exceptional items. Including last time's £1m loss on disposals, profits jumped from £89.2m to £85.4m.

Mr Malpas said all divisions, apart from the CMC ceramics joint venture with Johnson Matthey, achieved higher sales and operating profits. The biggest gain came in advanced refractories which lifted profits 34 per cent to £26m, helped by Monofrax, bought late last year. CMC, in contrast, halved to £4.8m reflecting the squeeze on margins in its zircon business.

Turnover improved from £322.7m to £330.8m. The shares rose 8 1/4p to 223p.



Stephen Howard, left, and Richard Oster

## Investors may urge BT to quit MCI deal

By Virginia Marsh  
and Paul Taylor

Some leading institutional investors in British Telecommunications are considering writing to the company to urge it to pull out of its planned takeover of MCI if the terms cannot be renegotiated.

"The deal is unacceptable on current terms," one of BT's largest shareholders said yesterday. "The price must be renegotiated downwards in a meaningful way. Otherwise, we expect BT's management to walk away from the deal. They are wrong if they think they can get away with it."

The fund manager was one of several who said their institution had made its views clear to BT in telephone conversations but was now considering putting them in writing.

Many institutional investors said, before deciding their position, they were waiting for fresh information from BT on the state of MCI's finances and the legal provisions of the offer.

"There's no point shooting from the hip and making a load of threats until we know all the facts," one said. Wall Street analysts have warned that renegotiation is precluded by the terms of the deal and that BT would

face serious legal repercussions if it pulled out.

Under a deal struck last November, MCI shareholders would receive 5.4 BT shares plus \$6 in cash for each MCI share - then valuing the cost of the offer to BT at about \$20bn (£11.9bn).

Based on BT's closing price last night of 419p, down 11p, the offer is now worth about \$39.75 per share or a total of \$23.6bn.

However, another UK fund manager said yesterday it would still be preferable for BT to pull out rather than overpay for MCI.

"A lawsuit might drag on for years but it would be a better solution than going through with a deal that fundamentally overvalues MCI," he said.

The comments came as a BT team led by Mr Robert Brace, finance director, continued a review of MCI finances in Washington. This follows the surprise announcement two weeks ago that the US carrier would make losses of about \$300m following efforts to break into the US local telephone market.

"There's no point shooting from the hip and making a load of threats until we know all the facts," one said. Wall Street analysts have warned that renegotiation is precluded by the terms of the deal and that BT would

## COMPANIES AND FINANCE: UK

## Carlson in £42m bid for Inspirations

By Scheherazade Daneshku

Shares in Inspirations jumped 16 per cent yesterday after Carlson Companies, the Minneapolis-based travel business, made a £42m (£70m) agreed bid for the package holiday group.

Carlson, which entered the UK in 1990 with the purchase of the AT Mays travel agency chain, has ambitious plans for growth both in the UK and US.

The privately owned group, which has turnover of \$4.9bn in 1996, has earmarked more than half its capital budget for acquisitions and expansion. It aims to buy up more UK travel agents and tour operators.

The cash offer values Inspirations' ordinary shares at 75p, a 22 per cent premium to the share price on July 23. The price equates to a 1996 p/e of 5.6, excluding flight delay and disruption costs of £17m in the year to September 1996.

Shares in Inspirations, which floated on the USM at

100p in 1993, rose 10p to close yesterday at 71½p.

Inspirations, which has 4 per cent of the tour operating market, recommended the offer because the costs of the peak season delays last year had "seriously weakened the company's financial ability to continue successfully the implementation of its previously declared strategy to grow the group".

The company has raised £19m in two rights issues since flotation. It said Carlson's offer would enable it to grow as part of a larger group.

Management of Inspirations, which owns 30.4 per cent of the ordinary shares, will receive £16.5m from the deal. Mr Vic Fatah, chief executive, will receive £4.3m for his 10.3 per cent stake and £200,000 for the termination of his contract.

Inspirations yesterday also announced improved first-half results. Pre-tax losses in the six months to March 31 fell to £11.7m (£13.3m) on turnover down 5 per cent to £125.9m.

## Arnault on charm offensive

Detractors of Mr Bernard Arnault like to portray him as a Gallic corporate Machiavelli. His admirers suggest he is simply a much more creative than the managerial mainstream by whom he is habitually opposed.

For years the debate was conducted across the lunch tables of the French business elite. But since Guinness and Grand Metropolitan of the UK announced plans for a £24bn merger to create the world's biggest wines and spirits business on May 12, Mr Arnault has begun playing financial poker in the dealing rooms of the City of London.

Yesterday the chairman of the LVMH luxury goods group launched a charm offensive on the institutions. He is trying to swing opinion away from the initial enthusiasm for the merger and towards his own plans to create a world player in the wine and spirits markets that includes Moët Hennessy, LVMH's brandy and champagne subsidiary.

His reputation for shrewd corporate manoeuvring preceded him, and he will find many institutions wary. One said he would have trouble justifying the value he wants to attribute to LVMH in the merger.

But there is no denying Mr Arnault is determined to force the creation of a wine and spirits group from GrandMet's International Distillers and Vintners, Guinness's United Distillers and Moët Hennessy.

The whole logic of the deal was combining the wine and spirit businesses - "and we

are ready to add Moët Hennessy and create the finest wine and spirit group in the world".

Mr Arnault has proposed to swap his stakes in Guinness and GrandMet, together with his 65 per cent share in Moët Hennessy, for 35 per cent of the merged drink business.

Detailed proposals were in an 18-page document submitted to Guinness and GrandMet last week. The two groups - or GMG Brands, as the conglomerate would be known - do not deny great benefit would be derived from deeper collaboration with the three drinks businesses. But they dispute Mr Arnault's assertion that a simultaneous demerger of GMG's food, fast-food and brewing businesses would release further shareholder value.

He has prepared his ground well, with a number of highly publicised moves, including resignation from the Guinness board. Yesterday LVMH said it had identified under its proposals further cost savings of £65m above the £15m that Guinness and GrandMet said would result from the merger.

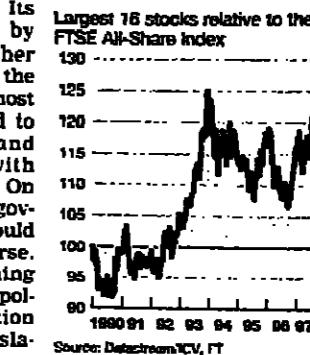
Mr Arnault said that in his years on the Guinness board he had tried to convince the group that a demerger of the brewing side was in the best interests of shareholders. It now made no sense to create an even more diverse conglomerate by adding GrandMet's Pillsbury food business and Burger King chain.

The whole logic of the deal was combining the wine and spirit businesses - "and we

## LEX COMMENT

### Scotland

#### Scottish equities



Source: Datastream/ICV, FT

Scotland's people are likely to back devolution with a hearty "aye". Its business community, by and large, would rather just say no. But given the political momentum, most companies are resigned to its introduction and mainly concerned with minimising the costs. On that score, yesterday's government white paper could have been much worse. Westminster is retaining control of competition policy, financial regulation and employment legislation, which should ensure the continuation of a level playing field throughout the UK. Gone, for instance, is the notion that takeovers would have to be voted by the Scottish parliament as well as the Monopolies Commission. Conversely, the transfer of responsibility for inward investment should allow Scotland to become even more competitive in an area where it has had considerable success.

The main uncertainty relates to the proposal to give the new parliament powers to vary income tax. Raising tax rates could raise up to £450m, but would penalise Scotland's 250,000 unincorporated small businesses. It might also force large corporates to compensate staff when they leave them north. But if Edinburgh cuts income tax, it will give the Treasury an excuse to reduce its £1.1bn annual block grant - Scotland's main source of revenue. As the chart shows, Scottish businesses have outperformed their UK brethren this decade. These proposals should not be enough to reverse that, but they are a hindrance rather than a help.

## NEWS DIGEST

### BA strike loss put at £80m

British Airways has lost about £80m (\$134m) as a result of the three-day strike by cabin crew earlier this month, according to UBS, the airline's house broker.

Other aviation analysts generally agreed with the figure, although some put the loss at £100m. The cost of discounts used to entice disgruntled passengers back after the strike would have to be included and it was difficult to calculate how much of this price-cutting would have taken place anyway.

BA refused to comment on the UBS figure, although the company had previously said the cost of the strike would be "tens of millions". Last year's threatened strike by BA pilots, which was averted without flights being cancelled, cost the airline £15m in lost profits.

UBS said currency factors, particularly the weakness of the D-Mark and the Japanese yen, would cost BA an additional £80m in the current year. The result would be to reduce pre-tax profits before disposals to £580m for the year to March 1998 compared with £650m.

BA would, however, benefit from two disposal gains. The sale of its stake in US Airways earlier this year would bring in £130m in additional profits, UBS said. BA's decision to sell 45 per cent of its stake in Galileo International, the computer reservations system, would yield an additional £20m, resulting in profits after disposals of £730m.

• BA said yesterday it had begun research into how it could compete with low-cost carriers and was likely to examine the possibility of starting a no-frills airline of its own. The company said it had appointed HHC and Partners, an advertising agency, to conduct research into the European leisure travel market. *Michael Shapinker*

### Willis Corroon's French deal

Willis Corroon, the insurance broker, yesterday announced that its planned purchase of a 31.7 per cent stake in Gras Savoie & Cie, France's largest independent broker, would cost it a net FF423m (£68.5m).

As part of the deal Willis Corroon will transfer its current French operations, Willis Corroon France, to GS Euro Finance, a subsidiary of Gras Savoie. Willis will have 33.6 per cent of the voting rights in Gras Savoie. It also has call options, which will enable it to increase its interest to more than 50 per cent after 12 years.

### Biovector placing

Biovector Therapeutics, the French biotechnology company which is set to seek a London stock market listing next year, has raised \$16m in a private placing of its shares. The placing values the company at about \$60m on a fully diluted basis. Biovector is developing ways for improving the delivery of drugs such as proteins and vaccines.

The private placement has introduced new investors from France, the UK, Canada and Switzerland, including London-based Mercury Asset Management in only its fourth pre flotation biotech investment. The placing was led by Dresdner Kleinwort Benson and was originally intended to raise between \$12m and \$15m, said Biovector. *Daniel Green*

### Investment for Cubist

International Biotechnology Trust, managed by Rothschild Asset Management, has committed \$5m as the lead investor in a \$5m funding of Cubist Pharmaceuticals, a small US biotech company working on drugs to treat antibiotic-resistant bacteria.

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## summary of the financial year 1996

the Generali Group strengthens its position world-wide  
18,400 million Ecu of premiums, 758 million Ecu profit

### Group Business

Assicurazioni Generali, in line with previous years' strategy, continued its policy of strengthening its presence in a number of operational territories during 1996. In Italy, with the acquisition of the Group Prime and their widespread network of promoters specialised in financial and social security product distribution, our capabilities have been increased in the savings market. An additional step towards an integrated approach aimed at our customers' financial and social security needs, will be represented by the establishment of a telematic bank, operating as a support to the sales network on all national territory. New collaboration agreements have been signed with Credit Institutions which, adding to the existing agreements in place with primary banks, have expanded the distribution capacity of the Company and the Group. In France, a subsidiary company has sold its stake in AXA, which was no longer a core interest, thus obtaining a strong surplus value and releasing a liquidity which will be available for the expansion plans of the Group at an international level. In the French market, the structural reorganisation of the different companies has continued and the merger of France IARD into Concorde is going ahead.

An important acquisition was completed at the beginning of the year in Israel, when the market leader Migdal, which in turn controls four other insurance Companies, joined the Generali Group.

In Austria, due to the difficulty of participating in the privatisation of Creditanstalt, EA-Generali signed an agreement with three major regional banks which will see the subscription of a share of their capital and the commercialisation of the Group's insurance products and financial services. Another undertaking initiated in the insurance banking arena was that in Brazil with Banco Sudameris, with the setting up of a company which will operate in the life and social security pension field through the Bank's branches.

The gradual expansion of the Parent Company and the Group has continued in those areas offering the best prospects for insurance development. In addition to the established presence in Middle and Eastern European Countries and the Far East, two new companies have joined the Group. One during 1996 in Slovenia and the other during the first months of this year in the Slovak Republic, whilst a representative office has been opened in Peking, the initial step to obtaining authorisation for an insurance operation in China.

In the United Kingdom, where the Group is present with five companies, total premiums of 351 million Ecu, were apportioned 46 million to Life and 305 million to Non-Life activities.

### Parent Company Results

The AGM of Assicurazioni Generali S.p.a., parent company of the Generali Group, held in Trieste on June 28th, approved the 1996 financial statements which showed a net profit of 274 million Ecu (237.7 million in 1995), with a dividend of 375 lire per share (+10% allowing for the increase of capital in 1996); the dividend, including tax credit, is 585.9 lire. Pursuing the traditional strategy of retaining profits Shareholders approved the appropriation of 85 million Ecu from profit to the extraordinary reserve.

The Board of Directors, which met after the AGM, confirmed Mr. Antoine Bernheim as Chairman, Mr. Gianfranco Guttu as Vice Chairman and Managing Director and Mr. Francesco Cingano as Vice Chairman.

The Generali Group operates in Italy and also in: Argentina, Australia, Austria, Belgium, Brazil, Canada, Colombia, Czech Republic, Denmark, Ecuador, Egypt, France, Germany, Gibraltar, Great Britain, Greece, Guatemala, Guernsey, Hong Kong, Hungary, Ireland, Israel, Japan, Jersey, Lebanon, Liechtenstein, Luxembourg, Malta, Mexico, Morocco, Netherlands, Niger, Panama, Peru, Poland, Portugal, Romania, San Marino, Singapore, Slovakia, Slovenia, South Africa, Spain, Switzerland, Tunisia, Turkey, United Arab Emirates, United States, Virgin Islands.

Central Head Office in Trieste (Italy) - United Kingdom Branch in London and seven other UK Centres. The Generali Group also operates in the United Kingdom through: Dog Breeders' Insurance, Northern Star Insurance, Europa Insurance, Europ Assistance.

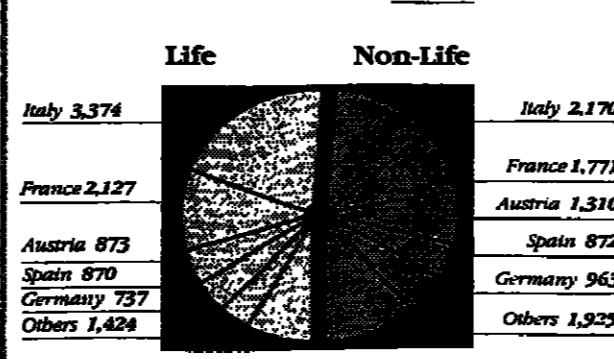
### Generali Group Highlights

101	insurance companies operating in 50 Countries
61	consolidated financial, real estate and agricultural companies
126	other non consolidated subsidiary companies
18,400	million Ecu of premiums (+10.7% on 1995)
59,200	million Ecu of provisions for insurance liabilities
64,200	million Ecu investments
758	million Ecu consolidated profit
40,000	insurance experts working for the benefit of customers

### Profit growth



### Consolidated premiums distribution



All figures have been converted at the rate of exchange of £ 1 = Ecu 1.362

http://www.generali.com



## INTERNATIONAL CAPITAL MARKETS

## Interest rate doubts send Europe lower

## GOVERNMENT BONDS

By Vincent Boland

European bond markets gave up some ground yesterday, as profit-taking and doubts over the immediate interest rate environment in Germany and the UK sent bond prices lower.

A choppy opening session in US Treasuries did not help the mood. But analysts said that after the strong gains seen earlier this week on the back of comments by Mr Alan Greenspan, the chairman of the US Federal Reserve, and European monetary union convergence theories in Italy and Spain, a retreat was inevitable.

They also noted that bond markets were heading into a quiet week, with little data

## US Treasuries show little change after losing early momentum

US Treasuries strengthened in morning trading, but had lost their momentum by early afternoon, John Labate writes from New York.

The benchmark 30-year bond rose just 1/2 to 102 1/2, yielding 6.430 per cent. The two-year note was unchanged at 100, yielding 5.858 per cent and the 10-year Treasury note

was also unchanged at 103 1/2, yielding 6.143 per cent.

The market continued to drift within the range reached after Tuesday's rally, sparked by Mr Alan Greenspan's speech on the US economy. The Federal Reserve chairman's Humphrey Hawkins testimony left the market bullish.

Some analysts expect strength in the market to continue, with no interest rate moves by the Fed at its August or September meetings.

"We still have very bullish sentiment and that should continue for the next three or four months," said Mr. Patrick Leadford, at Citibank.

Global Asset Management in New

York. Treasuries have also been boosted by a sharp drop in supply, as the US Federal budget deficit has continued to shrink.

"The typical note and bond auction is about \$2bn less than it was in the first half of 1996," said Mr. Gary Leach, at High Frequency Economics.

rise awaits, though it remains to be seen - after second-quarter GDP figures due out today - whether that will be in August or September.

ITALIAN BTPs, which soared earlier in the week on European monetary union optimism, fell modestly, with the September future settling down 0.15 at 137.85. The spread over bonds widened to 83 basis points.

It was a similar story for SPANISH BONOS, which ended 0.22 down at 118.01 in thin trading ahead of a long weekend.

FRENCH BONDS, which had reached record levels on Wednesday but failed to hold them, also shed some gains, with the September notional bond future settling in Paris at 130.75, down 0.24.

## Welcome Break to raise £321m

By Edward Luce

Welcome Break, the UK motorway services group, is to issue £321m worth of asset-backed bonds within the next two weeks.

Proceeds from the issue will finance a loan taken out by Investcorp, the Bahrain-based investment company, to acquire Welcome Break earlier this year.

Officials at Chase Manhattan, joint lead manager with Bankers Trust, described the bond as a "hybrid" asset-backed deal.

The four-tranche issue will be backed by cash flows from Welcome Break's operations.

However, the bond will be issued directly by the Welcome group rather than a special-purpose vehicle, as is usual with asset-backed deals.

The £321m bond will be split into two floating-rate and two fixed-rate tranches. The two floating-rate tranches, which have been assigned credit ratings of single-A by Standard & Poor's and Duff & Phelps, will comprise a 10-year £45m portion and a 30-year £272m portion.

The £140m 18-year fixed rate offering has also been rated single-A. The 20-year £60m tranche will cover the subordinated part of the offering and is graded at the lower rate of BBB.

The company said that pricing would be "relatively generous" in order to attract investors.

"This won't be priced as widely as a high-yield issue, but on the other hand it will offer a wider spread than on standard A-rated deals," it said.

## Record corporate global from Hutchison Whampoa

## INTERNATIONAL BONDS

By Edward Luce

and Greta Steyn

Hutchison Whampoa, the Hong Kong blue chip, entered the record books yesterday with the largest global dollar bond issue by a non-sovereign borrower.

The \$2bn four-tranche deal - double the size originally planned - was more than three times oversubscribed, according to officials. The issue was split into 10-year, \$750m, 20-year \$500m, 30-year \$500m, and 40-year \$250m (with a put after 12 years) tranches.

Officials said "overwhelming" demand had allowed them to price the deal "significantly tighter" than planned to yield 82 basis points, 99 points, 109 points

and 83 points over equivalent Treasuries, respectively.

"We see this response as a very strong endorsement of Hong Kong by the international investment community," said Mr Bill Shurnak, group finance director of Hutchison. Most longer-dated paper went to US institutions, with Europe and Asia taking about half of the 10-year tranches between them. Officials said the response had been underpinned by the strong rally in US Treasuries.

CIBC WOOD GUNDY became the first Canadian bank to launch subordinated floating-rate notes in the eurobond market with a \$300m 15-year issue.

The deal has a step-up coupon after 10 years, when it is "callable" by the borrower. CIBC Wood Gundy, sole

book-runner, said it was priced at 35 basis points above three-month London interbank offered rate, rising to 135 points when the bond became callable.

The bank, Canada's second largest, started off with a \$250m issue but strong demand from institutional investors in continental Europe and Asia enabled it to increase the issue.

Mr Mike Wittich, director of new issues at CIBC Wood Gundy in London, said the deal's rarity and the bank's credit rating for subordinated debt of A1/A+, had caught investors' attention.

Its unusual structure was the result of Canadian banks' capital requirements.

TVA (Tennessee Valley Authority) saw sufficiently strong demand for its 28-year dollar offering to raise it

from \$500m to \$750m. An official at Lehman Brothers, sole book-runner, said the issue was a re-opening of the TVA's global dollar bond, which brought the total to \$1.35bn. He said the bond, priced at 27 basis points above US Treasuries, had been distributed to a good cross-section of investors. The TVA's AAA credit rating of the outstanding paper had fuelled demand.

ST GEORGE BANK, Australia's fifth largest, tapped the eurosterling market for the first time with a \$250m floatation.

UBS, joint lead with BZW, said the bank wanted to diversify its investor base, having issued in US dollars and D-Marks. The deal was priced at re-offer to yield 12 basis points over Libor.

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## WORLD BOND PRICES

## BENCHMARK GOVERNMENT BONDS

Source: Standard &amp; Poor's MMIS

Yield: Local market standard.

† Gross (excluding withholding tax at 12.5 per cent payable by nonresidents)

Source: Standard &amp; Poor's MMIS

Prices: US, UK in 32nds, others in decimal

Coupon

Red Date

Price

Day's change

Yield

Week Ago

Month Ago

Coupon

Red Date

Price

Day's change

Yield

Week Ago

Month Ago

Coupon

Red Date

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Welcome  
Break  
to raise  
£321m

## CURRENCIES AND MONEY

## Traders foresee German rate rise

## MARKETS REPORT

By Simon Kuper

The money market scaled up its prospects of a German interest rate rise yesterday, but that gave no boost to the stricken D-Mark.

The last Bundesbank council meeting before the summer break yesterday kept alive the possibility of a shift from a fixed rate only to a variable rate soon. The council set a fixed rate only for the next two weekly tenders at an unchanged level of 3.0 per cent. But there are four tenders before the council meets again. That raised the prospect of a policy shift.

The market believes that German rates would be more likely to rise under a variable rate, whereby supply and demand determine rates, than under a fixed rate. Euromark futures contracts, which bet on the expected level of German interest rates, dropped to

reflect the new rate rise prospects. The October 1997 contract fell 6 basis points and now clearly prices in a 25-point rise in rates to 3.25 per cent. The December 1998 contract fell 10 basis points up to price in rates of more than 4 per cent.

The Bundesbank also said it would keep a close eye on financial markets, paying "special attention to the external value of the D-Mark", as part of its watch on price inflation.

Some in the market had expected the Bundesbank to move to a variable rate yesterday. There had also been fears that the bank would warn sternly of future forex intervention. When these expectations did not materialise, the dollar ini-

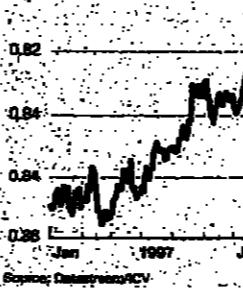
tiated a new rate rise prospects. The October 1997 contract fell 6 basis points and now clearly prices in a 25-point rise in rates to 3.25 per cent. The December 1998 contract fell 10 basis points up to price in rates of more than 4 per cent.

With expectations of US rate rises shrinking, the yield gap between 10-year US and German bonds has fallen to about 50 basis points. Yet that decline has failed to hit the dollar. The US currency has risen 3.8 pence since May, buoyed by belief that the D-Mark will merge into a weak euro.

The D-Mark, after initially slipping further against the Swiss franc, later recovered sharply. It closed in London at \$0.9518, half a centime above Wednesday's close. But that merely made up its losses of this week against the Swiss currency. Late yesterday the dollar was at a 45-month peak of \$0.9505 to the Swiss franc, 19 cents up on Wednesday's London close.

## Swiss franc

Against the D-Mark (\$/ per DM)



Source: Bloomberg

reported the sharpest fall in their export prospects since 1991, in the Confederation of British Industry's quarterly survey. For the last four months UK export orders have been falling at their fastest rate since 1991, to the same point. The pound will provide more clues. Any new regulation of currencies trading could damage the region's free-market credentials. Furthermore, this week's depreciations are due less to foreign speculators than to local companies and banks hedging against further falls in their currencies.

The Singapore dollar, relatively stable until this week, sank to a 32-month low of 1.4765 but recovered slightly to 1.4770 later. Dealers said they had read comments by Mr Richard Hu, finance minister, as a signal that some depreciation was needed to keep Singapore's exports competitive.

The Malaysian ringgit and Indonesian rupiah also fell.

Dr Mahathir Mohamad, Malaysia's prime minister, again insulted "rogue speculators" and said that laws may be needed to protect regional currencies. He did not elaborate. Perhaps today's meeting of Asian central bankers in Shanghai will provide more clues. Any new regulation of currencies trading could damage the region's free-market credentials. Furthermore, this week's depreciations are due less to foreign speculators than to local companies and banks hedging against further falls in their currencies.

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## WORLD INTEREST RATES

## MONEY RATES

	Over night	One month	Three months	Six months	One year	Lomb. rate	Dis. rate	Repo rate
Belgium	3.4	3.5	3.6	3.7	3.8	3.9	4.0	2.50
France	3.4	3.4	3.4	3.5	3.5	3.6	3.6	2.75
Germany	3	3.3	3.5	3.6	3.7	3.8	3.9	3.00
Ireland	6%	6.4	6.5	6.6	6.7	6.8	6.9	6.75
Italy	6.5	6.6	6.7	6.8	6.9	7.0	7.1	6.62
Netherlands	3.3	3.4	3.5	3.6	3.7	3.8	3.9	2.90
Switzerland	11%	11%	11%	11%	11%	11%	11%	1.00
UK	5%	5.2	5.5	5.7	5.9	6.2	6.5	5.00
	1%	1%	1%	1%	1%	1%	1%	0.50

1 \$ LIBOR FT London  
Int. Bank of England  
US Federal Ctr.  
ECU United Dts  
SDR United Dts

SDR Interbank. Living rates are offered rates for SDR quoted to the market by four reference banks at 11am each working day. The banks are Bankers Trust, Bank of Tokyo and Morgan Stanley. The rates are for the day. Money Rates, US Cds, ECU & SDR United Deposit Crs

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## COMMODITIES AND AGRICULTURE

## Newsprint producers push for price rise

By Bernard Simon in Toronto

North American newsprint producers have taken advantage of firming demand and a strike in British Columbia to push for their second price rise this year.

Montreal-based Abitibi Consolidated, the world's biggest producer, plans to raise prices by about 6 per cent, or US\$40 a tonne, in western North America and \$35 in the east, effective from October 1. Earlier this week, Jefferson Smurfit gave notice of a similar move from November 1.

Prices are currently about \$560 a tonne in the east but higher in the west, due in part to the strike that began this month at Fletcher Challenge Canada's three pulp and paper mills in British Columbia.

Abitibi reminded customers that it lost C\$5m in the first quarter, and expected another loss in the second. Noting the buoyant US economy, it said: "We cannot afford to pass through this favourable period without re-establishing profitability."



Falling inventories and a strike in Canada are strengthening the case for higher prices

Strong advertising, especially in community newspapers, has bolstered demand for newsprint in recent months, despite paper conservation measures put in place. Newsprint prices were high in 1994-95. Knight-Ridder, the Miami-based

publisher, yesterday ascribed a 74 per cent jump in second-quarter earnings to an 8 per cent advance in advertising revenues, and lower newsprint costs.

Mr Richard Kellertas, analyst at Bunting Warburg in Montreal, said

the price rises also reflected producers' success in bringing down inventories. US mill stocks shrank to 84,000 tonnes in May from 178,000 tonnes a year earlier. He predicted at least another year of "solid growth and price increases."

However, one European newsprint buyer ascribed the bullish mood almost entirely to the Fletcher Challenge strike. "Demand is building, but it's slow," he said, adding that supplies were freely available from Canadian and Scandinavian mills.

Producers have some difficulty implementing the 15 per cent increase earlier this year. Due to take effect on March 1, it was not fully in place until June.

Most observers expect the Fletcher strike, now in its second week, to drag on for some time. Fletcher, which has become increasingly impatient with the pro-labour business climate in British Columbia, has demanded greater flexibility to contract out work and reduce its workforce.

Several producers have tried to persuade customers to mitigate price volatility by concluding long-term contracts at fixed terms. Prices have swung from \$410 in 1993 to a peak of \$560-\$600 in late 1995, before tumbling below \$500 again last year.

## COMMODITIES NEWS DIGEST

## Russia doubles tea import duties

Russia's tea drinkers face paying higher prices for their favourite beverage after the government doubled import duties on packaged tea. The move, designed to protect the local tea packaging industry, could push retail prices up as much as 50 per cent, threatening to depress demand. But Russian tea packagers argue it is a necessary step to help rebuild the domestic tea industry, which has been hard hit by the country's economic travails.

May Tea, one of Russia's biggest importers and distributors, plans to build a packaging factory in the Moscow region with a capacity of 40,000 tonnes a year, making it one of the biggest in the world. But the company's decision has puzzeled industry observers, given its previous stance that it was unprofitable to pack tea in Russia. May Tea had earlier said it was 2.5 times more expensive to package tea in Russia than in Sri Lanka. Rival Russian packagers claim their factories are working at only 40 per cent of capacity.

Russia imported about 150,000 tonnes of tea last year, mainly from India and Sri Lanka. That placed it second in the league table of tea consumers behind the UK, which imported 180,000 tonnes in 1996. John Thornhill, Moscow

## ■ RUBBER MARKET

## Thai default threatens prices

Dealers in the Singapore rubber market yesterday said Thailand's decision to default on delivery of 23,100 tonnes of rubber would depress prices. The Thai government yesterday said it would extend its rubber intervention scheme by another three months, but would not accept delivery of the rubber, bought from traders to cut losses.

Mr Sukhawich Rangsitiphol, deputy prime minister and chair of the natural rubber policy committee, said the government expected to spend Bt30m (\$93m) in the next three months to prop up prices in the domestic market. He did not give further details on the defaults on the purchase, but a government source said the decision was prompted by limited financial resources and an extremely bearish outlook for prices.

"This is not good news for the market," said one Singapore trader. "This will surely hit the price of RSS3 rubber."

Reuters, Bangkok and Singapore

## ■ GENERATING CAPACITY

## Independents lift production

Worldwide generating capacity of unregulated, independent power producers rose 30 per cent last year due to strong expansion outside the US, according to an independent Power Report newsletter. The report found IPP capacity had risen to 138,903MW from 107,184MW in July last year, including operating plants, projects under construction and assets acquired through privatisations.

The report said the value of such capacity was more than \$100bn. It said AES, of the US, was the largest equity holder in IPP projects, followed by National Power of the UK, Edison Mission Energy of the US, PowerGen of the UK, Belgium's Tractebel, and Southern Energy of the US.

Robert Corzine

## Fund buying lifts zinc to seven-year peak

## MARKETS REPORT

By Kenneth Gooding, Gary Mead and Robert Corzine

Tightness in the London Metal Exchange zinc market increased yesterday and the premium for immediate delivery, compared with three-month metal, widened from \$20 a tonne on Wednesday to \$40. This helped three-month zinc reach a seven-year peak of \$1,571 a tonne.

Traders suggested investment fund buying lifted prices, on reports that Chinese smelters had sold zinc "short," betting prices would fall. The China Metals publication has suggested that Chinese smelters sold short 250,000 tonnes of zinc when the price was \$400 a tonne below yesterday's level, and might have to turn to the market to cover.

In contrast, tightness in

the LME copper market appeared to ease. The premium for metal for immediate delivery, compared with three-month copper, started the day at \$65 a tonne but was \$45 last night.

The moderate rally in cash prices on the London International Financial Futures Exchange continued, with the September contract closing up \$18 a tonne at \$1,578. However, the \$1,600 mark still looks a distant prospect, according to specialists, who said the market is largely being driven by developments on the Coffee, Sugar and Cocoa Exchange in New York.

On the CSCE, the September future was edging down, having risen 14 per cent in the two previous days. By midday the contract was down 5.15 cents at 176.50 cents a pound, with traders anticipating further falls in

the absence of any fundamental news to stem the rally.

Cocoa trading on Liffe also followed New York, though trading was volatile. The London September future touched a new low of \$265 a tonne in the morning session, but bounced back to close flat up at \$267.

Much of the later strengthening was due to the September contract powering ahead on the CSCE, where by midday it was up \$17 to \$1,514 a tonne, with large commercial cocoa users apparently entering the market at a point where the contract seems cheap.

Oil prices were directionless, with Brent Blend for September delivery trading narrowly either side of its \$18.39 price on Wednesday. In late trading September Brent was off 3 cents a barrel, with traders anticipating further falls in

the price rises also reflected producers' success in bringing down inventories. US mill stocks shrank to 84,000 tonnes in May from 178,000 tonnes a year earlier. He predicted at least another year of "solid growth and price increases."

At the same time, Freegold, the world's biggest gold mining company, managed by Anglo American Corporation, said: "The low gold

price necessitated a review of all marginal shafts and stakeholders will be advised of any decisions emanating from this."

At the end of the first quarter of 1997, Freegold said five of its 19 operating shafts were in "serious trouble". One has subsequently been closed and another will be shut down in the next three to six months.

The company, which employs about 6,300 and operates one of the country's oldest and deepest gold mines, blamed "the low gold price and lower than expected underground yields". It said it was operating at a loss and there was no possibility of profits in the foreseeable future.

Analysts suggested the gold price fall had merely hastened Freegold's demise. Mr Emile Morfett, at Banque Paribas, said: "It is one of the highest cost gold producers and the only thing that

might save it now is a big fall in the value of the rand. But that seems unlikely."

ERPM said it had made some proposals to the South African government and discussions were taking place. The government had previously closed and another will be shut down in the next three to six months.

Since ERPM started production in 1998 it has treated nearly 180,000 tonnes of ore and produced more than 13m kg of gold (41.8m troy ounces). But the mine's age and its depth - about 3.5km - have long made it very marginal.

Analysts suggested the gold price fall had merely hastened ERPM's financial rescue, but analysts suggested it was unlikely to do so again.

Mr Greg Hunter, analyst at Deutsche Morgan Grenfell, said the discussions were more likely to be about using ERPM's name and capital losses in a waste dump retirement scheme.

There had also been talk of some of ERPM's infrastructure being used by neighbouring Durban Deep, another old and deep gold mine.

ERPM was scheduled to produce about 9,100 kg (293,000 ounces) of gold in the 1997-98 financial year.

## South African gold mine faces shutdown

## By Kenneth Gooding, Mining Correspondent

More evidence that South Africa's gold industry is under severe strain because of the recent steep fall in the gold price emerged yesterday, when East Rand Proprietary Mines said there was a "strong possibility" it would

shut down in the near future.

The company, which employs about 6,300 and operates one of the country's oldest and deepest gold mines, blamed "the low gold price and lower than expected underground yields". It said it was operating at a loss and there was no possibility of profits in the foreseeable future.

At the same time, Freegold, the world's biggest gold mining company, managed by Anglo American Corporation, said: "The low gold

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## COMMODITIES PRICES

## BASE METALS

## LONDON METAL EXCHANGE

(Prices from Amalgamated Metal Trading)

## ■ ALUMINUM 827 STP (\$ per tonne)

Close 1434-44 1464-49

Previous 1427-28 1458-62

High/low 1655-1657

AM Official 1655-56 1641-45

Kerb close 1654-55

Open int. 267,975

Total daily turnover 145,757

■ ALUMINUM ALLOY 6 (\$ per tonne)

Close 1435-45 1460-50

Previous 1438-43 1469-68

AM Official 1430-35 1469-70

Kerb close 1475-80

Open int. 5,414

Total daily turnover 1,451

■ LEAD 6 (\$ per tonne)

Close 534-55 647-68

Previous 634-5 647-6

High/low 635/641

AM Official 631-2 643-4

Kerb close 644-45

Open int. 5,249

Total daily turnover 5,549

■ NICKEL 6 (\$ per tonne)

Close 6670-80 6700-85

Previous 6655-65 6700-71

High/low 6675-85 6700-87

AM Official 6705-85 6770-75

Kerb close 6770-75

Open int. 50,348

Total daily turnover 11,451

■ TIN 6 (\$ per tonne)

Close 5305-15 5356-65

Previous 5320-40 5385-65

High/low 5325-35 5378-81

AM Official 5330-50

Kerb close 5371-72

Open int. 15,010

Total daily turnover 3,117

■ ZINC, special high grade 5 (\$ per tonne)

Close 1500-91 1556-98

Previous 1573-75 1653-85

High/low 1571-1550

AM Official 1595-97 1557-58

Kerb close 1571-72

Open int. 87,527

Total daily turnover 41,158

■ CRUDE OIL, IPE (\$/barrel)

Close 2268-90 2288-90

Previous 2238-57 2263-85

High/low 2239-2275 2262-87

AM Official 2237-38 2262-87

Kerb close 2239-93

Open int. 135,692

Total daily turnover 41,158

■ LME AM Official 41/1583

LME Closing 41/1583

## Russia doubles tea import duty

## OFFSHORE AND OVERSEAS

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## LONDON STOCK EXCHANGE

## Equities off as CBI survey fails to reassure

## MARKET REPORT

By Peter John

The rise of sterling against the D-Mark continued to exert its grip on exporters and restrained early attempts to push the Footsie higher.

The impact of the UK currency standing solidly above DM3.00, its highest level for almost eight years, outweighed earlier economic optimism drifting over from the US.

Then, when New York opened lower on profit-taking, Footsie fell back to close a net 1.5 lower at 4,829.2.

The FTSE 250 fell 3.4 to 4,478.4

and the SmallCap dropped 3.0 to 2,187.6. Overall trading volume was 812m shares by 6pm.

Initially, London wallowed in direction-less intra-market trading, which led the Footsie down 19 points in the first half hour of trading. It rapidly bounced back to a net gain of 23 points as figures showed the UK trade deficit had narrowed to £508m in May from £685m in April.

Dealers were principally looking for a pointer from the Confederation of British Industry's quarterly industrial trends survey.

But when the data came out, they merely confirmed the growing split between exporters and

domestic retailers. The CBI said export orders in the four months to July fell at their fastest rate since Oct 1991, while domestic demand grew at its fastest rate since April 1995.

The survey also showed that export optimism was at its lowest level since October 1980.

However, there was some comfort from the view that sterling's strength was likely at least to mitigate the need for higher base rates.

And the survey added that profit margins were being helped by improved output prices and restrained labour costs.

Footsie began to creep higher throughout lunchtime, with gen-

uine buying in some of the big domestic earners such as Centrica and Railtrack.

NatWest Securities believes the currency issue will be central to market psychology for some time and has raised its short-term sterling/D-Mark target from DM4.50 to DM4.30.

Mr David McBain, UK strategist at NatWest, argues that if the pound hits that level, forecasts will have to be re-examined.

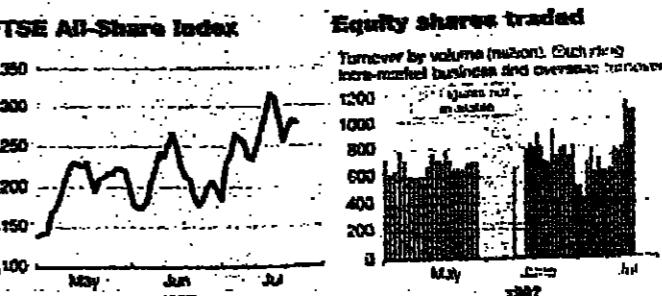
"We saw a welter of profit downgrades in May and June. But companies could be faced with a year-end average of DM4.30, which is a chunky rate. We are set fair for another batch of downgrades," he said.

The signals were there in an interim results statement from ICI, which highlighted currency related losses.

Although analysts were not actually cutting forecasts there was a feeling that some were starting to sharpen their knives.

In late UK trading, there was further pressure from a slide in the Dow Jones Industrial average, which reacted to a larger than expected fall in US unemployment figures.

The Dow was off 70 points during its first hour of trading, losing some of the gains recorded after Tuesday's Humphrey Hawkins testimony by the chairman of the US Federal Reserve.



## Indices and ratios

FTSE 100	4862.9	-11.6	FT 30	3075.5	-17.5
FTSE 250	4478.4	-3.4	FTSE Non-Fins p/c	1340	-19.4
FTSE 350	2333.3	-3.3	FTSE 100/Fut Sep	4879.0	-17.0
FTSE All-Shares	2278.04	-4.63	10 yr Gilt yield	7.03	7.02
FTSE All-Share yield	3.41	3.40	Long gilt/equity yield ratio	2.07	2.01

## Worst performing sectors

1	Extractive Inds	-1.1
2	Telecommunications	-1.1
3	Chemicals	-1.0
4	Banks, Retail	-1.0
5	Leisure & Hotels	-0.9

## FUTURES AND OPTIONS

FTSE 100 INDEX FUTURES (Liffe) £25 per fut index point (A/P)					
Open	Sett price	Chang	High	Low	Ext. val. Open 44
Sep 4895.0	4878.0	-9.0	4815.0	4850.0	1013.31 4874.12
Dec 4944.0	-6.0				367.0
Mar 4986.0	-6.0				101.01

FTSE 250 INDEX FUTURES (Liffe) £10 per fut index point					
Open	Sett price	Chang	High	Low	Ext. val. Open 44
Sep 4515.0	4518.0	-7.0	4515.0	4515.0	15 4817.17

EURO STYLE FTSE 100 INDEX OPTION (Liffe) £10 per fut index point					
Open	Sett price	Chang	High	Low	Ext. val. Open 44
Aug 4795.0	4775.0	-20.0	4775.0	4775.0	144 4750.0
Sep 4795.0	4775.0	-20.0	4775.0	4775.0	144 4750.0
Oct 4795.0	4775.0	-20.0	4775.0	4775.0	144 4750.0
Dec 4795.0	4775.0	-20.0	4775.0	4775.0	144 4750.0

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Open	Sett price	Chang	High	Low	Ext. val. Open 44





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## WORLD STOCK MARKETS

**Highs & Lows shown on a 52 week basis**

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## INDICES

	Jul 24	Jul 23	Jul 22	High	1997
					Low
Argentina General(2912/77)		44	23347.53	22933.65	23544.12
Australia				117	888 97
R Ordinates(1/1/90)	357.64	2653.4	2554.4	245.90	27
R Mining(1/1/90)	834.5	843.5	845.5	807.10	242
Austria					
Credit Austria(2012/90)	450.02	453.16	445.90	433.35	237
Standard Index(2/1/91)	1432.65	1452.78	1403.44	1452.78	237
Belgium					
E20(1/1/91)	2581.58	3011.55	2539.52	2601.55	237
Brazil					
Bovespa(23/12/83)		44	12427.0	12256.0	13077.00
Canada					
National Minis(1/1975)		44	5252.73	5095.50	5081.75
Composite(1/1975)		44	5765.20	6714.25	5765.20
Corporate(5/1/83)		44	3424.99	3383.61	3422.27
Chile					
CPA Gen(31/12/80)		44	5570.99	5635.49	5585.71
Denmark					
Index(26/3/1/83)	847.58	852.23	844.04	858.29	177
Ireland					
Ex General(29/12/90)	3508.84	3491.10	3481.30	3522.37	177
France					
BF 250(31/12/90)	1940.90	1953.40	1908.95	1953.40	237
AC 40(31/12/97)	2973.53	3003.53	2921.13	3003.53	237
Germany					
DAX(31/12/90)	1448.65	1467.25	1410.45	1467.25	237
Dax(1/1/93)	2263.50	2294.80	2134.20	2294.80	237
Dax(1/3/12/97)	4335.74	4405.09	4230.42	4405.09	237
Greece					
Athens SE(31/12/80)	1588.15	1543.23	1535.81	1727.70	235
Hong Kong					
Hang Seng(31/7/84)	15709.23	15728.81	15446.78	15728.81	237
India					
SE Sens(1978)	4225.97	4251.13	4185.28	4404.99	97
Indonesia					
National Comp(10/8/92)	712.04	718.19	711.44	740.03	87
Ireland					
Ex General(4/1/88)	3532.70	3529.05	3584.29	3582.70	247
Italy					
Finance Comm Bkt(1973)	851.05	858.18	832.28	858.18	237
SE General(3/1/87)	1429.0	1442.0	1401.0	1442.08	237
Japan					
Nikkei 225(165/49)	20268.23	20310.51	20157.02	20881.07	196
Met 300(1/1982)	300.25	297.96	286.00	302.73	177

## INDEX FUTURES

	Open	Set	Price	Change	High	Low	Ext.	Vol.	Open	Int.
<b>CAC-40 (MATIF/MONEP) [200 x Index]</b>										
Jul	3020.0	2979.0	-32.0	3034.0	2975.0	18,509			28,120	
Aug	3033.0	2987.5	-29.5	3040.0	2950.0	2,622			6,229	

## US INDICES

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NORTH AMERICA		EUROPE		ASIA	
CANADA		UNITED KINGDOM		JAPAN	
TORONTO (Jul 24 / Can \$)		London		Tokyo	
4 pm close		Paris		Singapore	
		Frankfurt		Hong Kong	
		Paris		Seoul	
		Milan		Kuala Lumpur	
		Paris		Sydney	
		Paris		Brisbane	
		Paris		TOKYO	
		Paris		SINGAPORE	
		Paris		HONG KONG	
		Paris		SEoul	
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		Paris		BRISBANE	
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		Paris		BRISBANE	
		Paris		TOKYO	
		Paris		SINGAPORE</td	

4 per share July 24

## NEW YORK STOCK EXCHANGE PRICES

Symbol	High	Low	Open	Vol.	Yield	Div.	Chg.	Chg. %	Close	Close/Chg.	Chg. %	Open/Close	Chg. %
ABE	1.24	1.23	1.23	37,375	0.00	0.00	0.00	0.00	1.23	1.23	0.00	1.23	0.00
ABE	1.04	1.23	1.23	13,322	0.15	0.00	0.00	0.00	1.23	1.23	0.00	1.23	0.00
ABE	7.3672	7.3672	7.3672	132	0.00	0.00	0.00	0.00	7.3672	7.3672	0.00	7.3672	0.00
ABE	1.52	1.49	1.49	363	0.00	0.00	0.00	0.00	1.49	1.49	0.00	1.49	0.00
ABE	1.52	1.49	1.49	23,195	0.00	0.00	0.00	0.00	1.49	1.49	0.00	1.49	0.00
ABE	1.47	1.46	1.46	36,111	0.00	0.00	0.00	0.00	1.46	1.46	0.00	1.46	0.00
ABE	1.47	1.46	1.46	12,292	0.00	0.00	0.00	0.00	1.46	1.46	0.00	1.46	0.00
ACE	0.88	1.17	1.17	2,292	0.00	0.00	0.00	0.00	1.17	1.17	0.00	1.17	0.00
ACE	10.40	10.35	10.35	11,111	0.00	0.00	0.00	0.00	10.35	10.35	0.00	10.35	0.00
ACE	0.83	0.81	0.81	36,745	0.00	0.00	0.00	0.00	0.81	0.81	0.00	0.81	0.00
ACE	1.01	1.01	1.01	2,103	0.00	0.00	0.00	0.00	1.01	1.01	0.00	1.01	0.00
ACE	1.13	1.12	1.12	111	0.00	0.00	0.00	0.00	1.12	1.12	0.00	1.12	0.00
ACE	1.13	1.12	1.12	14,103	0.00	0.00	0.00	0.00	1.12	1.12	0.00	1.12	0.00
ACE	0.85	0.85	0.85	2,288	0.00	0.00	0.00	0.00	0.85	0.85	0.00	0.85	0.00
ACE	0.55	0.55	0.55	2,100	0.00	0.00	0.00	0.00	0.55	0.55	0.00	0.55	0.00
ACE	2.21	2.15	2.15	1,200	0.00	0.00	0.00	0.00	2.15	2.15	0.00	2.15	0.00
ACE	0.55	0.55	0.55	2,100	0.00	0.00	0.00	0.00	0.55	0.55	0.00	0.55	0.00
ACE	2.15	2.15	2.15	1,200	0.00	0.00	0.00	0.00	2.15	2.15	0.00	2.15	0.00
ACE	0.55	0.55	0.55	2,100	0.00	0.00	0.00	0.00	0.55	0.55	0.00	0.55	0.00
ACE	2.15	2.15	2.15	1,200	0.00	0.00	0.00	0.00	2.15	2.15	0.00	2.15	0.00
ACE	0.55	0.55	0.55	2,100	0.00	0.00	0.00	0.00	0.55	0.55	0.00	0.55	0.00
ACE	2.15	2.15	2.15	1,200	0.00	0.00	0.00	0.00	2.15	2.15	0.00	2.15	0.00
ACE	0.55	0.55	0.55	2,100	0.00	0.00	0.00	0.00	0.55	0.55	0.00	0.55	0.00
ACE	2.15	2.15	2.15	1,200	0.00	0.00	0.00	0.00	2.15	2.15	0.00	2.15	0.00
ACE	0.55	0.55	0.55	2,100	0.00	0.00	0.00	0.00	0.55	0.55	0.00	0.55	0.00
ACE	2.15	2.15	2.15	1,200	0.00	0.00	0.00	0.00	2.15	2.15	0.00	2.15	0.00
ACE	0.55	0.55	0.55	2,100	0.00	0.00	0.00	0.00	0.55	0.55	0.00	0.55	0.00
ACE	2.15	2.15	2.15	1,200	0.00	0.00	0.00	0.00	2.15	2.15	0.00	2.15	0.00
ACE	0.55	0.55	0.55	2,100	0.00	0.00	0.00	0.00	0.55	0.55	0.00	0.55	0.00
ACE	2.15	2.15	2.15	1,200	0.00	0.00	0.00	0.00	2.15	2.15	0.00	2.15	0.00
ACE	0.55	0.55	0.55	2,100	0.00	0.00	0.00	0.00	0.55	0.55	0.00	0.55	0.00
ACE	2.15	2.15	2.15	1,200	0.00	0.00	0.00	0.00	2.15	2.15	0.00	2.15	0.00
ACE	0.55	0.55	0.55	2,100	0.00	0.00	0.00	0.00	0.55	0.55	0.00	0.55	0.00
ACE	2.15	2.15	2.15	1,200	0.00	0.00	0.00	0.00	2.15	2.15	0.00	2.15	0.00
ACE	0.55	0.55	0.55	2,100	0.00	0.00	0.00	0.00	0.55	0.55	0.00	0.55	0.00
ACE	2.15	2.15	2.15	1,200	0.00	0.00	0.00	0.00	2.15	2.15	0.00	2.15	0.00
ACE	0.55	0.55	0.55	2,100	0.00	0.00	0.00	0.00	0.55	0.55	0.00	0.55	0.00
ACE	2.15	2.15	2.15	1,200	0.00	0.00	0.00	0.00	2.15	2.15	0.00	2.15	0.00
ACE	0.55	0.55	0.55	2,100	0.00	0.00	0.00	0.00	0.55	0.55	0.00	0.55	0.00
ACE	2.15	2.15	2.15	1,200	0.00	0.00	0.00	0.00	2.15	2.15	0.00	2.15	0.00
ACE	0.55	0.55	0.55	2,100	0.00	0.00	0.00	0.00	0.55	0.55	0.00	0.55	0.00
ACE	2.15	2.15	2.15	1,200	0.00	0.00	0.00	0.00	2.15	2.15	0.00	2.15	0.00
ACE	0.55	0.55	0.55	2,100	0.00	0.00	0.00	0.00	0.55	0.55	0.00	0.55	0.00
ACE	2.15	2.15	2.15	1,200	0.00	0.00	0.00	0.00	2.15	2.15	0.00	2.15	0.00
ACE	0.55	0.55	0.55	2,100	0.00	0.00	0.00	0.00	0.55	0.55	0.00	0.55	0.00
ACE	2.15	2.15	2.15	1,200	0.00	0.00	0.00	0.00	2.15	2.15	0.00	2.15	0.00
ACE	0.55	0.55	0.55	2,100	0.00	0.00	0.00	0.00	0.55	0.55	0.00	0.55	0.00
ACE	2.15	2.15	2.15	1,200	0.00	0.00	0.00	0.00	2.15	2.15	0.00	2.15	0.00
ACE	0.55	0.55	0.55	2,100	0.00	0.00	0.00	0.00	0.55	0.55	0.00	0.55	0.00
ACE	2.15	2.15	2.15	1,200	0.00	0.00	0.00	0.00	2.15	2.15	0.00	2.15	0.00
ACE	0.55	0.55	0.55	2,100	0.00	0.00	0.00	0.00	0.55	0.55	0.00	0.55	0.00
ACE	2.15	2.15	2.15	1,200	0.00	0.00	0.00	0.00	2.15	2.15	0.00	2.15	0.00
ACE	0.55	0.55	0.55	2,100	0.00	0.00	0.00	0.00	0.55	0.55	0.00	0.55	0.00
ACE	2.15	2.15	2.15	1,200	0.00	0.00	0.00	0.00	2.15	2.15	0.00	2.15	0.00
ACE	0.55	0.55	0.55	2,100	0.00	0.00	0.00	0.00	0.55	0.55	0.00	0.55	0.00
ACE	2.15	2.15	2.15	1,200	0.00	0.00	0.00	0.00	2.15	2.15	0.00	2.15	0.00
ACE	0.55</td												

## NYSE PRICES

4 pm close July 24

**NASDAQ NATIONAL MARKET**

4 pm close July 26

First	Sec	Wk	Mo	Tu	We	Th	Fr	Sa	Mo	Tu	We	Th	Fr	Sa	Mo	Tu	We	Th	Fr	Sa	Mo	Tu	We	Th	Fr	Sa																																																																																																																																																																																																																																																																																																																																							
Stock	Stock	Stock	Stock	Stock	Stock	Stock	Stock	Stock	Stock	Stock	Stock	Stock	Stock	Stock	Stock	Stock	Stock	Stock	Stock	Stock	Stock	Stock	Stock	Stock	Stock	Stock																																																																																																																																																																																																																																																																																																																																							
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Last	Last	Last	Last	Last	Last	Last	Last	Last	Last	Last	Last	Last	Last	Last	Last	Last	Last	Last	Last	Last	Last	Last	Last	Last	Last	Last	Last																																																																																																																																																																																																																																																																																																																																						
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Company	Mkt price	Change on day	Volume	High	Low	Company	Mkt price	Change on day	Volume	High	Low
ActaCard	US\$33		0	82.5	82.5	Lemmel & Haepke	US\$29.125	-0.125	360	30.125	25
Antrox Systems	US\$9.5	-0.125	15305	11.125	9.375	Merco Int'l	US\$9.5	0	0	11.75	9.125
Clementex	FH13	-1	65000	18	13	NTL	US\$22.25	0	0	25.125	22
Di Salizzato ADS	US\$26.875	-0.75	33000	29.375	16.875	PaxTech	US\$33.875	0	0	6.125	3.75
Espri Telecom ADS	US\$7.25	0	12.25	5.375	Schoeller-Beckmann	Sch11150	+45	20700	1150	800	
Innogenetics	US\$10.125		42305	12.75	10.125	Ilogical Int'l	US\$10.125	+10	325	3110	2065
Prices for 24/7/97. Please note that mid prices are now used to calculate highs and lows.								Information about EASDAQ can be found on the Web site at: <a href="http://www.easdaq.be">HTTP://WWW.EASDAQ.BE</a>			
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## US shares turn lower at midsession

### AMERICAS

Wall Street moved sharply lower in morning trade as a broadly-based selling spree hit big chip and technology stocks, writes John Lobeck in New York.

The Dow Jones Industrial Average of 30 blue chip stocks was down 62.35 at 8,026.11 by early afternoon and the broader Standard & Poor's 500 index was 6.56 lower at 930.00. "After the run we've had, a pause is not unusual," said Mr David Shulman, chief equity strategist at Salomon Brothers in New York.

Concern over the strength

marketing and sales to sharply increase. "Microsoft is really putting the table with respect to its lofty valuation," said Ms Elizabeth Mackay, chief investment strategist at Bear, Stearns in New York. The software leader's shares lost \$3 at \$136.

The Nasdaq composite index, which is heavily weighted in technology issues, lost 7.91 at 1,559.74.

Other losses were taken by the networking leader, Cisco Systems, which fell 5% at \$70.75, and Oracle, down \$1 at \$35.50.

Large pharmaceutical companies traded sharply lower throughout the morning as Warner Lambert lost \$3 at \$133.50 and Abbott Laboratories fell 1% at \$82.75. "These stocks are trading at very high multiples now," said Ms Mackay.

Leading the Dow index lower were computer maker Hewlett-Packard, down \$1.5 at \$64.45, and General Electric off \$1 at \$70.45. Johnson & Johnson fell \$1.5 at \$61.50, while DuPont fell \$1.4 at \$66.50.

TORONTO slid into negative territory at midsession after hitting new highs early in the day. Strong gains by the transportation sector and conglomerates were outweighed by losses in the heavily weighted gold and banking sectors. The TSE 300 composite index fell 11.93 to 6,753.23 at midsession, in turnover of 41.1m shares.

Potash Corp of Saskatchewan jumped \$34.85 to C\$108.75 after it reported higher second-quarter earnings. The fertilizer company said strong volumes so far in 1997 should result in higher prices.

Methanex Corp was 30 cents higher at C\$13.10 on news of sharply higher second-quarter earnings.

of the dollar and the ability of US multinationals to continue to manage their currency transactions was putting some downward pressure on stocks. "Ultimately it will be harder and harder to hedge if the dollar continues to strengthen," added Mr Shulman.

Even with the market pullback, the S & P and the Dow continue to be more than 20 per cent ahead of their levels at the start of the year.

The technology group was jarred during morning trade by a report that Microsoft expected its expenses for

1998 to be 14 per cent higher at \$40.64.

Traders said that the market was awaiting the release of inflation figures for the first half of July which were expected to show consumer prices falling further.

Media group Televisa traded 4 pesos higher at 117.20 pesos on second-quarter earnings. Telmex was up 10 centavos at 19.98 pesos on continuing positive reaction to earnings. Gainers outnumbered losers by 24 to 6.

SAO PAULO started trad-

ing in a jittery mood but traders expected fears over political difficulties to fade after President Fernando Henrique Cardoso was able to impose unity within the ruling coalition.

The Bovespa index was up 25 or 22 per cent at 1,245.

Analysts said the market was still jittery after the volatility over the last two weeks which was sparked by fears of a devaluation and fuelled by profit-taking.

Buenos Aires was expected to put in a good performance as the company results season kicks off.

But in early trade, the Merval fell slightly by 6.15 to 815.54.

### Mexico City buoyant

MEXICO CITY rose in response to a crop of corporate earnings reports and regional markets.

The IPC index traded 6.78 or 1.4 per cent higher at 4,806.64.

Traders said that the market was awaiting the release of inflation figures for the first half of July which were expected to show consumer prices falling further.

Media group Televisa traded 4 pesos higher at 117.20 pesos on second-quarter earnings.

Golds slipped after the struggling bullion price eroded the ground from underneath them, closing down 29.8 to 952.6.

Overall volumes were hefty with more than 1.1bn worth of shares traded.

The Merval fell slightly by 6.15 to 815.54.

### S Africa index turns back

Johannesburg finished weaker, unable to sustain Wednesday's Wall Street inspired rally without fresh local news from either the government or the Reserve Bank.

The all-share index was dragged 15.9 down to 7,427 points, while the Industrial Index finished 6 lower at 9,026.3 as short-term players cashed in on the previous

session's high of 9,032.3.

Some good buying was seen at the lower levels and dealers said institutions were accumulating stock.

Golds slipped after the

struggling bullion price eroded the ground from underneath them, closing down 29.8 to 952.6.

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hefty with more than 1.1bn worth of shares traded.

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NATIONAL AND REGIONAL MARKETS

Figures in parentheses show number of firms of stock

WEDNESDAY JULY 23 1997

US Day's % Change % Index

Dollar Sterling Yen DM Local Gross

Index Index Index % chg. Div. Yield

TUESDAY JULY 22 1997

US Day's % Change % Index

Dollar Sterling Yen DM Local Gross

Index Index Index % chg. Div. Yield

— DOLLAR INDEX —

Local Currency 62 week 52 week Ago

Index Index Index Index

DM Index High Low (approx)

Australia (75) 220.65 0.7 200.05 171.07 221.98 211.05 1.1 2.61 200.05 205.21 189.91 218.72 208.91 240.67 190.00 103.21

Austria (21) 220.21 2.1 178.32 185.91 242.52 237.50 2.1 2.88 225.18 222.58 175.10 144.72 188.62 185.51 203.31 174.70 177.98

Belgium (29) 225.29 2.2 225.12 186.91 242.52 237.50 2.1 2.88 225.18 222.58 175.10 144.72 188.62 185.51 203.31 174.70 177.98

Brazil (30) 226.34 1.8 261.33 218.98 261.82 250.20 1.7 1.24 291.52 281.82 192.81 159.38 208.49 217.85 220.82 184.12 155.21

Canada (127) 219.77 0.8 183.80 160.90 208.77 218.75 0.9 1.68 214.05 208.77 174.74 159.38 208.49 217.85 220.82 184.12 155.21

Denmark (32) 201.19 0.1 356.00 256.00 304.85 302.85 0.9 1.32 404.00 397.00 287.00 261.14 378.64 341.25 303.45 202.02 181.60

Finland (19) 201.19 0.1 356.00 256.00 304.85 302.85 0.9 1.32 404.00 397.00 287.00 261.14 378.64 341.25 303.45 202.02 181.60

France (64) 220.75 1.7 203.51 185.97 219.24 222.05 2.5 2.36 227.00 202.72 165.90 147.12 217.51 217.51 227.57 188.94 188.42

Germany (59) 227.81 3.1 206.71 174.11 225.52 225.52 4.0 1.25 230.57 203.88 188.51 171.29 217.29 217.29 227.81 187.70 170.02

Hong Kong, China (86) 533.51 1.4 474.85 394.27 511.95 535.61 1.2 1.81 223.44 197.57 163.29 210.57 354.67 354.67 254.90 407.55 419.82

Indonesia (22) 222.85 1.1 195.19 165.38 214.59 205.90 1.2 1.81 223.44 197.57 163.29 210.57 354.67 354.67 254.90 407.55 419.82

Ireland (17) 227.41 0.8 228.41 227.25 235.78 235.78 1.2 2.75 268.45 262.70 270.02 320.00 391.05 374.84 270.05 272.64

Italy (54) 227.41 0.8 216.00 196.75 227.25 227.25 1.2 1.76 227.25 227.25 174.74 159.38 208.49 217.85 220.82 184.12 155.21

Japan (107) 195.14 0.8 195.14 185.58 205.05 205.05 0.7 0.71 195.14 185.58 174.74 159.38 208.49 217.85 220.82 184.12 155.21

Malaysia (107) 474.54 0.8 418.47 347.43 450.00 450.00 1.1 1.43 470.53 416.04 343.87 442.42 478.78 480.85 482.21 548.88

Mexico (27) 1700.40 2.1 1492.49 1244.53 1615.20 1457.55 2.8 1.27 1654.90 1472.13 1216.74 1588.00 1420.77 1726.93 1211.59 1511.54

Netherlands (19) 425.85 1.8 378.18 313.98 407.41 402.80 2.8 1.83 421.44 372.84 307.99 367.16 392.49 428.85 279.88 285.91

New Zealand (14) 90.13 2.0 74.85 65.88 85.82 73.83 1.7 3.85 88.32 76.05 64.54 63.22 72.42 98.47 80.77 80.82

Norway (41) 225.17 2.0 265.17 207.21 320.05 322.41 2.0 1.87 318.02 281.20 232.41 259.70 322.77 326.80 243.04 250.72

Philippines (22) 148.09 -1.4 130.59 100.42 140.88 208.95 -1.5 0.97 150.28 132.85 108.82 141.81 213.12 214.07 188.54 208.07

Spain (26) 224.51 0.5 224.51 185.58 224.00 219.07 0.3 2.41 257.53 218.15 251.51 258.95 257.45 270.12 301.49 345.49

Sweden (49) 225.84 0.9 224.73 185.58 224.00 219.07 0.3 2.23 255.98 227.23 197.81 241.28 227.01 227.01 171.91 178.04

Switzerland (23) 317.91 0.5 442.55 373.23 484.28 501.05 1.0 1.75 507.15 448.43 370.93 477.03 525.27 511.95 334.35 340.81

Thailand (42) 55.82 2.8 260.34 223.78 302.01 225.98 3.1 1.18 306.71 273.85 228.34 219.87 284.23 282.59 231.69 241.49

United Kingdom (213) 221.27 0.8 283.51 235.21 305.20 283.51 0.8 3.52 318.03 281.74 232.86 300.28 281.74 325.28 231.01 233.05

USA (842) 379.53 0.3 336.04 278.16 380.93 379.53 0.3 1.82 378.00 334.94 278.03 356.98 378.00 379.03 254.55 255.01

America (826) 347.41 0.4 306.38 254.35 330.03 222.57 0.4 1.81 346.17 306.09 252.90 326.23 291.52 347.41 235.09 233.45

Europe (718) 228.43 1.4 248.84 207.51 268.28 268.80 1.8 2.58 278.81 247.14 204.27 264.10 284.44 204.71 207.65

Nordic (150) 431.40 0.8 360.48 315.80 409.90 438.77 1.1 1.81 428.99 379.31 313.51 404.28